

Please remember to sign the Visitor's Register – Thank you.

Finance Committee Meeting Agenda
Monday, December 9, 2019
7:00 P.M. – TEAO, Room 200

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- 1. Approval of Minutes – Meeting on November 11, 2019..... 1**
- 2. Monthly/Year to Date Financial Reports – November 2019..... 5**
- 3. FY18-19 Local Audit Report; FY16-17 and FY17-18 Audit Report Updates –
Donald J. Pierce, CPA, Partner of Maillie, LLP 50**
- 4. Bus Tracking Applications – Karen Henry, Transportation Supervisor 185**
- 5. Introduction and Financing – Chris Bamber and Scott Shearer, PFM 193**
- 6. 2020-2021 Budget Summary and Calendar 216**
- 7. Public Comment**
- 8. Future Meetings**
 - Monday, January 13, 2020**
 - Monday, February 10, 2019**

Committee Goals

1. Assist in the formulation and review of the District budget using a budget projection model informed by financial strategies and assumptions approved by the Committee. Identify and review budget impact items.
2. ~~Maintain the budget projection model.~~ Monitor other district's Act 1 budget development approaches using financial strategies and assumptions approved by the Committee.
3. Review fund balance commitment strategies and analyze the impact for budget development.
4. Identify the District's finance and budget related information to be communicated to our community residents and work with the District's communication contact to compose and distribute the information.
5. Support advocacy strategy to promote legislation related to improving the District's financial and budget situation.
6. Work in conjunction with the Facilities Committee to maintain funding of the capital improvement plan including borrowing strategies.
7. Review District-initiated assessment appeal procedures in light of recent legal developments and monitor other ~~District's~~ appeal procedures.

Draft
Finance Committee Meeting Minutes

**November 11, 2019
TEAO Room 200
7:00 P.M.**

Attending all or part of the meeting:

Board Committee Members: Todd Kantorczyk, Chair, Michele Burger, Mary Garrett Itin

Other Board Members: Rev. Scott Dorsey, Kyle Boyer, Dr. Roberta Hotinski, Edward Sweeney, Tina Whitlow

T/E School District Representatives: Dr. Rich Gusick, Art McDonnell, Elizabeth Butch, Jeanne Pocalyko, Dr. Chris Groppe, Mark Cataldi, Dr. Mike Szymendera, Dr. Oscar Torres, Dr. Wendy Towle

Other: None

Community Members: Stacy Stone, Doug Anestad, Cindy Verguldi, Amrish Macedo, Ali Brazunas, Brendan Arnott, Travis Harley, Kathy Polites, Chris Polites, Arlene Talley, Christine Wright, Julie Lindberg, Neal Colligan, Ray Clark, Carol Clark, Mike Heaberg, Heidi Zeng, Peg Layden, Kate Mayer, Josh Mayer, Bill Bellew, Wendy Brooks

Mr. Kantorczyk started the meeting by reading the following notice from the agenda. On November 7, 2019, the District was informed by Maillie that the Local Audit Reports for FY 18-19, FY 17-18 and FY 16-17 were not complete. They will be presented at the December 9, 2019 meeting.

Approval of Minutes:

- The Committee approved the minutes of the October 9, 2019 meeting.

Monthly/Year to Date Financial Report – October 2019:

- The Committee reviewed the Treasurer's report for October 2019. Mrs. Butch reported that, to date, 83% of the budgeted General Fund revenues have been collected which is in line with prior year collections for the same period. The prior year was collected at 82% of the budget for the same period. The Cash and Investment schedule was reviewed. It was reported that reinvestment options are currently trending at lower than current levels which means future investment income is expected to be lower than prior year levels. Questions were raised regarding transfer tax and miscellaneous revenue collections.
- Dr. Groppe provided an overview of special education spending. Overall, Dr. Groppe indicated that this spending area is on track with the budget. More specifically, based on current enrollment, the District was staffed slightly under the budgeted FTEs so we anticipated being under budget in salaries and benefits though this was being monitored closely. We have had move-ins and newly identified student needs that may impact staffing at Hillside Elementary. Contracted services included contracted staffing, tuition and extended school year costs. General contracted staffing was in line with budget and nursing service costs have increased from the prior year. Tuition was within budget, but the District had not received the first quarter bill from the Chester County Intermediate Unit. Extended school year costs came in under budget.

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Finance Committee Meeting Minutes

- Dr. Groppe answered additional questions about how the special education budget is developed, special education enrollment and cost trends and how those trends compare to statewide trends. The special education budget is built using current known student needs and includes growth factors using trends. Comparing the 2018-19 special education budget to actual expenditures, the 2018-19 special education budget was very close to budget. The timing of the budget process was discussed. The budget process starts in December and the preliminary budget is typically adopted in January. There was discussion about updating the special education report that was presented last March. The District regularly evaluates whether special education needs should be addressed using in house programs or utilizing out of District placements. The use of technology for special education was also discussed.

June 2019 Year End Financial Reports, Summary and Analysis:

- Mr. McDonnell presented the annual variance analysis, that is, the actual 2018-19 revenue collection and expenditures expended as compared the 2018-19 adopted by the Board. At the outset, it was noted that these were based on unaudited numbers as our auditor had not yet finished the 2018-19 audit. Overall, in 2018-19, 101.7% of the General Fund revenue budget was collected. In 2018-19, 96.9% of the General Fund expenditure budget was expended. Property taxes were collected under budget but were offset by other higher local collections. As a result, the District will be looking carefully at the 2020-21 assessment used for budgeting. Interest income and state revenues were higher than budget. Mr. McDonnell expressed concern on the over reliance on variable revenues going forward as a means to balance the budget. Reasons for conservative state revenue budgeting were reviewed. Comparing 2018-19 expenditures to budget, healthcare costs were over budget while staffing, contracted services, maintenance, technology and transportation were under budget. It was clarified that there were no deferral of hires during the 2018-19 fiscal year but the variance showed unfilled positions impacted actuals. Budget strategies and revenue assumptions implemented in the 2018-19 budget were discussed. It was noted that the Management Discussion and Analysis section of the audit will provide an analysis of variances.
- Mr. McDonnell reviewed the difference between the FY2018-19 year-end actual and the projections that were made during the development of the FY2019-20 budget. The 2018-19 year end projections were provided to the Board in January, April, and twice in May. Health insurance increases were added into the projections and projected special education expenses were increased both times in the May projections. Projected increases to investment revenue and subsidies were also added in the projections. Specifically, interest earnings revenue projections were increased by almost \$1M during the development of the FY2019-20 budget.
- The projection model figures were then compared to actual 2018-19 numbers. The projection for the 2018-19 General Fund revenue was on target with investment growth exceeding the increases added to the projection. Health insurance projections were overstated because shock claims were more favorable than anticipated. The additional special education costs that were added to the May projections didn't occur. In addition, during the 2018-19 fiscal year, department and cost center managers were encouraged to curtail spending wherever possible and they were successful.
- In response to questions about "real time" reporting, it was referenced that the reports and financial information provided in the Treasurer's report are the real-time reporting of revenues, expenses, and investments of the District. The concept of encumbrances was also discussed.

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Finance Committee Meeting Minutes

- The accounting for athletic fund expenditures was reviewed. Athletic fund transactions are required to be accounted for in the General Fund but the District records them under the Student Activities function to allow for distinct tracking and budgets the impact under transfers.
- A request was made to summarize the variances between the 2018-19 budget, projection and actual in the meeting minutes. Explanations for the variances are provided above. The following is that summary:

	Budget	Projection	Actual*	Variance Projection to Actual
Revenue	140,843,131	141,983,014	143,209,982	1,226,968
Expenditures	142,338,639	144,761,639	138,695,416	(6,066,223)
Balance	(1,495,508)	(2,778,625)	4,514,566	

*Without transfer to Capital

Fund Balance:

- Mr. McDonnell reviewed the District's fund balance history and demonstrated the declining fund balance as a percentage of budget. While the District was able to contribute to the Capital Reserve fund in 2018-19, the District has only made those capital contributions from the General Fund three other times in the thirteen years since the implementation of Act 1. Mr. McDonnell mentioned that the Board may want to consider whether additional authorized spending is needed in the 2020-21 budget to allow for future capital reserve transfers.
- Mr. McDonnell reviewed the beginning Fund Balance commitments for the 2019-20 fiscal year which are based on the anticipated ending commitments of the 2018-19 fiscal year. He added that the Board can choose to revise these commitments at any time in the future. The fund balance commitments were supported by the Committee and will be placed on the next consent agenda as presented unless changed by the ending balances in the final 2018-19 audit report.
- The Conestoga High School Expansion and Renovation Project was discussed and the content of the public presentations for the project were reviewed. It was confirmed that the project has been vetted extensively for cost efficiencies and many opportunities for savings were discussed and several were selected. It was pointed out that the project is directly related to student enrollment at the middle schools that are coming to the high school over the next four years. In addition, projected student population indicated the enrollment growth to continue. Any delays to the planned project, will translate to higher costs to the taxpayers and limit opportunities for high school students. The project will provide flexible learning spaces allowing increased collaborative learning opportunities. The District is aware of neighbor concerns regarding the proposed parking lot. The parking lot design was also vetted extensively, and several options were reviewed. The final design is the best operational and cost-effective solution to meet the needs of the District and minimize the impact to the neighborhood.

Public Comment:

- Doug Anestad commented on special education expenses and the FY18-19 financial analysis.
- Ray Clark commented on special education expenses, Food Service, disbursements and the FY18-19 financial analysis.
- Heidi Zeng commented on special education expenses, budgeting and the FY18-19 financial analysis.

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Finance Committee Meeting Minutes

- Stacy Stone commented on special education expenses and the FY18-19 financial analysis.
- Anrish Macedo commented on special education expenses and the FY18-19 financial analysis.
- Mike Heaberg commented on the FY18-19 financial analysis and the high school expansion and renovation project.
- Neal Colligan commented on the FY18-19 financial analysis, audit, and the high school expansion and renovation project.
- Carol Clark commented on the audit and FY18-19 financial analysis.
- Kate Mayer commented on special education expenses.
- Josh Mayer commented on special education expenses.

Adjournment:

- The meeting adjourned at 11:00 PM.

Next Meeting:

- The next meeting is Monday, December 9, 2019.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
TREASURER'S REPORT
November 2019

SCHEDULES

- A. FUND BALANCE
- B. INVESTMENTS
- C. REVENUES SUMMARY
- D. REVENUES
- E. APPROPRIATIONS SUMMARY
- F. APPROPRIATIONS
- G. BUDGET TRANSFERS
- H. STUDENT ACTIVITY FUNDS
- I. CAPITAL PROJECTS FUND
- J. CAPITAL PROJECTS BONDS FUND
- K. CAFETERIA FUND
- L. CHECK REGISTER
- M. TRUST FUND

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
INCOME REPORT
NOVEMBER
2019-2020

		A	B	C = B - A	D = C / A	E	F	G = F - E	H = G / E
		Budget	Year-To-Date	Budget	% of	Budget	Year-To-Date	Budget	% of
		2019-2020	Income	Variance	Variance	2018-2019	Income	Variance	Variance
Local Income:									
6111	Real Estate Taxes	115,497,102.00	114,249,855.81	(1,247,246.19)	-1.08%	110,691,836.00	108,831,886.89	(1,859,949.11)	-1.68%
6112	Interim R E Taxes	668,587.00	157,617.72	(510,969.28)	-76.43%	578,615.00	523,469.71	(55,145.29)	-9.53%
6113	Public Utility	112,983.00	102,231.36	(10,751.64)	-9.52%	114,490.00	109,268.60	(5,221.40)	-4.56%
6150	R.E. Transfer - 511	3,425,003.00	3,031,680.75	(393,322.25)	-11.48%	3,169,543.00	1,449,224.66	(1,720,318.34)	-54.28%
6154	Amusement Tax	27,532.00	15,678.09	(11,853.91)	-43.06%	27,703.00	13,829.25	(13,873.75)	-50.08%
6400	Delinquent Tax	965,513.00	540,937.53	(424,575.47)	-43.97%	1,009,919.00	410,794.98	(599,124.02)	-59.32%
6510	Investment Income	1,364,085.00	441,351.49	(922,733.51)	-67.64%	569,031.00	508,624.44	(60,406.56)	-10.62%
6700	Parking Revenue	54,000.00	54,000.00	0.00	0.00%	54,000.00	54,000.00	0.00	0.00%
6700	Student Activities Revenue	173,996.00	161,394.60	(12,601.40)	-7.24%	176,684.00	158,464.00	(18,220.00)	-10.31%
6800	Revenue from the IU	802,881.00	174,518.00	(628,363.00)	-78.26%	788,706.00	0.00	(788,706.00)	-100.00%
6910	Rentals	636,308.00	182,679.50	(453,628.50)	-71.29%	623,536.00	218,599.00	(404,937.00)	-64.94%
6911	Teamer Field Rental	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
6920	PTO Donations	0.00	0.00	0.00	0.00%	67,835.00	0.00	(67,835.00)	-100.00%
6940	Current tuition	0.00	0.00	0.00	0.00%	7,935.00	0.00	(7,935.00)	-100.00%
6990	Miscellaneous Revenue	204,361.00	305,318.66	100,957.66	49.40%	188,638.00	74,774.56	(113,863.44)	-60.36%
6990	Advertising Revenue	0.00	7,931.74	7,931.74	0.00%	0.00	2,720.00	2,720.00	0.00%
Total Local Income		123,932,351.00	119,425,195.25	(4,507,155.75)	-3.64%	118,068,471.00	112,355,656.09	(5,712,814.91)	-4.84%
State Income:									
7110	Basic Subsidy	3,627,993.00	1,033,647.67	(2,594,345.33)	-71.51%	3,545,075.00	910,629.88	(2,634,445.12)	-74.31%
7160	Tuition for Orphans	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
7271	Special Education	2,280,805.00	1,048,287.00	(1,232,518.00)	-54.04%	2,256,004.00	1,026,368.00	(1,229,636.00)	-54.51%
7310	Transportation	1,569,667.00	240,522.00	(1,329,145.00)	-84.68%	1,569,667.00	223,483.00	(1,346,184.00)	-85.76%
7320	Rentals and Sinking Fund	318,000.00	4,594.70	(313,405.30)	-98.56%	305,000.00	5,602.82	(299,397.18)	-98.16%
7330	Health Services	155,135.00	0.00	(155,135.00)	-100.00%	155,135.00	1,402.19	(153,732.81)	-99.10%
7340	State Property Tax Reduction	2,099,869.00	2,099,793.02	(75.98)	0.00%	2,099,869.00	2,099,868.70	(0.30)	0.00%
7501	PA Accountability Grants	199,614.00	0.00	(199,614.00)	-100.00%	199,614.00	0.00	(199,614.00)	-100.00%
7599	Other State Rev	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
7810	Social Security	2,270,439.00	364,275.89	(1,906,163.11)	-83.96%	2,185,117.00	358,860.93	(1,826,256.07)	-83.58%
7820	Retirement	10,307,496.00	3,394,190.66	(6,913,305.34)	-67.07%	9,729,438.00	3,235,709.20	(6,493,728.80)	-66.74%
Total State Income		22,829,018.00	8,185,310.94	(14,643,707.06)	-64.15%	22,044,919.00	7,861,924.72	(14,182,994.28)	-64.34%
8000	Federal Projects	690,449.00	194,257.58	(496,191.42)	-71.87%	729,740.00	473,142.72	(256,597.28)	-35.16%
9000	Other Fin. Sources	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
TOTAL INCOME		147,451,818.00	127,804,763.77	(19,647,054.23)	-13.32%	140,843,130.00	120,690,723.53	(20,152,406.47)	-14.31%

**TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
EXPENDITURE REPORT
NOVEMBER
2019-2020**

		A	B	C = A - B	D = B / A	E	F	G = E - F	H = F / E
			2019-2020				2018-2019		
			Year-to-Date				Year-to-Date		
		Budget	Expenditures and	Remaining	% of	Budget	Expenditures and	Remaining	% of
			Encumbrances	Budget	Budget		Encumbrances	Budget	Budget
INSTRUCTION:									
1100	Regular Programs	66,817,378.00	55,611,120.60	11,206,257.40	83.23%	61,701,087.67	52,573,303.45	9,127,784.22	85.21%
1200	Special Programs	26,732,092.00	21,146,898.60	5,585,193.40	79.11%	24,812,278.72	16,255,788.88	8,556,489.84	65.52%
1300	Vocational Ed.	880,000.00	643,503.00	236,497.00	73.13%	880,000.00	675,627.00	204,373.00	76.78%
1400	Other Instr. Prog.	89,308.00	198,585.07	(109,277.07)	222.36%	102,743.40	200,444.48	(97,701.08)	195.09%
Sub-total		94,518,778.00	77,600,107.27	16,918,670.73	82.10%	87,496,109.79	69,705,163.81	17,790,945.98	79.67%
SUPPORTING SERVICES:									
2100	Pupil Personnel	5,494,141.00	5,043,989.37	450,151.63	91.81%	5,236,130.92	4,927,269.44	308,861.48	94.10%
2200	Instructional	3,848,688.00	3,779,973.76	68,714.24	98.21%	4,266,009.25	3,324,074.47	941,934.78	77.92%
2300	Administration	7,982,537.00	7,433,131.43	549,405.57	93.12%	7,724,669.10	7,236,794.83	487,874.27	93.68%
2400	Pupil Health	1,349,707.00	1,277,534.99	72,172.01	94.65%	1,310,593.00	1,096,547.27	214,045.73	83.67%
2500	Business	1,549,175.00	1,261,255.76	287,919.24	81.41%	1,592,250.77	1,268,127.81	324,122.96	79.64%
2600	Oper/Main. of Plt	11,915,491.00	10,032,014.05	1,883,476.95	84.19%	12,694,250.15	9,599,936.49	3,094,313.66	75.62%
2700	Student Transportation	8,132,775.00	6,351,475.52	1,781,299.48	78.10%	7,385,536.65	7,331,745.57	53,791.08	99.27%
2800	Support Services	5,073,525.00	2,894,053.94	2,179,471.06	57.04%	5,236,849.69	2,740,580.22	2,496,269.47	52.33%
2900	Other Support Svcs	1,021,992.00	389,030.98	632,961.02	38.07%	822,253.63	401,829.05	420,424.58	48.87%
Sub-total		46,368,031.00	38,462,459.80	7,905,571.20	82.95%	46,268,543.16	37,926,905.15	8,341,638.01	81.97%
NON-INSTRUCTIONAL PROGRAMS:									
3200	Student Activities	401,574.00	377,376.68	24,197.32	93.97%	388,072.15	377,249.98	10,822.17	97.21%
3300	Community Service	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%
Sub-total		401,574.00	377,376.68	24,197.32	93.97%	388,072.15	377,249.98	10,822.17	97.21%
OTHER SERVICES:									
5100	Debt Service	6,770,064.00	1,695,740.99	5,074,323.01	25.05%	6,746,083.76	977,856.03	5,768,227.73	14.50%
5200	Fund Transfers	2,800,000.00	0.00	2,800,000.00	0.00%	2,639,830.00	0.00	2,639,830.00	0.00%
5900	Budgetary Reserve	2,800,000.00	0.00	2,800,000.00	0.00%	2,500,000.00	0.00	2,500,000.00	0.00%
Sub-total		12,370,064.00	1,695,740.99	10,674,323.01	13.71%	11,885,913.76	977,856.03	10,908,057.73	8.23%
TOTAL		153,658,447.00	118,135,684.74	35,522,762.26	76.88%	146,038,638.86	108,987,174.97	37,051,463.89	74.63%

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
TREASURER'S REPORT
General Fund
November 2019

	2019-20
FUND BALANCE:	
AS OF July 1, 2019	\$30,857,469.00
ADD Y-T-D REVENUES	\$127,804,763.77
DEDUCT Y-T-D EXPENDITURES	(\$44,179,419.90)
AS OF November, 2019	<hr/> \$114,482,812.87
CASH BANK BALANCE	\$7,302,867.11
INVESTMENTS	\$115,679,000.00
DUE FROM/(TO)	\$4,649,406.10
AVAILABLE CASH BALANCE, November, 2019	<hr/> \$127,631,273.21

TREDYFFRINE/EASTTOWN SCHOOL DISTRICT

Cash and Investments Schedule

GENERAL FUND

as of Nov 30, 2019

BANK	DESCRIPTION	PURCHASE DATE	MATURITY DATE	RATE	AMOUNT
PLGIT	Term	9/4/2019	12/2/2019	1.98%	4,500,000.00
PLGIT	Term	9/11/2019	12/4/2019	2.00%	5,000,000.00
PLGIT	Term	3/21/2019	12/16/2019	2.60%	1,500,000.00
PLGIT	Term	9/13/2019	12/16/2019	2.06%	3,000,000.00
PLGIT	Term	4/11/2019	1/6/2020	2.53%	3,500,000.00
PLGIT	Term	4/23/2019	1/17/2020	2.53%	1,000,000.00
PSDLAF	Collateralized Pool	4/30/2019	1/27/2020	2.25%	2,000,000.00
PLGIT	Term	8/8/2019	2/7/2020	1.95%	7,700,000.00
PLGIT	Term	8/14/2019	2/7/2020	1.95%	2,800,000.00
PSDLAF	Collateralized Pool	5/23/2019	2/18/2020	2.12%	760,000.00
PLGIT	Term	4/30/2019	2/28/2020	2.47%	3,500,000.00
PLGIT	Term	6/3/2019	2/28/2020	2.42%	3,000,000.00
PLGIT	Term	9/4/2019	3/2/2020	1.92%	5,000,000.00
PLGIT	Term	7/12/2019	3/9/2020	2.10%	2,750,000.00
PLGIT	Term	9/11/2019	3/9/2020	1.93%	7,500,000.00
PLGIT	Term	9/4/2019	4/6/2020	1.93%	6,500,000.00
PSDLAF	Collateralized Pool	7/10/2019	4/6/2020	1.82%	1,000,000.00
PLGIT	Term	8/14/2019	4/15/2020	1.86%	1,000,000.00
PSDLAF	Collateralized Pool	4/30/2019	4/29/2020	2.25%	3,000,000.00
PLGIT	Term	8/8/2019	5/4/2020	1.85%	3,500,000.00
PLGIT	Term	8/14/2019	5/8/2020	1.84%	1,800,000.00
PLGIT	Term	8/22/2019	5/18/2020	1.82%	4,800,000.00
PSDLAF	Certificate of Deposits	5/23/2019	5/22/2020	2.30%	240,000.00
PSDLAF	Certificate of Deposits	5/23/2019	5/22/2020	2.33%	240,000.00
PSDLAF	Certificate of Deposits	5/23/2019	5/22/2020	2.55%	240,000.00
PSDLAF	Certificate of Deposits	5/23/2019	5/22/2020	2.30%	240,000.00
PSDLAF	Certificate of Deposits	5/30/2019	5/29/2020	2.25%	240,000.00
PSDLAF	Certificate of Deposits	5/30/2019	5/29/2020	2.25%	240,000.00
PLGIT	Term	8/8/2019	6/3/2020	1.79%	4,700,000.00
PLGIT	Term	9/4/2019	6/1/2020	1.79%	9,800,000.00
PSDLAF	Certificate of Deposits	6/7/2019	6/5/2020	2.30%	240,000.00
PLGIT	Term	9/11/2019	6/5/2020	1.79%	3,000,000.00
PSDLAF	Certificate of Deposits	6/7/2019	6/8/2019	2.25%	240,000.00
PSDLAF	Collateralized Pool	7/10/2019	7/9/2020	1.76%	2,000,000.00
PSDLAF	Certificate of Deposits	7/15/2019	7/14/2020	1.75%	240,000.00
PSDLAF	Certificate of Deposits	7/17/2019	7/16/2020	1.80%	240,000.00
PSDLAF	Certificate of Deposits	7/18/2019	7/17/2020	1.80%	240,000.00
PLGIT	Term	11/15/2019	8/11/2020	1.78%	750,000.00
PLGIT	Term	8/15/2019	8/14/2020	1.72%	5,200,000.00
PSDLAF	US Treasury	10/29/2019	10/8/2020	1.50%	1,479,000.00
PLGIT	Term	10/23/2019	10/22/2020	1.70%	5,000,000.00
PLGIT	Term	11/15/2019	11/13/2020	1.70%	6,000,000.00
PLGIT	PLGIT/Prime	Not Applicable	Not Applicable	1.85%	5,085,679.99
PLGIT	Checking Accounts	Not Applicable	Not Applicable	1.59%	(403,295.58)
PSDLAF	MAX	Not Applicable	Not Applicable	1.41%	344,651.81
PSDLAF	Full Flex	11/1/2019	12/13/2019	1.50%	500,000.00
Fulton Bank	General Fund Checking	Not Applicable	Not Applicable	1.61%	1,775,830.89

TOTAL - GENERAL FUND INVESTMENTS

122,981,867.11

TREDYFFRINE/EASTTOWN SCHOOL DISTRICT
Cash and Investments Schedule
CAPITAL PROJECTS FUND
as of Nov 30, 2019

BANK	DESCRIPTION	PURCHASE DATE	MATURITY DATE	RATE	AMOUNT
PSDLAF	Term	4/30/2019	1/27/2020	2.20%	1,500,000.00
PSDLAF	CD	5/31/2019	3/2/2020	2.25%	240,000.00
PSDLAF	Term	4/30/2019	4/29/2020	2.20%	3,000,000.00
PSDLAF	CD	5/23/2019	5/22/2020	2.15%	240,000.00
PSDLAF	CD	5/23/2019	5/22/2020	2.15%	240,000.00
PSDLAF	CD	5/23/2019	5/22/2020	2.20%	240,000.00
PSDLAF	CD	5/23/2019	5/22/2020	2.20%	240,000.00
PSDLAF	CD	5/23/2019	5/22/2020	2.12%	240,000.00
PSDLAF	CD	6/6/2019	6/5/2020	2.45%	240,000.00
PLGIT	PLGIT Class	Not Applicable	Not Applicable	1.59%	423,000.89
PLGIT	PLGIT /I Class	Not Applicable	Not Applicable	1.73%	80,691.79
PSDLAF	MAX	Not Applicable	Not Applicable	1.41%	313,874.45
PSDLAF	Full Flex	11/22/2019	12/13/2019	1.50%	10,000,000.00
TOTAL - CAPITAL RESERVE INVESTMENTS					16,997,567.13

TREDYFFRINE/EASTTOWN SCHOOL DISTRICT
Cash and Investments Schedule
2015 CAPITAL PROJECTS BOND FUND
as of Nov 30, 2019

BANK	DESCRIPTION	PURCHASE DATE	MATURITY DATE	RATE	AMOUNT
PLGIT	PLGIT ARM	Not Applicable	Not Applicable	2.10%	0.00
TOTAL - CAPITAL PROJECTS INVESTMENTS					0.00

TREDYFFRINE/EASTTOWN SCHOOL DISTRICT
Cash and Investments Schedule
2019 CAPITAL PROJECTS BOND FUND
as of Nov 30, 2019

BANK	DESCRIPTION	PURCHASE DATE	MATURITY DATE	RATE	AMOUNT
PLGIT	PLGIT ARM	Not Applicable	Not Applicable	1.67%	23,290,762.41
TOTAL - CAPITAL PROJECTS INVESTMENTS					23,290,762.41

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
Cash and Investments Schedule
Cafeteria Fund
as of Nov 30, 2019

BANK	DESCRIPTION	PURCHASE DATE	MATURITY DATE	RATE	AMOUNT
PLGIT	PLGIT Class	Not Applicable	Not Applicable	1.59%	697,041.33
PLGIT	PLGIT/I Class	Not Applicable	Not Applicable	1.73%	53,280.51
Fulton	Checking	Not Applicable	Not Applicable	1.61%	575,228.91
TOTAL - CAFETERIA FUND					<u>1,325,550.75</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
ESTIMATED REVENUES AND OTHER FINANCING SOURCES
FISCAL YEAR ENDED JUNE 30, 2020
November 2019

CODE	DESCRIPTION	2019-2020 APPROPRIATION	MTD RECEIVED	YTD RECEIVED	BALANCE	PERCENT RECEIVED
6000						
6111	REAL ESTATE TAXES	115,497,102.00	3,648,252.89	114,249,855.81	1,247,246.19	98.92%
6112	INTERIM R/E TAX	668,587.00	64,566.56	157,617.72	510,969.28	23.57%
6113	PURTA	112,983.00	0.00	102,231.36	10,751.64	90.48%
6153	R/E TRANSFER TAX	3,425,003.00	189,639.51	3,031,680.75	393,322.25	88.52%
6154	AMUSEMENT TAX	27,532.00	2,736.34	15,678.09	11,853.91	56.94%
6411	DELINQUENT TAX	965,513.00	60,877.29	540,937.53	424,575.47	56.03%
6412	INTERIM DELINQ TAX	0.00	0.00	0.00	0.00	0.00%
6510	ERNG ON INVSMT	1,364,085.00	101,620.71	441,351.49	922,733.51	32.36%
6740	PARKING REVENUE	54,000.00	0.00	54,000.00	0.00	100.00%
6740	STUDENT ACTIVITIES REVENUE	173,996.00	750.00	161,394.60	12,601.40	92.76%
6890	REV FROM IU	802,881.00	58,172.67	174,518.00	628,363.00	21.74%
6910	RENTALS	636,308.00	75,115.50	182,679.50	453,628.50	28.71%
6911	TEAMER FIELD	0.00	0.00	0.00	0.00	0.00%
6920	CONT & DONATNS PRIV SOURC	0.00	0.00	0.00	0.00	0.00%
6940	TUITION	0.00	0.00	0.00	0.00	0.00%
6941	REG DAY SCH TUITION	0.00	0.00	0.00	0.00	0.00%
6942	SUMMER SCH TUITION	0.00	0.00	0.00	0.00	0.00%
6944	TUITION FROM OTHER LEA'S	0.00	0.00	0.00	0.00	0.00%
6990	MISC REVENUE	204,361.00	131,625.29	305,318.66	-100,957.66	149.40%
6990	ADVERTISING REVENUE	0.00	7,296.00	7,931.74	-7,931.74	0.00%
6991	REFUND OF PRIOR YEAR EXPENDITURES	0.00	0.00	0.00	0.00	0.00%
		<u>123,932,351.00</u>	<u>4,340,652.76</u>	<u>119,425,195.25</u>	<u>4,507,155.75</u>	<u>96.36%</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
ESTIMATED REVENUES AND OTHER FINANCING SOURCES
FISCAL YEAR ENDED JUNE 30, 2020
November 2019

CODE	DESCRIPTION	2019-2020 APPROPRIATION	MTD RECEIVED	YTD RECEIVED	BALANCE	PERCENT RECEIVED
7000						
7110	BASIC INSTL SUBSIDY	3,627,993.00	0.00	1,033,647.67	2,594,345.33	28.49%
7160	STATE SECT 1305 & 1306	0.00	0.00	0.00	0.00	0.00%
7271	SPEC ED-SPEC PROG	2,280,805.00	349,414.00	1,048,287.00	1,232,518.00	45.96%
7310	TRANSP SUBSIDY	1,569,667.00	0.00	240,522.00	1,329,145.00	15.32%
7320	RENTALS & SINKING FD PYMTS	318,000.00	4,594.70	4,594.70	313,405.30	1.44%
7330	MED & DENTAL SVCS	155,135.00	0.00	0.00	155,135.00	0.00%
7340	STATE PRO TAX REDUCT ALLO	2,099,869.00	0.00	2,099,793.02	75.98	100.00%
7501	PA ACCOUNTIBILITY GRANTS	199,614.00	0.00	0.00	199,614.00	0.00%
7599	OTHER STATE REVENUE	0.00	0.00	0.00	0.00	0.00%
7810	SOCIAL SEC SUBSIDY	2,270,439.00	364,275.89	364,275.89	1,906,163.11	16.04%
7820	RETIREMENT SUBSIDY	10,307,496.00	0.00	3,394,190.66	6,913,305.34	32.93%
		22,829,018.00	718,284.59	8,185,310.94	14,643,707.06	35.85%
8000						
8110	SNOW REMOVAL REIMB	0.00	0.00	0.00	0.00	0.00%
8514	TITLE I IMPRVG BASIC PROG	222,649.00	0.00	39,831.69	182,817.31	17.89%
8515	TITLE II IMPRVG TEACH PRO	71,921.00	0.00	23,553.30	48,367.70	32.75%
8810	MED ASST REIMB	350,000.00	0.00	0.00	350,000.00	0.00%
8820	MED ASST REIMB	45,879.00	32,609.76	130,872.59	-84,993.59	285.26%
		690,449.00	32,609.76	194,257.58	496,191.42	28.13%
9000						
9400	SALE OF FXD ASSETS	0.00	0.00	0.00	0.00	0.00%
		0.00	0.00	0.00	0.00	0.00%
TOTAL ESTIMATED REVENUES & OTHER FINANCING SOURCES		147,451,818.00	5,091,547.11	127,804,763.77	19,647,054.23	86.68%

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SUMMARY OF ESTIMATED REVENUES AND OTHER FINANCING SOURCES
FISCAL YEAR ENDED JUNE 30, 2020
November 2019

DESCRIPTION	2019-2020 APPROPRIATION	MTD RECEIVED	YTD RECEIVED	BALANCE	PERCENT RECEIVED
ESTIMATED BEGINNING FUND BALANCE AVAILABLE FOR APPROPRIATION					
Estimated Reserve for Encumbrances	0.00	0.00	0.00	0.00	0.00%
Estimated Unreserved Fund Balance (Deficit)	27,564,278.00	0.00	30,857,469.00	(3,293,191.00)	111.95%
Allocation for Admin. Budget (I.U. Only)	0.00	0.00	0.00	0.00	0.00%
TOTAL ESTIMATE BEGINNING FUND BALANCE AVAILABLE FOR APPROPRIATION	27,564,278.00	0.00	30,857,469.00	(3,293,191.00)	111.95%
SUMMARY OF ESTIMATED GENERAL FUND RE\#					
6000 Revenue from Local Sources	123,932,351.00	4,340,652.76	119,425,195.25	4,507,155.75	96.36%
7000 Revenue from State Sources	22,829,018.00	718,284.59	8,185,310.94	14,643,707.06	35.85%
8000 Revenue from Federal Sources	690,449.00	32,609.76	194,257.58	496,191.42	28.13%
9000 Other Financing Sources	0.00	0.00	0.00	0.00	0.00%
TOTAL ESTIMATED REVENUES & OTHER FINANCING SOURCES	147,451,818.00	5,091,547.11	127,804,763.77	19,647,054.23	86.68%
TOTAL ESTIMATED FUND BALANCE, REVENUES & OTHER FINANCING SOURCES AVAILABLE FOR APPROPRIATIONS	175,016,096.00	5,091,547.11	158,662,232.77	16,353,863.23	90.66%

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
Board Report Summary
General Fund
November 2019

Function	Description	Budget July 1, 2019	Rev. Budget Beginning of Month	Transfer To	From	Rev. Budget End of Month	Encumbrances	MTD Expenditures	YTD Expenditures	Balance	% Expended (Encumbrance + YTD)
1100	Regular Programs - Elem./Secdy.	66,817,378.07	66,817,378.07	4,134.26	(6,939.71)	66,814,572.62	36,967,881.02	4,931,810.78	18,643,239.58	11,203,452.02	83.23%
1200	Special Programs - Elem./Secdy.	26,732,090.85	26,732,090.85	0.00	(2,594.55)	26,729,496.30	14,095,751.90	1,735,622.09	7,051,146.70	5,582,597.70	79.11%
1300	Vocational Education Programs	880,000.00	880,000.00	0.00	0.00	880,000.00	321,751.50	160,875.75	321,751.50	236,497.00	73.13%
1400	Other Instru. Prg. Elem./Secdy.	89,307.13	89,307.13	0.00	0.00	89,307.13	186,394.49	3,412.09	12,190.58	(109,277.94)	222.36%
Total 1000 Instruction		94,518,776.05	94,518,776.05	4,134.26	(9,534.26)	94,513,376.05	51,571,778.91	6,831,720.71	26,028,328.36	16,913,268.78	82.10%
2100	Support Serv. - Pupil Personnel	5,494,140.53	5,494,140.53	0.00	(155.00)	5,493,985.53	3,315,209.02	390,878.69	1,728,780.35	449,996.16	91.81%
2200	Support Serv. - Instruction	3,848,689.63	3,848,689.63	5,555.00	0.00	3,854,244.63	2,107,787.99	299,420.56	1,672,185.77	74,270.87	98.07%
2300	Support Serv. - Administration	7,982,537.42	7,982,537.42	3,856.00	(3,856.00)	7,982,537.42	3,872,579.72	697,591.17	3,560,551.71	549,405.99	93.12%
2400	Support Serv. - Pupil Health	1,349,710.91	1,349,710.91	0.00	0.00	1,349,710.91	839,077.99	116,109.51	438,457.00	72,175.92	94.65%
2500	Support Serv. - Business	1,549,172.40	1,549,172.40	0.00	0.00	1,549,172.40	684,992.48	107,772.57	576,263.28	287,916.64	81.41%
2600	Operation & Maint. Plant Serv.	11,915,491.82	11,915,491.82	0.00	0.00	11,915,491.82	4,904,104.67	899,305.18	5,127,909.38	1,883,477.77	84.19%
2700	Student Transportation Services	8,132,774.30	8,132,774.30	0.00	0.00	8,132,774.30	4,776,446.54	825,619.82	1,575,028.98	1,781,298.78	78.10%
2800	Support Services - Central	5,073,527.06	5,073,527.06	0.00	0.00	5,073,527.06	1,360,961.20	221,608.74	1,533,092.74	2,179,473.12	57.04%
2900	Other Support Services	1,021,991.86	1,021,991.86	0.00	0.00	1,021,991.86	278,348.46	24,494.40	110,682.52	632,960.88	38.07%
Total 2000 Support Services		46,368,035.93	46,368,035.93	9,411.00	(4,011.00)	46,373,435.93	22,139,508.07	3,582,800.64	16,322,951.73	7,910,976.13	82.94%
3200	Student Activities	401,573.15	401,573.15	0.00	0.00	401,573.15	244,977.86	32,514.59	132,398.82	24,196.47	93.97%
3300	Community Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%
Total 3000 Operational Noninstructional S		401,573.15	401,573.15	0.00	0.00	401,573.15	244,977.86	32,514.59	132,398.82	24,196.47	93.97%
5100	Debt Service	6,770,063.33	6,770,063.33	0.00	0.00	6,770,063.33	0.00	18,655.62	1,695,740.99	5,074,322.34	25.05%
5200	Fund Transfers	2,800,000.00	2,800,000.00	0.00	0.00	2,800,000.00	0.00	0.00	0.00	2,800,000.00	0.00%
5900	Budgetary Reserve	2,800,000.00	2,800,000.00	-	-	2,800,000.00	-	-	-	2,800,000.00	0.00%
Total 5000 Other Financing Uses		12,370,063.33	12,370,063.33	0.00	0.00	12,370,063.33	0.00	18,655.62	1,695,740.99	10,674,322.34	13.71%
Totals for General Fund:		153,658,448.46	153,658,448.46	13,545.26	(13,545.26)	153,658,448.46	73,956,264.84	10,465,691.56	44,179,419.90	35,522,763.72	76.88%
Estimated Ending Committed Fd Bal		27,564,278.00									
Estimated Ending Assigned Fd Bal		0.00									
Estimated Unassigned Fd Bal		0.00									
		181,222,726.46									

TESD Board Report - General Fund
November 2019

Function	MajorFunctionDesc	MajorAccount	MajorAccountDesc	Original Budget	Revised Bud Beg of Month	TransferTo	TransferFrom	Revised Bud EOM	Encumbrance	MTD Expense	YTD Expense	Balance	% Expended
1100	Regular Programs - Elem./Secdy	100	Personnel Services - Salaries	\$36,782,240.33	\$36,782,240.33	0	0	\$36,782,240.33	\$25,659,663.75	2,745,347.02	\$10,039,079.25	\$1,083,497.33	27.29%
		200	Personnel Services - Benefits	\$24,855,010.70	\$24,855,010.70	0	0	\$24,855,010.70	\$10,774,657.18	1,806,718.58	\$6,191,993.25	\$7,888,360.27	24.91%
		300	Purchased Prof & Tech Services	\$1,583,453.00	\$1,583,453.00	0	0	\$1,583,453.00	\$35,407.15	188,992.38	\$584,333.54	\$963,712.31	36.90%
		400	Purchased Property Services	\$516,415.04	\$516,555.04	3,321	0	\$519,876.04	\$38,943.67	2,299.51	\$444,137.31	\$36,795.06	85.43%
		500	Other Purchased Services	\$919,060.00	\$919,060.00	0	-6,939.71	\$912,120.29	\$124,322.21	61,831.92	\$199,733.66	\$588,064.42	21.90%
		600	Supplies	\$1,610,208.00	\$1,639,794.02	475.15	0	\$1,640,269.17	\$269,623.09	95,318.73	\$935,110.20	\$435,535.88	57.01%
		700	Property	\$507,515.00	\$477,183.98	238.11	0	\$477,422.09	\$65,263.97	30,481.64	\$239,504.37	\$172,653.75	50.17%
		800	Other Objects	\$43,476.00	\$44,081.00	100	0	\$44,181.00	\$0.00	821	\$9,348.00	\$34,833.00	21.16%
1100				\$66,817,378.07	\$66,817,378.07	4,134.26	-6,939.71	\$66,814,572.62	\$36,967,881.02	4,931,810.78	\$18,643,239.58	\$11,203,452.02	27.90%
1200	Special Programs - Elem.Secdy	100	Personnel Services - Salaries	\$6,260,211.14	\$6,260,211.14	0	0	\$6,260,211.14	\$4,379,495.26	465,594.05	\$1,776,559.85	\$104,156.03	28.38%
		200	Personnel Services - Benefits	\$3,390,129.71	\$3,390,129.71	0	0	\$3,390,129.71	\$1,843,213.24	307,099.46	\$1,070,649.74	\$476,266.73	31.58%
		300	Purchased Prof & Tech Services	\$13,071,000.00	\$13,071,000.00	0	0	\$13,071,000.00	\$6,710,058.95	827,274.83	\$2,324,493.77	\$4,036,447.28	17.78%
		500	Other Purchased Services	\$3,915,300.00	\$3,915,300.00	0	0	\$3,915,300.00	\$1,153,410.71	128,651.34	\$1,825,762.14	\$936,127.15	46.63%
		600	Supplies	\$93,950.00	\$93,950.00	0	-2,594.55	\$91,355.45	\$9,573.74	7,002.41	\$53,681.20	\$28,100.51	58.76%
		700	Property	\$1,500.00	\$1,500.00	0	0	\$1,500.00	\$0.00	0	\$0.00	\$1,500.00	0.00%
		800	Other Objects	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		1200				\$26,732,090.85	\$26,732,090.85	0	-2,594.55	\$26,729,496.30	\$14,095,751.90	1,735,622.09	\$7,051,146.70
1300	Vocational Eduaction Prg	500	Other Purchased Services	\$880,000.00	\$880,000.00	0	0	\$880,000.00	\$321,751.50	160,875.75	\$321,751.50	\$236,497.00	36.56%
1300				\$880,000.00	\$880,000.00	0	0	\$880,000.00	\$321,751.50	160,875.75	\$321,751.50	\$236,497.00	36.56%
1400	Other Instru. Prg. Elem./Secdy	100	Personnel Services - Salaries	\$70,086.00	\$70,086.00	0	0	\$70,086.00	\$131,297.47	2,068.14	\$7,540.99	(\$68,752.46)	10.76%
		200	Personnel Services - Benefits	\$19,221.13	\$19,221.13	0	0	\$19,221.13	\$55,097.02	1,343.95	\$4,649.59	(\$40,525.48)	24.19%
		300	Purchased Prof & Tech Services	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		500	Other Purchased Services	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		600	Supplies	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		700	Property	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		1400				\$89,307.13	\$89,307.13	0	0	\$89,307.13	\$186,394.49	3,412.09	\$12,190.58
Total 1000				\$94,518,776.05	\$94,518,776.05	4,134.26	-9,534.26	\$94,513,376.05	\$51,571,778.91	6,831,720.71	\$26,028,328.36	\$16,913,268.78	27.54%
2100	Support Serv.- Pupil Personnel	100	Personnel Services - Salaries	\$3,434,909.85	\$3,434,909.85	0	0	\$3,434,909.85	\$2,316,117.56	242,064.01	\$1,074,841.34	\$43,950.95	31.29%

TESD Board Report - General Fund
November 2019

Function	MajorFunctionDesc	MajorAccount	MajorAccountDesc	Original Budget	Revised Bud Beg of Month	TransferTo	TransferFrom	Revised Bud EOM	Encumbrance	MTD Expense	YTD Expense	Balance	% Expended
2100	Support Serv.- Pupil Personnel	200	Personnel Services - Benefits	\$1,865,544.68	\$1,865,544.68	0	0	\$1,865,544.68	\$921,754.35	147,504.51	\$598,129.02	\$345,661.31	32.06%
		300	Purchased Prof & Tech Services	\$112,000.00	\$112,000.00	0	0	\$112,000.00	\$68,814.55	502.96	\$21,185.45	\$22,000.00	18.92%
		400	Purchased Property Services	\$5,000.00	\$5,000.00	0	0	\$5,000.00	\$2,122.20	0	\$831.65	\$2,046.15	16.63%
		500	Other Purchased Services	\$29,000.00	\$29,000.00	0	0	\$29,000.00	\$1,989.24	193.37	\$4,197.74	\$22,813.02	14.47%
		600	Supplies	\$35,786.00	\$35,786.00	0	-155	\$35,631.00	\$4,411.12	213.84	\$20,565.74	\$10,654.14	57.72%
		700	Property	\$11,000.00	\$11,000.00	0	0	\$11,000.00	\$0.00	0	\$8,184.41	\$2,815.59	74.40%
		800	Other Objects	\$900.00	\$900.00	0	0	\$900.00	\$0.00	400	\$845.00	\$55.00	93.89%
2100				\$5,494,140.53	\$5,494,140.53	0	-155	\$5,493,985.53	\$3,315,209.02	390,878.69	\$1,728,780.35	\$449,996.16	31.47%
2200	Support Serv.- Instruction	100	Personnel Services - Salaries	\$2,208,382.34	\$2,208,382.34	0	0	\$2,208,382.34	\$1,455,189.76	173,615.8	\$941,528.74	(\$188,336.16)	42.63%
		200	Personnel Services - Benefits	\$1,355,107.29	\$1,355,107.29	0	0	\$1,355,107.29	\$616,596.75	96,400.63	\$560,468.25	\$178,042.29	41.36%
		300	Purchased Prof & Tech Services	\$20,600.00	\$20,600.00	0	0	\$20,600.00	\$0.00	0	\$14,900.00	\$5,700.00	72.33%
		400	Purchased Property Services	\$5,200.00	\$5,200.00	155	0	\$5,355.00	\$946.68	0	\$1,892.90	\$2,515.42	35.35%
		500	Other Purchased Services	\$20,075.00	\$20,075.00	0	0	\$20,075.00	\$3,766.03	2,906.99	\$5,765.19	\$10,543.78	28.72%
		600	Supplies	\$190,684.00	\$190,684.00	5,400	0	\$196,084.00	\$22,939.23	22,027.14	\$112,037.95	\$61,106.82	57.14%
		700	Property	\$33,146.00	\$33,146.00	0	0	\$33,146.00	\$8,349.54	4,470	\$21,647.74	\$3,148.72	65.31%
2200				\$3,848,689.63	\$3,848,689.63	5,555	0	\$3,854,244.63	\$2,107,787.99	299,420.56	\$1,672,185.77	\$74,270.87	43.39%
2300	Support Serv.- Administration	100	Personnel Services - Salaries	\$4,357,208.67	\$4,357,208.67	0	0	\$4,357,208.67	\$2,465,680.78	327,415.41	\$1,867,933.54	\$23,594.35	42.87%
		200	Personnel Services - Benefits	\$2,264,938.75	\$2,264,938.75	0	0	\$2,264,938.75	\$1,042,217.42	176,301.02	\$993,666.12	\$229,055.21	43.87%
		300	Purchased Prof & Tech Services	\$642,100.00	\$643,100.00	0	-3,856	\$639,244.00	\$271,576.68	171,047.08	\$243,037.61	\$124,629.71	38.02%
		400	Purchased Property Services	\$34,300.00	\$37,482.23	3,856	0	\$41,338.23	\$21,708.56	1,859.9	\$12,610.69	\$7,018.98	30.51%
		500	Other Purchased Services	\$507,200.00	\$503,017.77	0	0	\$503,017.77	\$65,265.97	12,620.37	\$379,131.94	\$58,619.86	75.37%
		600	Supplies	\$85,247.00	\$85,247.00	0	0	\$85,247.00	\$5,680.31	1,429.25	\$15,822.37	\$63,744.32	18.56%
		700	Property	\$71,178.00	\$71,178.00	0	0	\$71,178.00	\$0.00	5,194.14	\$31,962.02	\$39,215.98	44.90%
2300				\$7,982,537.42	\$7,982,537.42	3,856	-3,856	\$7,982,537.42	\$3,872,579.72	697,591.17	\$3,560,551.71	\$549,405.99	44.60%
2400	Support Serv.- Pupil Health	100	Personnel Services - Salaries	\$643,675.20	\$643,675.20	0	0	\$643,675.20	\$436,210.81	50,111.91	\$191,225.02	\$16,239.37	29.71%
		200	Personnel Services - Benefits	\$409,785.71	\$409,785.71	0	0	\$409,785.71	\$182,853.46	33,408.09	\$114,228.87	\$112,703.38	27.88%

TESD Board Report - General Fund
November 2019

Function	MajorFunctionDesc	MajorAccount	MajorAccountDesc	Original Budget	Revised Bud Beg of Month	TransferTo	TransferFrom	Revised Bud EOM	Encumbrance	MTD Expense	YTD Expense	Balance	% Expended
2400	Support Serv.- Pupil Health	300	Purchased Prof & Tech Services	\$233,000.00	\$233,000.00	0	0	\$233,000.00	\$217,996.74	30,708.2	\$112,639.90	(\$97,636.64)	48.34%
		400	Purchased Property Services	\$1,100.00	\$1,100.00	0	0	\$1,100.00	\$130.00	115.62	\$294.61	\$675.39	26.78%
		500	Other Purchased Services	\$200.00	\$200.00	0	0	\$200.00	\$0.00	133.7	\$133.70	\$66.30	66.85%
		600	Supplies	\$29,950.00	\$29,950.00	0	0	\$29,950.00	\$1,886.98	0	\$10,725.24	\$17,337.78	35.81%
		700	Property	\$32,000.00	\$32,000.00	0	0	\$32,000.00	\$0.00	1,631.99	\$9,209.66	\$22,790.34	28.78%
2400				\$1,349,710.91	\$1,349,710.91	0	0	\$1,349,710.91	\$839,077.99	116,109.51	\$438,457.00	\$72,175.92	32.49%
2500	Support Serv.- Business	100	Personnel Services - Salaries	\$768,954.18	\$768,954.18	0	0	\$768,954.18	\$427,640.62	55,505.69	\$296,564.43	\$44,749.13	38.57%
		200	Personnel Services - Benefits	\$579,803.22	\$579,803.22	0	0	\$579,803.22	\$199,146.25	42,924.04	\$228,079.80	\$152,577.17	39.34%
		300	Purchased Prof & Tech Services	\$99,200.00	\$99,200.00	0	0	\$99,200.00	\$22,880.00	1,200	\$19,420.00	\$56,900.00	19.58%
		400	Purchased Property Services	\$640.00	\$640.00	0	0	\$640.00	\$0.00	0	\$432.00	\$208.00	67.50%
		500	Other Purchased Services	\$7,815.00	\$7,815.00	0	0	\$7,815.00	\$0.00	2,594.33	\$3,113.21	\$4,701.79	39.84%
		600	Supplies	\$33,110.00	\$33,110.00	0	0	\$33,110.00	\$35,325.61	3,950.68	\$16,099.97	(\$18,315.58)	48.63%
		700	Property	\$11,200.00	\$11,200.00	0	0	\$11,200.00	\$0.00	0	\$1,092.68	\$10,107.32	9.76%
		800	Other Objects	\$48,450.00	\$48,450.00	0	0	\$48,450.00	\$0.00	1,597.83	\$11,461.19	\$36,988.81	23.66%
2500				\$1,549,172.40	\$1,549,172.40	0	0	\$1,549,172.40	\$684,992.48	107,772.57	\$576,263.28	\$287,916.64	37.20%
2600	Operation & Maint. Plant Serv.	100	Personnel Services - Salaries	\$4,539,944.10	\$4,539,944.10	0	0	\$4,539,944.10	\$2,322,867.07	364,935	\$1,955,583.44	\$261,493.59	43.08%
		200	Personnel Services - Benefits	\$2,376,697.72	\$2,376,697.72	0	0	\$2,376,697.72	\$964,865.14	236,075.03	\$1,272,275.58	\$139,557.00	53.53%
		300	Purchased Prof & Tech Services	\$235,750.00	\$248,800.00	0	0	\$248,800.00	\$25,250.30	1,095	\$125,935.18	\$97,614.52	50.62%
		400	Purchased Property Services	\$2,753,800.00	\$2,757,050.00	0	0	\$2,757,050.00	\$984,936.89	179,144.15	\$1,231,796.18	\$540,316.93	44.68%
		500	Other Purchased Services	\$312,150.00	\$318,400.00	0	0	\$318,400.00	\$107,505.17	4,952.48	\$189,874.10	\$21,020.73	59.63%
		600	Supplies	\$1,391,650.00	\$1,356,100.00	0	0	\$1,356,100.00	\$464,792.76	113,103.52	\$345,496.90	\$545,810.34	25.48%
		700	Property	\$298,750.00	\$311,750.00	0	0	\$311,750.00	\$33,787.34	0	\$4,239.00	\$273,723.66	1.36%
		800	Other Objects	\$6,750.00	\$6,750.00	0	0	\$6,750.00	\$100.00	0	\$2,709.00	\$3,941.00	40.13%
2600				\$11,915,491.82	\$11,915,491.82	0	0	\$11,915,491.82	\$4,904,104.67	899,305.18	\$5,127,909.38	\$1,883,477.77	43.04%
2700	Student Transportaion Service	100	Personnel Services - Salaries	\$269,711.86	\$269,711.86	0	0	\$269,711.86	\$145,337.25	18,896.07	\$109,042.32	\$15,332.29	40.43%
		200	Personnel Services - Benefits	\$145,525.44	\$145,525.44	0	0	\$145,525.44	\$64,074.52	12,056.17	\$60,878.16	\$20,572.76	41.83%
		300	Purchased Prof & Tech Services	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		400	Purchased Property Services	\$9,500.00	\$9,500.00	0	0	\$9,500.00	\$9,326.52	326.52	\$326.52	(\$153.04)	3.44%

TESD Board Report - General Fund
November 2019

Function	MajorFunctionDesc	MajorAccount	MajorAccountDesc	Original Budget	Revised Bud Beg of Month	TransferTo	TransferFrom	Revised Bud EOM	Encumbrance	MTD Expense	YTD Expense	Balance	% Expended
2700	Student Transportaion Service	500	Other Purchased Services	\$7,162,337.00	\$7,162,337.00	0	0	\$7,162,337.00	\$4,168,796.66	759,791.06	\$1,269,066.22	\$1,724,474.12	17.72%
		600	Supplies	\$537,700.00	\$537,700.00	0	0	\$537,700.00	\$388,911.59	34,550	\$135,246.47	\$13,541.94	25.15%
		700	Property	\$8,000.00	\$8,000.00	0	0	\$8,000.00	\$0.00	0	\$0.00	\$8,000.00	0.00%
		800	Other Objects	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$469.29	(\$469.29)	0.00%
2700				\$8,132,774.30	\$8,132,774.30	0	0	\$8,132,774.30	\$4,776,446.54	825,619.82	\$1,575,028.98	\$1,781,298.78	19.37%
2800	Support Services - Central	100	Personnel Services - Salaries	\$1,294,442.35	\$1,294,442.35	0	0	\$1,294,442.35	\$857,032.82	99,052.85	\$581,811.00	(\$144,401.47)	44.95%
		200	Personnel Services - Benefits	\$800,347.78	\$800,347.78	0	0	\$800,347.78	\$360,992.42	61,121.97	\$346,706.45	\$92,648.91	43.32%
		300	Purchased Prof & Tech Services	\$1,528,076.93	\$1,528,076.93	0	0	\$1,528,076.93	\$42,978.32	1,775	\$283,286.64	\$1,201,811.97	18.54%
		400	Purchased Property Services	\$242,900.00	\$242,900.00	0	0	\$242,900.00	\$80,471.37	8,137.46	\$56,303.79	\$106,124.84	23.18%
		500	Other Purchased Services	\$37,400.00	\$37,400.00	0	0	\$37,400.00	\$0.00	208.69	\$25,208.69	\$12,191.31	67.40%
		600	Supplies	\$783,860.00	\$783,860.00	0	0	\$783,860.00	\$17,271.27	51,312.77	\$220,658.17	\$545,930.56	28.15%
		700	Property	\$384,000.00	\$384,000.00	0	0	\$384,000.00	\$2,215.00	0	\$18,868.00	\$362,917.00	4.91%
		800	Other Objects	\$2,500.00	\$2,500.00	0	0	\$2,500.00	\$0.00	0	\$250.00	\$2,250.00	10.00%
2800				\$5,073,527.06	\$5,073,527.06	0	0	\$5,073,527.06	\$1,360,961.20	221,608.74	\$1,533,092.74	\$2,179,473.12	30.22%
2900	Other Support Services	100	Personnel Services - Salaries	\$778,228.76	\$778,228.76	0	0	\$778,228.76	\$0.00	0	\$0.00	\$778,228.76	0.00%
		200	Personnel Services - Benefits	\$132,763.10	\$132,763.10	0	0	\$132,763.10	\$257,482.57	21,008.26	\$99,548.41	(\$224,267.88)	74.98%
		300	Purchased Prof & Tech Services	\$36,000.00	\$36,000.00	0	0	\$36,000.00	\$20,865.89	3,486.14	\$11,134.11	\$4,000.00	30.93%
		500	Other Purchased Services	\$75,000.00	\$75,000.00	0	0	\$75,000.00	\$0.00	0	\$0.00	\$75,000.00	0.00%
		700	Property	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
2900				\$1,021,991.86	\$1,021,991.86	0	0	\$1,021,991.86	\$278,348.46	24,494.4	\$110,682.52	\$632,960.88	10.83%
Total 2000				\$46,368,035.93	\$46,368,035.93	9,411	-4,011	\$46,373,435.93	\$22,139,508.07	3,582,800.64	\$16,322,951.73	\$7,910,976.13	35.20%
3200	Student Activities	100	Personnel Services - Salaries	\$360,073.15	\$360,073.15	0	0	\$360,073.15	\$170,939.88	22,948.79	\$73,063.48	\$116,069.79	20.29%
		200	Personnel Services - Benefits	\$0.00	\$0.00	0	0	\$0.00	\$74,037.98	9,323.05	\$29,074.34	(\$103,112.32)	0.00%
		300	Purchased Prof & Tech Services	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		500	Other Purchased Services	\$31,500.00	\$31,500.00	0	0	\$31,500.00	\$0.00	0	\$31,360.00	\$140.00	99.56%
		600	Supplies	\$10,000.00	\$10,000.00	0	0	\$10,000.00	\$0.00	242.75	(\$1,099.00)	\$11,099.00	-10.99%
3200				\$401,573.15	\$401,573.15	0	0	\$401,573.15	\$244,977.86	32,514.59	\$132,398.82	\$24,196.47	32.97%
3300	Community Services	100	Personnel Services - Salaries	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%

TESD Board Report - General Fund
November 2019

Function	MajorFunctionDesc	MajorAccount	MajorAccountDesc	Original Budget	Revised Bud Beg of Month	TransferTo	TransferFrom	Revised Bud EOM	Encumbrance	MTD Expense	YTD Expense	Balance	% Expended
3300	Community Services	200	Personnel Services - Benefits	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
		600	Supplies	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
3300				\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
Total 3000				\$401,573.15	\$401,573.15	0	0	\$401,573.15	\$244,977.86	32,514.59	\$132,398.82	\$24,196.47	32.97%
5100	Debt Service	800	Other Objects	\$3,195,063.33	\$3,195,063.33	0	0	\$3,195,063.33	\$0.00	18,655.62	\$1,695,740.99	\$1,499,322.34	53.07%
		900	Other Financing Uses	\$3,575,000.00	\$3,575,000.00	0	0	\$3,575,000.00	\$0.00	0	\$0.00	\$3,575,000.00	0.00%
5100				\$6,770,063.33	\$6,770,063.33	0	0	\$6,770,063.33	\$0.00	18,655.62	\$1,695,740.99	\$5,074,322.34	25.05%
5200	Fund Transfers	900	Other Financing Uses	\$2,800,000.00	\$2,800,000.00	0	0	\$2,800,000.00	\$0.00	0	\$0.00	\$2,800,000.00	0.00%
5200				\$2,800,000.00	\$2,800,000.00	0	0	\$2,800,000.00	\$0.00	0	\$0.00	\$2,800,000.00	0.00%
5500		300	Purchased Prof & Tech Services	\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
5500				\$0.00	\$0.00	0	0	\$0.00	\$0.00	0	\$0.00	\$0.00	0.00%
5900	Budgetary Reserve	800	Other Objects	\$2,800,000.00	\$2,800,000.00	0	0	\$2,800,000.00	\$0.00	0	\$0.00	\$2,800,000.00	0.00%
5900				\$2,800,000.00	\$2,800,000.00	0	0	\$2,800,000.00	\$0.00	0	\$0.00	\$2,800,000.00	0.00%
Total 5000				\$12,370,063.33	\$12,370,063.33	0	0	\$12,370,063.33	\$0.00	18,655.62	\$1,695,740.99	\$10,674,322.34	13.71%
Totals for General Fund:				\$153,658,448.46	\$153,658,448.46	13,545.26	-13,545.26	\$153,658,448.46	\$73,956,264.84	10,465,691.56	\$44,179,419.90	\$35,522,763.72	28.75%

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
BUDGET TRANSFERS
November, 2019

Period	Budget Unit	Account	Amount (From)/To	Reason	Owner
05	10110010060DD000	610	(152.33)	- KINDERGARTEN SUPPLIES	PARKER
05	10110010350DD000	610	152.33	- KINDERGARTEN SUPPLIES	PARKER
05	1011001017KDD000	640	(658.48)	- GENERAL SUPPLIES BOOKS	PARKER
05	10110010300DD000	640	658.48	- GENERAL SUPPLIES BOOKS	PARKER
05	10110010060DD000	610	(789.33)	- GENERAL SUPPLIES	PARKER
05	10110010300DD000	610	789.33	- GENERAL SUPPLIES	PARKER
05	10110010300DD000	610	1,656.33	- GENERAL SUPPLIES	PARKER
05	10110010360DD000	610	(1,656.33)	- GENERAL SUPPLIES	PARKER
05	10110010300DD000	610	2,065.42	- GENERAL SUPPLIES	PARKER
05	10110010350DD000	610	(2,065.42)	- GENERAL SUPPLIES	PARKER
05	10110020300VV000	532	(1,150.00)	- TRAVEL	GIBSON
05	10110020300VV000	580	1,150.00	- TRAVEL	GIBSON
05	10110030010CC000	750	(1,061.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030010CC000	760	184.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030010CC000	618	877.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030020CC000	648	(800.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030020CC000	610	800.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030030CC000	610	(1,516.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030030CC000	618	21.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030030CC000	750	1,495.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030040CC000	640	(50.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030040CC000	648	50.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030070CC000	610	(46.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030070CC000	648	46.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030130CC000	640	(453.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030130CC000	648	15.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030130CC000	618	438.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030140CC000	640	(1,633.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030140CC000	610	1,633.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030150CC000	610	(255.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030150CC000	758	255.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	1011003017ACC000	758	(4,648.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	1011003017ACC000	760	4,648.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030210CC000	610	(100.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030210CC000	810	100.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030300CC000	550	(6,939.71)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030300CC000	760	(4,624.04)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030300CC000	618	4,112.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	10110030300CC000	768	7,451.75	- COVERING NEGATIVE BALANCE	MEISINGER
05	10238030220CC000	300	(3,856.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	10238030220CC000	432	3,856.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	2932503020HCC000	440	(130.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	2932503020HCC000	610	130.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	2932503020LCC000	580	(39.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	2932503020LCC000	610	39.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	2932503020OCC000	580	(95.00)	- COVERING NEGATIVE BALANCE	MEISINGER
05	2932503020OCC000	810	95.00	- COVERING NEGATIVE BALANCE	MEISINGER
05	1012411017AFF000	610	(38.42)	- BUDGET TRANSFERS	WILLS
05	1012411017AFF000	640	38.42	- BUDGET TRANSFERS	WILLS
05	1012251017BFF000	640	(91.76)	- BUDGET TRANSFERS	WILLS
05	1012251017BFF000	610	91.76	- BUDGET TRANSFERS	WILLS
05	10110010350FF000	640	(192.29)	- BUDGET TRANSFERS	WILLS
05	10110010350FF000	610	192.29	- BUDGET TRANSFERS	WILLS
05	1012411017AFF000	610	(194.55)	- BUDGET TRANSFERS	WILLS
05	1011001017HFF000	610	194.55	- BUDGET TRANSFERS	WILLS
05	10110010100FF000	610	(251.74)	- BUDGET TRANSFERS-MULTIPLE	WILLS
05	10110010100FF000	432	251.74	- BUDGET TRANSFERS-MULTIPLE	WILLS
05	10110010220FF000	610	(788.16)	- BUDGET TRANSFERS	WILLS
05	10110010220FF000	750	788.16	- BUDGET TRANSFERS	WILLS
05	10225010190FF000	640	(892.83)	- BUDGET TRANSFERS	WILLS

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
BUDGET TRANSFERS
November, 2019

Period	Budget Unit	Account	Amount (From)/To	Reason	Owner
05	10225010190FF000	610	892.83	- BUDGET TRANSFERS	WILLS
05	10110010300FF000	618	(934.88)	- BUDGET TRANSFERS	WILLS
05	10110010300FF000	610	934.88	- BUDGET TRANSFERS	WILLS
05	10110010300FF000	750	(1,509.26)	- BUDGET TRANSFERS-MULTIPLE	WILLS
05	10110010100FF000	432	1,509.26	- BUDGET TRANSFERS-MULTIPLE	WILLS
05	10110010300FF000	758	(3,500.00)	- BUDGET TRANSFERS	WILLS
05	10110010300FF000	610	3,500.00	- BUDGET TRANSFERS	WILLS
05	10110010300NN000	640	(2,478.17)	- BUDGET TRANSFER	GATELY
05	10110010350NN000	610	149.67	- BUDGET TRANSFER	GATELY
05	10110010300NN000	750	768.50	- BUDGET TRANSFER	GATELY
05	10110010300NN000	432	1,560.00	- BUDGET TRANSFER	GATELY
05	1012411017ANN000	610	(2,400.00)	- TRANSFER FUND TO LIBRARY	GATELY
05	10225010190NN000	648	586.00	- TRANSFER FUND TO LIBRARY	GATELY
05	10225010190NN000	640	1,814.00	- TRANSFER FUND TO LIBRARY	GATELY
05	10212010800NN000	610	(155.00)	- BUDGET TRANSFER	GATELY
05	10225010190NN000	430	155.00	- BUDGET TRANSFER	GATELY
05	10110010300NN000	610	(1,490.00)	- BUDGET TRANSFER	GATELY
05	10110010300NN000	758	1,490.00	- BUDGET TRANSFER	GATELY
05	10110010360NN000	640	(1,979.25)	- BUDGET TRANSFER	GATELY
05	10110010350NN000	640	1,979.25	- BUDGET TRANSFER	GATELY
05	10110010300NN000	610	(3,000.00)	- TRANSFER FUND TO LIBRARY	GATELY
05	10225010190NN000	640	3,000.00	- TRANSFER FUND TO LIBRARY	GATELY
05	10110020300VV000	618	1,500.00	- COMPUTER SUPPLIES	GIBSON
05	10110020300VV000	758	(1,500.00)	- COMPUTER SUPPLIES	GIBSON
05	1012000017ISJ000	329	(100,000.00)	- ESY CONTR > NURSING	GROPPE
05	10244000820EJ000	320	100,000.00	- ESY CONTR > NURSING	GROPPE

I CERTIFY THAT I HAVE REVIEWED ALL TRANSFERS
AS PRESENTED ON THIS REPORT

 12/5/19
Arthur J. McDonnell, Business Manager Date

**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
A 11	Spring Track	0.00	0.00	0.00	0.00	0.00
A 12	Boys Tennis	0.00	0.00		0.00	0.00
A 13	Girls Tennis	0.00	0.00		0.00	0.00
A 14	Boys Baseball	0.00	0.00		0.00	0.00
A 15	Golf	0.00	0.00	0.00	0.00	0.00
A 16	Boys Lacrosse	0.00	0.00	0.00	0.00	0.00
A 17	Boys Swimming	0.00	0.00	1,000.00	0.00	1,000.00
A 18	Girls Swimming	0.00	0.00	1,000.00	0.00	1,000.00
A 2	Football	2,634.00	1,812.00	75.00	0.00	897.00
A 21	Girls Softball	0.00	0.00	0.00		0.00
A 22	Girls Soccer	2,831.00	1,260.00	0.00		1,571.00
A 23	Girls Volleyball	2,798.00	664.00	0.00	0.00	2,134.00
A 24	Girls Lacrosse	0.00	0.00	0.00	0.00	0.00
A 3	Girls Hockey	2,708.00	628.00	0.00	0.00	2,080.00
A 4	Boys Soccer	2,916.00	1,131.00	0.00	0.00	1,785.00
A 5	Cross Country	0.00	0.00	0.00		0.00
A 6	Boys Basketball	0.00	0.00	4,682.00		4,682.00
A 7	Girls Basketball	0.00	0.00	4,640.00		4,640.00
A 8	Wrestling	0.00	0.00	675.00	0.00	675.00
B	2018 New Voters Club	15.98	0.00	0.00		15.98
B	A Voice For Vets	88.81	0.00	0.00		88.81
B	AASU	1,511.45	295.06	500.00	0.00	1,716.39
B	AASU Scholarship	142.52	0.00	0.00	0.00	142.52
B	Above the Influence	175.40	0.00	0.00	0.00	175.40
B	Academic Competition	26.03	0.00	0.00		26.03
B	Academy Club	50.00	0.00	0.00		50.00
B	Adopt-A-Grandparent	387.62	0.00	0.00		387.62
B	Aerospace Club	1,013.32	0.00	0.00		1,013.32
B	African Education program	51.68	0.00	0.00		51.68
B	All Girls Acapella Group	40.38	0.00	0.00		40.38
B	Animal Abuse Awareness	417.56	0.00	0.00		417.56
B	Anime Club	1,041.06	0.00	0.00		1,041.06
B	AP Study Group	52.55	0.00	0.00		52.55
B	Architecture and Design	71.25	0.00	0.00		71.25
B	Art Reaching the Community	67.41	0.00	0.00		67.41
B	Asian American Club	1,973.47	296.80	369.75		2,046.42
B	Astronomy Club	211.27	0.00	0.00		211.27
B	Athletes Helping	381.29	0.00	0.00		381.29
B	Auto Club	51.56	0.00	0.00		51.56
B	Band Fund	10,448.74	1,109.46	0.00		9,339.28
B	Bee-aware	1,078.64	0.00	0.00		1,078.64
B	Best Buddies	1,335.00	0.00	105.31	0.00	1,440.31
B	Bethesda Project	63.32	0.00	0.00	0.00	63.32

**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
B	Biology Club	1,384.76	0.00	0.00		1,384.76
B	Body Posi Stoga	47.15	0.00	0.00		47.15
B	Bowling Club	135.33	0.00	0.00		135.33
B	Bringing Hope Home	160.33	50.00	50.00		160.33
B	Build On Club	197.40	0.00	0.00		197.40
B	Cancer Knot for Kids	357.05	0.00	0.00		357.05
B	Card Playing Club	111.98	0.00	0.00		111.98
B	CASA	67.41	0.00	0.00		67.41
B	Cheerleaders Club	4,705.38	0.00	166.00		4,871.38
B	Chemistry Fund	850.48	0.00	84.00	0.00	934.48
B	Chess Fund	246.79	0.00	0.00		246.79
B	Choral Fund	1,269.13	492.00	420.00	0.00	1,197.13
B	CHS Fishing club	5.89	0.00	0.00	0.00	5.89
B	CHS Scout Serv. Club	150.50	0.00	0.00	0.00	150.50
B	Civic Engagement Club	2.67	0.00	0.00	0.00	2.67
B	Climate Change Awareness	264.22	0.00	0.00	0.00	264.22
B	Comic Club	132.11	0.00	0.00		132.11
B	Compositions for Cancer	74.93	0.00	0.00		74.93
B	Computer Science Club	146.93	0.00	0.00	0.00	146.93
B	Computers for Kids	68.82	0.00	0.00	0.00	68.82
B	Conestoga Coupons for a cause	52.51	0.00	0.00	0.00	52.51
B	Conestoga Cure	53.35	0.00	0.00	0.00	53.35
B	Conestoga Investment Club	1,396.20	0.00	0.00		1,396.20
B	Cradles to Crayons	51.81	0.00	0.00		51.81
B	Creative Storytelling	227.52	0.00	0.00	0.00	227.52
B	Creative Writing	68.92	0.00	0.00	0.00	68.92
B	Crew Club	656.72		0.00		656.72
B	Cricket Club	52.60		0.00		52.60
B	Cubing	52.01		0.00		52.01
B	Cupcakes for Casa	2,010.22	0.00	0.00		2,010.22
B	CURE	102.02	70.00	0.00		32.02
B	Cure 4 Cam	52.42	0.00	0.00		52.42
B	Cure for Kids	265.01	0.00	0.00		265.01
B	DECA	79.08	0.00	0.00		79.08
B	Desi Club	87.64	0.00	0.00		87.64
B	Doctor Who Club	52.42	0.00	0.00		52.42
B	Doctors without Borders	52.38	0.00	0.00		52.38
B	Drama club	2,233.19	0.00	0.00	0.00	2,233.19
B	Drone club	179.67	0.00	0.00	0.00	179.67
B	Dungeons & Dragons	52.01	0.00	0.00		52.01
B	E Nable	656.72	0.00	0.00		656.72
B	EDGE	199.63	0.00	0.00		199.63
B	Education Enrichment Club	3.31	0.00	0.00		3.31

**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
B	Environthon Team	132.74	0.00	0.00	0.00	132.74
B	ESL Club	267.73	0.00	0.00	0.00	267.73
B	Fall Drama Club	25,993.00	0.00	4,121.66	0.00	30,114.66
B	Fellowship of Christian Athletes	24.58	0.00	0.00	0.00	24.58
B	Fencing Club	2,690.84	0.00	0.00	0.00	2,690.84
B	Fighting Back	79.06	0.00	0.00	0.00	79.06
B	Film Production Club	1,346.78	0.00	0.00	0.00	1,346.78
B	FLITE	269.89	0.00	0.00	0.00	269.89
B	Foreign Language Fund	371.05	0.00	0.00		371.05
B	Fostering Futures	50.00	0.00	121.00		171.00
B	French Club	1,331.11	0.00	0.00		1,331.11
B	Frisbee Club	0.00	0.00	0.00		0.00
B	Gender Equality	163.15	0.00	0.00	0.00	163.15
B	Gene Club	57.77	0.00	0.00	0.00	57.77
B	German Culture	1.67	0.00	0.00		1.67
B	Girls in Business	50.71	0.00	0.00		50.71
B	Girls in STEM	52.49	0.00	332.55		385.04
B	Girls Learning International	50.00	0.00	0.00		50.00
B	Giving to the Good	183.83	0.00	0.00		183.83
B	Giving Tree	50.00	0.00	0.00		50.00
B	Greek Culture Club	240.07	0.00	0.00		240.07
B	Greening Stoga Task Force	644.04	0.00	0.00		644.04
B	GSA	1,775.37	0.00	0.00	0.00	1,775.37
B	Habitat For Humanity	805.01	0.00	0.00		805.01
B	Harry Potter Club	52.34	0.00	0.00		52.34
B	Healthy Eating Club	119.83	0.00	0.00		119.83
B	Helping Families in need	50.36	0.00	0.00		50.36
B	Helping Hearts	462.83	0.00	0.00		462.83
B	Hiking Club	631.18	0.00	0.00		631.18
B	Hip Hop Club	58.76	0.00	0.00		58.76
B	Horticulture Club	1,831.57	0.00	0.00	0.00	1,831.57
B	Humankind Water Club	441.43	0.00	0.00	0.00	441.43
B	Immigration Awareness	51.07	0.00	0.00	0.00	51.07
B	Interact	806.68	0.00	0.00		806.68
B	Intramural Club	203.95		0.00	0.00	203.95
B	Italian Club	1,013.85	0.00	0.00	0.00	1,013.85
B	Jewish Culture Club	63.90	0.00	0.00	0.00	63.90
B	Jr Classical League	62.00	0.00	0.00	0.00	62.00
B	Jr Statesmen	5,429.21	0.00	0.00		5,429.21
B	Justice Club	50.00	0.00	0.00		50.00
B	Kerrage	5,949.48	0.00	454.68		6,404.16
B	Key Club	1,350.92	0.00	2,610.00	0.00	3,960.92
B	Kpop	199.98	0.00	0.00		199.98

**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
B	Latino Culture Club	2,644.00	0.00	0.00		2,644.00
B	League of Legends	51.62	0.00	0.00		51.62
B	Lemon club	558.94	0.00	0.00		558.94
B	Lewis Elkin Club	51.88		0.00		51.88
B	Liberty in North Korea	491.62	0.00	279.99		771.61
B	Lit Mag	1,075.41	295.00	148.00	0.00	928.41
B	Magic the Gathering	52.49	0.00	0.00	0.00	52.49
B	Manifest	1,477.39	37.33	3,000.00	0.00	4,440.06
B	Marine Wildlife Awareness	52.01	0.00	0.00	0.00	52.01
B	Mental Health Awareness Club	52.51	0.00	0.00	0.00	52.51
B	Microbiology Club	110.33	0.00	0.00	0.00	110.33
B	Mixed Martial Arts	52.01	0.00	0.00	0.00	52.01
B	Mock Trial Club	593.35	0.00	0.00	0.00	593.35
B	Model UN Club	8,083.10	4,730.00	0.00	0.00	3,353.10
B	Motorsports Club	387.41	0.00	0.00	0.00	387.41
B	MSA	222.02	14.23	0.00	0.00	207.79
B	Mudders Club	253.53	0.00	0.00	0.00	253.53
B	Music Collaboration Club	42.61	0.00	0.00	0.00	42.61
B	Musicians' Guild	1,670.79	0.00	0.00		1,670.79
B	NAHS	2,198.39	0.00	68.00	0.00	2,266.39
B	NA Alliance End Homelessness	52.42	0.00	0.00	0.00	52.42
B	National History Comp.	73.96	0.00	0.00	0.00	73.96
B	Natural High Club	290.64	0.00	0.00	0.00	290.64
B	Navigate	(149.58)	0.00	0.00	0.00	(149.58)
B	Neuroscience Club	50.59	0.00	0.00	0.00	50.59
B	Nice to meet you Club	52.08	0.00	0.00	0.00	52.08
B	Northern Children's serv	176.10	0.00	0.00	0.00	176.10
B	Operation Oncology	52.52	0.00	0.00		52.52
B	Operation Smile	263.69	23.20	0.00		240.49
B	Origami Club	90.94	0.00	0.00		90.94
B	Paddle Tennis	53.30	0.00	0.00		53.30
B	Paintball Club	52.36	0.00	0.00		52.36
B	Parts for Hearts	476.27	0.00	0.00		476.27
B	Peer Mediation	3,189.80	11.46	328.00	0.00	3,506.34
B	Philosophy Club	128.41	0.00	0.00	0.00	128.41
B	Photography Club	998.97	0.00	0.00		998.97
B	Physics Club	52.79		0.00		52.79
B	Pilates Club	52.42		0.00		52.42
B	Pillboxes for Patients	50.00	0.00	0.00		50.00
B	Ping Pong Club	171.34	0.00	0.00		171.34
B	Piodanco	256.86	0.00	0.00		256.86
B	Pioneer Pit Club	52.39	0.00	0.00		52.39
B	Place of Rescue	52.08	0.00	0.00		52.08

**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
B	Planting Trees Club	559.30	0.00	0.00		559.30
B	Plein Air Painting Soc.	51.30	0.00	0.00		51.30
B	Project Life Drop	390.35	0.00	720.50		1,110.85
B	Project Semicolon	50.95	0.00	0.00		50.95
B	Prsychology Club	50.36	0.00	0.00		50.36
B	Puppy PALS	378.31	0.00	0.00		378.31
B	Racquet Sports club	358.00	0.00	0.00	0.00	358.00
B	RAD	52.09	0.00	0.00	0.00	52.09
B	Reach	385.83	0.00	0.00		385.83
B	Red Cross	355.82	0.00	0.00		355.82
B	Renaissance Reenactment club	53.87	0.00	0.00		53.87
B	Richard Wright Project	52.55	0.00	0.00		52.55
B	Robotics Club	191.70	0.00	1,094.58	0.00	1,286.28
B	Rock Climbing Club	50.00	0.00	0.00		50.00
B	Ronald McDonald House	51.07	0.00	0.00	0.00	51.07
B	S.O.C.S.	0.00	0.00	50.00	0.00	50.00
B	SADD	1,737.88	0.00	0.00		1,737.88
B	Safe Harbor	356.69	0.00	0.00		356.69
B	SAT/ACT Study Group	41.25	0.00	0.00		41.25
B	SAVES	550.06	0.00	0.00		550.06
B	Science Fair Club	50.95	0.00	0.00		50.95
B	Science Olympiad	6,426.92	716.21	2,401.00		8,111.71
B	Secrets To a Long Life	84.07	0.00	0.00		84.07
B	Shakespeare Society	1.03	0.00	0.00		1.03
B	Shalom Stoga	178.45	0.00	0.00		178.45
B	Shine	1,353.03	0.00	0.00	0.00	1,353.03
B	Simon's Fund	52.01	0.00	0.00		52.01
B	Skateboard interest club	51.95	0.00	0.00		51.95
B	Ski Club	815.14	79.96	0.00	0.00	735.18
B	Smile Train	50.36	0.00	0.00	0.00	50.36
B	Smiles for Autism	830.45	0.00	0.00	0.00	830.45
B	SOAR	52.61	0.00	0.00	0.00	52.61
B	Soccer Club	4,933.53	0.00	0.00	0.00	4,933.53
B	South Asia Culture Club	263.52	0.00	0.00	0.00	263.52
B	SPCA Club	222.49	0.00	0.00		222.49
B	Speak Up	1,020.45	0.00	0.00	0.00	1,020.45
B	Spike Ball Club	324.77	0.00	0.00	0.00	324.77
B	Spinal Cord Injury Awarness	0.00	0.00	3,876.00	0.00	3,876.00
B	Spoke	10,760.76	4,252.68	4,779.00	0.00	11,287.08
B	Sports Debate Club	52.42	0.00	0.00		52.42
B	Squash Club	106.91	0.00	0.00		106.91
B	Stage Crew	478.71	0.00	0.00	0.00	478.71
B	STEM comp club	437.33	0.00	0.00	0.00	437.33

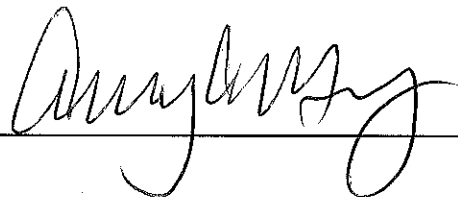
**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
B	Stoga Chamber Music	207.71	0.00	0.00		207.71
B	Stoga Connects	52.75	0.00	0.00		52.75
B	Stoga Echoes	410.59	0.00	0.00		410.59
B	Stoga Footy Club	49.78	0.00	0.00		49.78
B	Stoga Girl Up	52.08	0.00	0.00		52.08
B	Stoga Give Back	96.80	0.00	0.00		96.80
B	Stoga Green Peace	108.23	0.00	0.00		108.23
B	Stoga Hair & Makeup	52.01	0.00	0.00		52.01
B	Stoga Hope	1,436.35	0.00	0.00		1,436.35
B	Stoga Launch	52.28	0.00	0.00		52.28
B	Stoga Music Crusade	123.43	0.00	0.00		123.43
B	Stoga Music Theatre	10,740.16	1,728.00	1,648.00	0.00	10,660.16
B	Stoga Scholars Raising Dollars	74.47	0.00	0.00	0.00	74.47
B	Stoga Steppers	86.87	0.00	0.00		86.87
B	Stoga Study Buddies	205.48	0.00	0.00		205.48
B	Stogabundance	96.87	0.00	0.00		96.87
B	Strategy Game Club	122.78	0.00	0.00	0.00	122.78
B	Student Lead Digital Mag	50.12	0.00	0.00	0.00	50.12
B	Student to Student	77.06	0.00	0.00		77.06
B	Student United Way Club	100.91	0.00	0.00		100.91
B	Students Against Gun Violence	995.19	0.00	0.00		995.19
B	Students for Students	50.00	0.00	0.00		50.00
B	Survivor Club	50.95	0.00	0.00		50.95
B	T/E Kids Care	99.76	0.00	0.00		99.76
B	Take a Blink for Pink	1,255.33	0.00	1,097.00		2,352.33
B	Technology Student Assoc	859.42	0.00	0.00	0.00	859.42
B	TED X	52.71	0.00	636.00		688.71
B	TEEC Club	52.55	0.00	0.00		52.55
B	Tennis to a Future Club	224.66	0.00	0.00		224.66
B	The Book Club	52.75	0.00	0.00		52.75
B	The Cappies	393.66	0.00	0.00	0.00	393.66
B	The First Tee	52.70	0.00	0.00		52.70
B	The Pulsera Project	0.86	0.00	0.00	0.00	0.86
B	Together We Rise	52.56	0.00	0.00		52.56
B	Tri-M Music Honor Society	82.75	23.00	0.00	0.00	59.75
B	TV Production	810.45	0.00	0.00		810.45
B	Underwater Robotics Team	323.98	0.00	0.00	0.00	323.98
B	UNHCR	254.75	0.00	0.00	0.00	254.75
B	Unicef	1,048.05	0.00	0.00	0.00	1,048.05
B	Vegetarian Club	56.70	0.00	0.00		56.70
B	Video Games Club	366.48	0.00	0.00		366.48
B	Volleyball	556.20		0.00		556.20
B	We Dine Together	566.76		0.00		566.76

**CONESTOGA HIGH SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
B	We for She	52.42		0.00		52.42
B	Wear it Share it	52.36		0.00		52.36
B	Weight Training	52.01		0.00		52.01
B	Wishes for the Wild	73.83	0.00	0.00		73.83
B	Women Athletes	50.71	0.00	0.00		50.71
B	Women in Politics	52.68	0.00	0.00		52.68
B	Wounded Warrior Project	189.15	0.00	0.00		189.15
B	Yearbook	1,955.34	227.49	1,050.00		2,777.85
B	Yoga at Stoga	51.68	0.00	0.00		51.68
B	Young Advocates for Designers	52.51	0.00	0.00		52.51
B	Young Democrats Club	109.12	0.00	0.00		109.12
B	Young Economists Club	52.36	0.00	0.00		52.36
B	Young Republicans Club	145.57	0.00	0.00		145.57
B	Young Republicrats	52.39	0.00	0.00	0.00	52.39
B	Young Socialists Club	52.36	0.00	0.00		52.36
B	Yugioh Club	52.01	0.00	0.00		52.01
B	Class of 2019	4,771.17	0.00	0.00		4,771.17
C	Class of 2020	7,862.53	0.00	0.00		7,862.53
C	Class of 2021	4,561.71	0.00	0.00		4,561.71
C	Class of 2022	2,840.91	0.00	0.00		2,840.91
C	Class of 2023	0.00	0.00	0.00		0.00
C	Clearing Account	540.43	0.00	0.00	0.00	540.43
D	Field Trip Account	3,178.81	25.00	0.00	0.00	3,153.81
D	Interest Income	1,272.24	0.00	469.32	0.00	1,741.56
D	Beautification	6,522.25	0.00	0.00	0.00	6,522.25
E	NHS	306.43	0.00	0.00		306.43
E	Student Body Fund	19,047.64	0.00	2,418.00	0.00	21,465.64
E	Student Council	25,936.71	3,944.79	785.00	0.00	22,776.92
E	Testing Service	0.15	0.00	0.00	0.00	0.15
E						
	Totals	272,330.59	23,916.67	46,255.34	0.00	294,669.26

Approved



Date

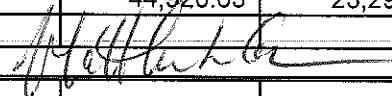
11.8.19

**T/E MIDDLE SCHOOL
STUDENT ACTIVITY ACCOUNTS
October 31, 2019**

Account Number	Description	Balance @ 9/30/2019	Disbursements	Receipts	Transfers	Balance @ 10/31/2019
1001	Misc Athletics	\$ 3,189.90				\$ 3,189.90
1002	Football	\$ 2,100.00	\$ 300.00			\$ 1,800.00
1003	Hockey	\$ 1,200.00	\$ 517.50			\$ 682.50
1004	Soccer	\$ 2,700.00	\$ 1,215.00			\$ 1,485.00
1005	Volleyball	\$ 880.00	\$ 570.00			\$ 310.00
1006	Basketball	\$ -				\$ -
1007	Wrestling	\$ -				\$ -
1008	Softball	\$ -				\$ -
1009	Baseball	\$ -				\$ -
1010	Lacrosse	\$ -				\$ -
2001	Yearbook	\$ (3,856.08)				\$ (3,856.08)
2003	Junior Model UN	\$ 3,155.02				\$ 3,155.02
2004	Student Council	\$ 363.69	\$ 1,552.21	\$ 1,884.00		\$ 695.48
2005	Cultural Clubs	\$ 109.16				\$ 109.16
3001	Tech Ed	\$ -				\$ -
3002	5th/6th Trips-Extracurr.	\$ -				\$ -
3003	7th Williamsburg	\$ 1,809.00				\$ 1,809.00
3004	8th Hershey	\$ 380.45				\$ 380.45
3006	8th Wash DC/Trips&Prog	\$ 847.98	\$ 1,175.00			\$ (327.02)
4004	Media Center					\$ -
4007	Miscellaneous	\$ 22,390.95	\$ 8.57	\$ 150.00		\$ 22,532.38
4008	Interest	\$ 205.09	\$ 115.81	\$ 70.60		\$ 159.88
4010	Student Body Account	\$ 428.37				\$ 428.37
5001	Music	\$ 2,705.28				\$ 2,705.28
5002	5/6 & 7/8 Plays	\$ 2,812.02	\$ 928.50			\$ 1,883.52
6001	Gr 5 Trips & Programs	\$ 2,195.00	\$ 4,544.00	\$ 6,975.00		\$ 4,626.00
6002	Gr 6 Trips & Programs	\$ 1,089.63	\$ 200.00			\$ 889.63
6003	Gr 7 Trips & Programs	\$ -				\$ -
6004	Gr 8 Trips & Programs	\$ -				\$ -
	Totals	\$ 44,705.46	\$ 11,126.59	\$ 9,079.60		\$ 42,658.47

Approved A Phillips

Valley Forge Middle School
Student Activities Accounts
October 31, 2019

Account Number	Description	Balance @ 9/30/19	Disbursements	Receipts	Transfers	Balance @ 10/31/19
A 1001	Miscellaneous	1,831.82	2,070.00			(238.18)
A 1002	Football	0.00	1,080.00	180.00		(900.00)
A 1003	Hockey	0.00	375.00			(375.00)
A 1004	Soccer	0.00	1,950.00	1,290.00		(660.00)
A 1005	Volleyball	0.00	840.00	600.00		(240.00)
A 1006	Basketball	0.00	400.00			(400.00)
A 1007	Wrestling	0.00				0.00
A 1008	Track	0.00				0.00
A 1009	Baseball	0.00				0.00
A 1010	Softball	0.00				0.00
A 1011	Lacrosse	0.00				0.00
C 2003	VF Track Club	4,795.66				4,795.66
C 2004	Builders Club	2,969.76				2,969.76
C 2005	Model UN Club	972.52				972.52
C 2007	Odyssey of Mind	0.00				0.00
C 2008	Future Cities	73.70				73.70
C 2009	Girl Up!	16.14				16.14
C 2010	French Club	835.19	66.30			768.89
F 3002	Williamsburg Trip	373.10				373.10
F 3005	Grade 5 Trips	5,810.30	84.00	104.00		5,830.30
F 3006	Grade 6 Trips	8,070.74	7,668.00	9,116.00		9,518.74
F 3007	Grade 7 Trips	401.47	7,628.00	15,605.00		8,378.47
F 3008	Grade 8 Trips	2,446.40				2,446.40
G 4001	Student Body Acct	176.47				176.47
G 4003	Yearbook	1,552.48				1,552.48
G 4004	Student Council	4,665.99	1,089.00			3,576.99
G 4007	Interest	265.52		58.84		324.36
G 4008	School Store	623.47				623.47
G 4009	Drama	74.54				74.54
G 4011	Musical Fund	2,173.52				2,173.52
G 4012	Community Service	1,301.31				1,301.31
M 5001	Band Fund	461.59				461.59
M 5002	Vocal/String Music	0.00				0.00
M 5003	Music Trip Acct.	2,113.31				2,113.31
T 6001	5th Grade Teams	0.00				0.00
T 6002	6th Grade Teams	786.35	48.93	150.00		887.42
T 6003	7th Grade Teams	513.72				513.72
T 6004	8th Grade Teams	1,615.56				1,615.56
	Totals	44,920.63	23,299.23	27,103.84		48,725.24
	Approved: 					

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
CAPITAL PROJECTS FUNDS
November 2019

CASH	10,817,567.13	
INVESTMENTS	6,180,000.00	
DUE FROM/(TO) OTHER FUNDS	254,289.91	
ACCOUNTS PAYABLE	82,797.80	
TOTAL ASSETS		17,334,654.84
BEGINNING FUND BALANCE	17,181,439.62	
REVENUE	153,215.22	
EXPENDITURES	-	
ENCUMBRANCES	-	
AS OF November 2019		17,334,654.84

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
CAPITAL PROJECTS BONDS FUNDS
November 2019

CASH	23,290,762.41	
INVESTMENTS	-	
DUE FROM/(TO) OTHER FUNDS	(4,649,406.10)	
ACCOUNTS PAYABLE		
TOTAL ASSETS		18,641,356.31
BEGINNING FUND BALANCE	23,796,491.69	
REVENUE	227,894.16	
EXPENDITURES	(5,383,029.54)	
ENCUMBRANCES		
AS OF November 2019		18,641,356.31

TREDYFFRIN-EASTTOWN SCHOOL DISTRICT

Statement of Revenues, Expenses and Changes in Fund Net Assets Food and Nutrition Services (FNS) Proprietary Fund 11/30/2019

	Nov-19	YTD	Prior Yr YTD	YTD Budget
Operating Revenues:				
Catering Revenue	\$ 3,575	\$ 7,919	\$ 10,813	\$ 10,589
Vending Commissions		\$ 450		\$ -
Other Revenue			\$ 570	\$ 570
Lunch/Breakfast	\$ 232,793	\$ 862,791	\$ 810,504	\$ 811,420
TOTAL OPERATING REVENUE	\$ 236,368	\$ 871,160	\$ 821,887	\$ 822,579
Non-Operating Revenues:				
Interest/Bank Supplies	\$ 1,469	\$ 8,550	\$ 3,080	\$ 3,161
State Subsidy:				
School Lunch Program	\$ 3,643	\$ 13,372	\$ 10,263	\$ 10,516
Social Security Subsidy	\$ 941	\$ 11,399	\$ 12,001	\$ 11,900
Retirement Subsidy	\$ 4,172	\$ 51,264	\$ 44,607	\$ 45,248
Federal Aid:				
School Lunch Program	\$ 24,646	\$ 92,430	\$ 67,628	\$ 68,583
Donated Commodities	\$ 6,615	\$ 24,463	\$ 18,439	\$ 18,447
TOTAL NON-OPERATING REVENUE	\$ 41,485	\$ 201,477	\$ 156,019	\$ 157,855
TOTAL REVENUE	\$ 277,853	\$ 1,072,638	\$ 977,906	\$ 980,434
Operating Expenses:				
Salaries	\$ 86,847	\$ 366,155	\$ 356,858	\$ 361,570
Benefits	\$ 75,302	\$ 281,123	\$ 282,570	\$ 283,770
Food Costs	\$ 94,287	\$ 355,881	\$ 311,949	\$ 317,823
Supplies (Paper, Cleaning, Uniforms, etc)	\$ 12,228	\$ 38,231	\$ 30,854	\$ 29,601
Depreciation	\$ 3,907	\$ 11,721	\$ 21,288	\$ 21,192
Repairs and Maintenance	\$ 7,040	\$ 17,478	\$ 13,945	\$ 13,087
TOTAL OPERATING EXPENSES	\$ 279,611	\$ 1,070,589	\$ 1,017,465	\$ 1,027,044
OPERATING PROFIT/(LOSS)	\$ (1,758)	\$ 2,049	\$ (39,559)	\$ (46,610)
Operating Transfers In/Out	\$ -	\$ -	\$ -	\$ -
CHANGE IN NET ASSETS	\$ (1,758)	\$ 2,049	\$ (39,559)	\$ (46,610)
Net Assets				
Invested in Capital Assets	276,625.00			
Unrestricted	(2,483,924.93)			
TOTAL NET ASSETS	(2,207,299.93)			

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
CHECK REGISTER
FROM 11/1/19 TO 11/30/19

Check Number	Check Date	Vendor Name	Transaction Amount
130450	11/01/2019	TORI'S CATERING	\$800.00
130451	11/08/2019	BENEFIT ALLOCATION SYSTEMS	\$4,102.79
130452	11/08/2019	BENEFIT ALLOCATION SYSTEMS	\$12,737.61
130453	11/08/2019	FLITE	\$120.64
130454	11/08/2019	KEYSTONE COLLECTIONS GROUP	\$200.00
130455	11/08/2019	T.E.E.A.	\$26,245.57
130456	11/08/2019	T.E.E.A.-P.A.C.E.	\$387.20
130457	11/08/2019	T.E.N.I.G.	\$1,810.86
130458	11/08/2019	TRUMARK FINANCIAL CREDIT UNION	\$2,557.00
130459	11/08/2019	21ST CENTURY MEDIA	\$82.74
130460	11/08/2019	21ST CENTURY MEDIA	\$946.74
130461	11/08/2019	AARON SOLUTIONS COMPANY	\$346.00
130462	11/08/2019	ALLSTEEL INC	\$712.14
130463	11/08/2019	AQUA PENNSYLVANIA, INC.	\$16,765.43
130464	11/08/2019	ARBEN SEVA	\$333.38
130465	11/08/2019	ARBOR SCIENTIFIC	\$348.27
130466	11/08/2019	B & H PHOTO VIDEO INC	\$711.01
130467	11/08/2019	BARNES & NOBLE BOOKSTORES INC	\$2,319.95
130468	11/08/2019	BERWYN FIRE CO	\$1,750.00
130469	11/08/2019	BLICK ART MATERIALS LLC	\$93.40
130470	11/08/2019	BREAKOUT, INC.	\$800.00
130471	11/08/2019	BUCKS COUNTY IU #22	\$57,097.05
130472	11/08/2019	C & M REFRIGERATION	\$3,231.32
130473	11/08/2019	CAMCOR, INC.	\$5,544.41
130474	11/08/2019	CARLISLE LINDA	\$421.65
130475	11/08/2019	CARON FOUNDATION	\$13,000.00
130476	11/08/2019	CDW COMPUTERS CENTERS INC	\$360.54
130477	11/08/2019	CHESTER COUNTY I U	\$6,249.08
130478	11/08/2019	CHESTER COUNTY TAX CLAIM BUREAU	\$3,827.01
130479	11/08/2019	CHILD GUIDANCE RESOURCE CENTERS	\$1,397.50
130480	11/08/2019	CHIORAZZI STEVEN	\$266.90
130481	11/08/2019	CIOCCO, ALICE	\$199.61
130482	11/08/2019	CIOCCO, ALICE (PETTY CASH)	\$291.75
130483	11/08/2019	CM REGENT, LLC	\$23,055.48
130484	11/08/2019	COLOSI, SALVATORE	\$90.89
130485	11/08/2019	CONSTELLATION NEW ENERGY	\$9,815.53
130486	11/08/2019	COOPER, SANDRA	\$845.00
130487	11/08/2019	CORELOGIC	\$7,747.98
130488	11/08/2019	CORELOGIC	\$3,535.40
130489	11/08/2019	CRITICARE HOME HEALTH & NURSING	\$6,005.00
130490	11/08/2019	DANIEL JOYANNA	\$12.99
130491	11/08/2019	DEAF HEARING COMMUNICATION CENTER	\$137.40
130492	11/08/2019	DONALD JONES	\$100.00
130493	11/08/2019	DORSEY MARTIN	\$201.38
130494	11/08/2019	EDMENTUM, INC.	\$6,062.50
130495	11/08/2019	ESS-NE	\$588.80
130496	11/08/2019	FLINN SCIENTIFIC INC	\$884.57
130497	11/08/2019	FOLLETT SCHOOL SOLUTIONS, INC.	\$2,973.98
130498	11/08/2019	FOX ROTHCHILD, LLP	\$2,254.00
130499	11/08/2019	GENERAL HEALTHCARE RESOURCES, INC.	\$8,947.00

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
CHECK REGISTER
FROM 11/1/19 TO 11/30/19

Check Number	Check Date	Vendor Name	Transaction Amount
130500	11/08/2019	GEORGE CROTHERS MEMORIAL SCHOOL	\$12,698.60
130501	11/08/2019	GEORGE KRAPF JR & SONS	\$517,791.54
130502	11/08/2019	GEORGEO'S WATER ICE, INC.	\$3,882.10
130503	11/08/2019	HAUER, BROOKE	\$346.38
130504	11/08/2019	HEALTH MATS CO	\$1,189.04
130505	11/08/2019	HMH SUPPLEMENTAL	\$119.80
130506	11/08/2019	HOBART CORP	\$3,314.12
130507	11/08/2019	IMPERIAL DADE	\$10,244.63
130508	11/08/2019	INTEGRITY WORKFORCE SOLUTIONS	\$1,838.25
130509	11/08/2019	J W PEPPER & SON INC	\$85.99
130510	11/08/2019	JACOBS MUSIC COMPANY	\$125.00
130511	11/08/2019	JAMES DEVINE	\$3,240.52
130512	11/08/2019	JONES, JOHN	\$513.60
130513	11/08/2019	KLEIN BUS SERVICE INC	\$0.00
130514	11/08/2019	KURTZ BROS	\$4,926.00
130515	11/08/2019	LANCASTER-LEBANON I U	\$1,188.00
130516	11/08/2019	LITTLEWOOD, PATRICIA	\$228.00
130517	11/08/2019	MASTER TEACHER	\$15.29
130518	11/08/2019	MASTERPIECE MULTIMEDIA	\$4,183.10
130519	11/08/2019	MATTHEWS PAOLI FORD	\$146.98
130520	11/08/2019	MR. AND MRS. REX & JENNIFER CARNEY	\$39,700.00
130521	11/08/2019	MUSIC & ARTS CENTER	\$466.78
130522	11/08/2019	OFFICE BASICS INC	\$756.00
130523	11/08/2019	OFFICE DEPOT	\$1,232.41
130524	11/08/2019	ORIENTAL TRADING COMPANY INC	\$144.83
130525	11/08/2019	OVERDRIVE, INC	\$2,000.00
130526	11/08/2019	PACIFIC EDUCATIONAL GROUP	\$6,000.00
130527	11/08/2019	PANERA BREAD COMPANY	\$87.95
130528	11/08/2019	PATHWAY SCHOOL	\$5,907.69
130529	11/08/2019	PEDIATRIC THERAPUTIC SERVICES, INC.	\$7,783.52
130530	11/08/2019	PERSONAL HEALTH CARE INC	\$1,692.00
130531	11/08/2019	PETROLEUM TRADERS CORPORATION	\$561.27
130532	11/08/2019	PHILADELPHIA ROCK GYM	\$450.00
130533	11/08/2019	PHILADELPHIA WAREHS & COLD STR	\$737.30
130534	11/08/2019	PROFESSIONAL DUPLICATING, INC.	\$880.31
130535	11/08/2019	RICOH USA INC	\$7,656.32
130536	11/08/2019	SCHOOL SPECIALTY, INC.	\$633.52
130537	11/08/2019	SINGER EQUIPMENT COMPANY INC	\$17,230.31
130538	11/08/2019	SITEIMPROVE, INC.	\$10,847.23
130539	11/08/2019	SPECTRUM	\$4,200.01
130540	11/08/2019	SPOK, INC.	\$22.98
130541	11/08/2019	STEPHANIE CAMPITELLI	\$330.00
130542	11/08/2019	TELEMEDICINE MANAGEMENT, INC.	\$2,084.58
130543	11/08/2019	TAYLOR RENTAL CENTER	\$1,410.50
130544	11/08/2019	TIEDE SUSAN	\$412.08
130545	11/08/2019	TOWN SUPPLY CO INC	\$3,945.00
130546	11/08/2019	TREASURER OF CHESTER COUNTY	\$60.00
130547	11/08/2019	TRI-M	\$2,737.00
130548	11/08/2019	U S FOODSERVICE INC	\$94,945.04
130549	11/08/2019	U.S.DEPARTMENT OF HOMELAND SECURITY	\$700.00

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
CHECK REGISTER
FROM 11/1/19 TO 11/30/19

Check Number	Check Date	Vendor Name	Transaction Amount
130550	11/08/2019	UNI-KEM	\$573.00
130551	11/08/2019	UNITED PARCEL SERVICE	\$58.00
130552	11/08/2019	UPPER MAIN LINE Y M C A	\$15,352.50
130553	11/08/2019	VARDOUNIOTIS, RENEE	\$202.60
130554	11/08/2019	VIDELOCK JOYCE	\$97.00
130555	11/08/2019	W B MASON COMPANY, INC	\$1,198.10
130556	11/08/2019	WALTER, KATHLEEN	\$420.00
130557	11/08/2019	WATERS, DANIEL	\$83.69
130558	11/08/2019	WAYNESBORO AREA SCHOOL DISTRIC	\$18,606.72
130559	11/08/2019	WEGMANS	\$154.96
130560	11/08/2019	WEST HEALTH ADVOCATE SOLUTIONS INC	\$2,467.50
130561	11/08/2019	WHITERMORE, BENJAMIN	\$89.40
130562	11/08/2019	WISLER PEARLSTINE, LLP	\$66,219.45
130563	11/08/2019	WRIGHT, ELAINE	\$103.00
130564	11/15/2019	3B SERVICES, INC.	\$14,242.08
130565	11/15/2019	AARON SOLUTIONS COMPANY	\$2,835.00
130566	11/15/2019	ALLYSON DOIG	\$39.95
130567	11/15/2019	ANDREA LYON	\$2,915.00
130568	11/15/2019	AUSTILL'S REHABILITATION SERVICES	\$119,940.45
130569	11/15/2019	BARNES & NOBLE BOOKSTORES INC	\$1,252.00
130570	11/15/2019	BAROT MITALI	\$234.22
130571	11/15/2019	BECKER'S SCHOOL SUPPLIES	\$64.95
130572	11/15/2019	BERWYN FIRE CO	\$1,000.00
130573	11/15/2019	BREAKOUT, INC.	\$100.00
130574	11/15/2019	BSN SPORTS	\$1,195.57
130575	11/15/2019	CAMCOR, INC.	\$3,345.30
130576	11/15/2019	CAROLINA BIOLOGICAL SUPPLY CO	\$590.43
130577	11/15/2019	CARREON, LAUREN L. GILMORE	\$69.54
130578	11/15/2019	CCRES	\$130,579.25
130579	11/15/2019	CDW COMPUTERS CENTERS INC	\$1,080.23
130580	11/15/2019	CENGAGE LEARNING	\$1,701.70
130581	11/15/2019	CENTER FOR EXCELLENCE IN EDUCATION	\$95.00
130582	11/15/2019	CHARLES NORTHEIMER	\$3,000.00
130583	11/15/2019	CHESTER COUNTY I U	\$161,418.46
130584	11/15/2019	CIOCCO, ALICE (PETTY CASH)	\$720.03
130585	11/15/2019	CORCORAN DRILLING CO. INC.	\$4,650.00
130586	11/15/2019	CROWN TROPHY	\$140.00
130587	11/15/2019	DEMCO INC	\$329.99
130588	11/15/2019	DEMMING, STEPHANIE	\$199.97
130589	11/15/2019	DUFF SUPPLY COMPANY	\$3,186.24
130590	11/15/2019	DVASBO	\$160.00
130591	11/15/2019	EASTTOWN TOWNSHIP POLICE DEPARTMENT	\$438.30
130592	11/15/2019	EASTTOWN TOWNSHIP SEWER RENTAL	\$398.82
130593	11/15/2019	ELLIOTT, AMY BARNES	\$33.97
130594	11/15/2019	ESS-NE	\$58,319.68
130595	11/15/2019	FEDEX	\$130.29
130596	11/15/2019	FOLLETT SCHOOL SOLUTIONS, INC.	\$1,709.47
130597	11/15/2019	FRANK & SAMANTHA ANGELINI	\$675.00
130598	11/15/2019	FRANKLIN CLEANING EQUIP. & SUPPLY	\$582.12
130599	11/15/2019	FSI INDUSTRIES	\$3,626.80

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
CHECK REGISTER
FROM 11/1/19 TO 11/30/19

Check Number	Check Date	Vendor Name	Transaction Amount
130600	11/15/2019	GLOBAL DATA CONSULTANTS, LLC	\$3,513.60
130601	11/15/2019	GUSICK, RICHARD	\$75.00
130602	11/15/2019	J M YOUNG & SONS	\$1,569.97
130603	11/15/2019	J W PEPPER & SON INC	\$767.99
130604	11/15/2019	JENNIFER KLEPPE	\$40.00
130605	11/15/2019	KNIGHT BROTHERS INC	\$3,959.05
130606	11/15/2019	KONOPKA MATT	\$230.60
130607	11/15/2019	KREIS, HAROLD	\$183.95
130608	11/15/2019	KUPP, BARBARA	\$115.62
130609	11/15/2019	LEARNING A-Z	\$3,347.01
130610	11/15/2019	LITERACY RESOURCES, INC.	\$171.98
130611	11/15/2019	LLAMBI KUMBULLA	\$100.55
130612	11/15/2019	M & M LANDSCAPING, LLC	\$15,169.05
130613	11/15/2019	MACK SERVICE GROUP	\$3,139.17
130614	11/15/2019	MARSHALL CAVENDISH CORPORATION	\$2,500.00
130615	11/15/2019	MATTHEW HERMAN	\$25.69
130616	11/15/2019	MCDONNELL, ARTHUR J.	\$888.67
130617	11/15/2019	MCGRAW-HILL SCHOOL EDU HOLDINGS LLC	\$27,600.00
130618	11/15/2019	MICHAEL JUMBO AND CLAIRE WITZLEBEN	\$3,570.00
130619	11/15/2019	MONTGOMERY COUNTY I. U. #23	\$490.00
130620	11/15/2019	O'DONNELL, MIKE	\$194.61
130621	11/15/2019	OFFICE DEPOT	\$912.09
130622	11/15/2019	ON THE GO KIDS, INC.	\$254,174.23
130623	11/15/2019	OPTIV SECURITY INC.	\$41,133.48
130624	11/15/2019	ORKIN PEST CONTROL	\$395.00
130625	11/15/2019	PACIFIC EDUCATIONAL GROUP	\$6,000.00
130626	11/15/2019	PANERA BREAD COMPANY	\$320.84
130627	11/15/2019	PARTS-PEOPLE.COM, INC	\$4,501.90
130628	11/15/2019	PATHWAY SCHOOL	\$5,063.74
130629	11/15/2019	PCA INDUSTRIAL & PAPER SUPPLIE	\$2,872.50
130630	11/15/2019	PECO ENERGY COMPANY	\$48,719.06
130631	11/15/2019	PEMCO	\$8,001.24
130632	11/15/2019	PENN DEL BAKING DISTRIBUTORS INC.	\$3,973.60
130633	11/15/2019	PERKIOMEN PERFORMANCE, INC	\$998.24
130634	11/15/2019	PETROLEUM TRADERS CORPORATION	\$14,906.69
130635	11/15/2019	BEVERLY O'BRIEN - PETTY CASH	\$144.32
130636	11/15/2019	PHSSL	\$50.00
130637	11/15/2019	PITNEY BOWES GLOBAL FINANCIAL SERV.	\$440.91
130638	11/15/2019	RICOH USA INC	\$326.52
130639	11/15/2019	RICOH USA INC	\$768.00
130640	11/15/2019	ROBOT EVENTS	\$850.00
130641	11/15/2019	S D I C	\$2,261.81
130642	11/15/2019	SAFEGUARD BUSINESS SYSTEM	\$261.39
130643	11/15/2019	SAFETY SOLUTIONS INC	\$71.55
130644	11/15/2019	SCHOOL OUTFITTERS	\$70.55
130645	11/15/2019	SHARE FOOD PROGRAM	\$185.64
130646	11/15/2019	STEPHANIE CAMPITELLI	\$715.00
130647	11/15/2019	T/E MIDDLE SCHOOL	\$3,400.00
130648	11/15/2019	T/E SCHOOL DISTRICT	\$1,076.75
130649	11/15/2019	TAUSEEF BUTT & VARSHA LUTHRA	\$11,085.00

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
CHECK REGISTER
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Check Number	Check Date	Vendor Name	Transaction Amount
130650	11/15/2019	TOAD HOLLOW ATHLETICS	\$675.00
130651	11/15/2019	TORRES, OSCAR	\$776.91
130652	11/15/2019	TRI-M	\$4,259.03
130653	11/15/2019	TURK ELLEN	\$626.71
130654	11/15/2019	U S FOODSERVICE INC	\$2,874.90
130655	11/15/2019	U S POSTAL SERVICE	\$5,000.00
130656	11/15/2019	VARSITY SPIRIT FASHIONS	\$2,730.00
130657	11/15/2019	VERIZON	\$249.86
130658	11/15/2019	VOGAN JOHN	\$145.00
130659	11/15/2019	W W GRAINGER'S INC	\$488.14
130660	11/15/2019	WAWA INC	\$8,030.15
130661	11/15/2019	WEST MUSIC COMPANY	\$564.00
130662	11/15/2019	WEX BANK	\$5,546.73
130663	11/15/2019	WINDSTREAM HOLDINGS, INC.	\$2,468.74
130664	11/15/2019	WINDSTREAM HOLDINGS, INC.	\$1,730.36
130665	11/15/2019	WORTHINGTON DIRECT	\$636.51
130666	11/15/2019	YOUNG, CASEY	\$1,644.00
130667	11/15/2019	ZIMMERMAN DAVID	\$491.05
130668	11/20/2019	CHESTER COUNTY CONSERVATION DIST	\$750.00
130669	11/22/2019	BENEFIT ALLOCATION SYSTEMS	\$4,102.79
130670	11/22/2019	BENEFIT ALLOCATION SYSTEMS	\$12,737.61
130671	11/22/2019	FLITE	\$120.64
130672	11/22/2019	KEYSTONE COLLECTIONS GROUP	\$425.00
130673	11/22/2019	T.E.E.A.	\$26,337.23
130674	11/22/2019	T.E.E.A.-P.A.C.E.	\$387.20
130675	11/22/2019	T.E.N.I.G.	\$1,810.86
130676	11/22/2019	TRUMARK FINANCIAL CREDIT UNION	\$2,557.00
130677	11/22/2019	AARON SOLUTIONS COMPANY	\$260.00
130678	11/22/2019	ABLENET, INC.	\$2,084.50
130679	11/22/2019	ACCU STAR LABS	\$316.00
130680	11/22/2019	AJM ELECTRIC INC	\$876.00
130681	11/22/2019	ALUMINUM ATHLETIC EQUIP CO	\$1,265.00
130682	11/22/2019	ARBEN SEVA	\$5,612.71
130683	11/22/2019	BARNES & NOBLE BOOKSTORES INC	\$3,895.57
130684	11/22/2019	BENEFIT ALLOCATION SYSTEMS	\$1,018.64
130685	11/22/2019	BSN SPORTS	\$828.65
130686	11/22/2019	CARLIN DIANE	\$133.70
130687	11/22/2019	CARLISLE LINDA	\$138.25
130688	11/22/2019	CENTER FOR FAMILIES	\$1,915.00
130689	11/22/2019	CHAYA SARAH	\$560.23
130690	11/22/2019	CHILD GUIDANCE RESOURCE CENTERS	\$1,787.50
130691	11/22/2019	CIOCCO, ALICE (PETTY CASH)	\$292.47
130692	11/22/2019	COLLEGE BOARD	\$400.00
130693	11/22/2019	COLONIAL ELECTRIC SUPPLY CO IN	\$577.77
130694	11/22/2019	COMCAST CABLE	\$25.28
130695	11/22/2019	COMMUNITY INTEGRATED SERVICES	\$7,490.50
130696	11/22/2019	CONSTELLATION NEW ENERGY	\$13,825.26
130697	11/22/2019	CRITICARE HOME HEALTH & NURSING	\$6,807.50
130698	11/22/2019	DAVID KILPATRICK, INC.	\$250.00
130699	11/22/2019	DELTA-T GROUP	\$34,094.72

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
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Check Number	Check Date	Vendor Name	Transaction Amount
130700	11/22/2019	EASTERN PENNA ASSOC OF SCHOOL	\$25.00
130701	11/22/2019	EI US, LLC DBA LEARN WELL	\$9,282.74
130702	11/22/2019	ELLEN SMITH	\$3,740.00
130703	11/22/2019	EPIC DEVELOPMENT SERVICES	\$8,280.00
130704	11/22/2019	ESS-NE	\$24,961.28
130705	11/22/2019	FIT AND FUN PLAYSCAPES, LLC	\$795.20
130706	11/22/2019	FLINN SCIENTIFIC INC	\$77.09
130707	11/22/2019	FOLLETT SCHOOL SOLUTIONS, INC.	\$5,695.19
130708	11/22/2019	FOUNDATIONS BEHAVIORAL HEALTH	\$6,447.00
130709	11/22/2019	FOX ROTHCHILD, LLP	\$4,910.70
130710	11/22/2019	FRANK & SAMANTHA ANGELINI	\$1,856.25
130711	11/22/2019	FRANK SCHLUPP	\$1,194.67
130712	11/22/2019	GENERAL HEALTHCARE RESOURCES, INC.	\$28,583.25
130713	11/22/2019	GEORGE CROTHERS MEMORIAL SCHOOL	\$13,968.46
130714	11/22/2019	GEORGE KRAPF & SONS INC	\$321.26
130715	11/22/2019	GIBSON, MATTHEW	\$1,486.00
130716	11/22/2019	GREAT VALLEY BOOSTER CLUB	\$250.00
130717	11/22/2019	HEALTH MATS CO	\$3,681.56
130718	11/22/2019	IDESIGN SOLUTIONS, INC.	\$1,799.98
130719	11/22/2019	INTEGRITY WORKFORCE SOLUTIONS	\$4,644.88
130720	11/22/2019	SUPPLYWORKS	\$887.04
130721	11/22/2019	INTERNATIONAL CPR INSTITUTE	\$64.00
130722	11/22/2019	IPEVO	\$1,495.00
130723	11/22/2019	IRON MOUNTAIN	\$502.96
130724	11/22/2019	ISIGN	\$155.00
130725	11/22/2019	J W PEPPER & SON INC	\$2,361.14
130726	11/22/2019	JOHNSON CONTROLS FIRE PROTECTION LP	\$3,113.00
130727	11/22/2019	KONOPKA MATT	\$230.60
130728	11/22/2019	KRAPF'S COACHES	\$2,868.00
130729	11/22/2019	KRONOS INCORPORATED	\$4,721.67
130730	11/22/2019	LANGUAGE SERVICES ASSOCIATES	\$1,424.01
130731	11/22/2019	L. LIBERATO STEEL FABRICATING CO.	\$5,110.00
130732	11/22/2019	LINDROS ABA CONSULTATION, LLC	\$98,722.50
130733	11/22/2019	MAIN LINE REHABILITATION ASSOCIATES	\$1,925.00
130734	11/22/2019	MARPLE NEWTOWN SCHOOL DISTRICT	\$50.00
130735	11/22/2019	MCCANN SUSAN M	\$55.00
130736	11/22/2019	MCDONNELL, ARTHUR J.	\$135.48
130737	11/22/2019	MCGLOIN STOHRER, LAUREEN	\$15.00
130738	11/22/2019	METROPOLITAN LIFE INSURANCE COMPANY	\$50,359.17
130739	11/22/2019	MISKO, INC.	\$1,460.00
130740	11/22/2019	MUSIC & ARTS CENTER	\$230.27
130741	11/22/2019	NEWBRIDGE DISCOVERY LINKS	\$0.00
130742	11/22/2019	OCCUPATIONAL AND TRAVEL HEALTH	\$275.00
130743	11/22/2019	OFFICE BASICS INC	\$2,046.24
130744	11/22/2019	OFFICE DEPOT	\$2,793.10
130745	11/22/2019	OFFSET SERVICE & SALES CO	\$701.95
130746	11/22/2019	OLIVER KAITLYN	\$55.00
130747	11/22/2019	ON THE GO KIDS, INC.	\$60,990.80
130748	11/22/2019	ORIENTAL TRADING COMPANY INC	\$306.35
130749	11/22/2019	PACIFIC EDUCATIONAL GROUP	\$6,000.00

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
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Check Number	Check Date	Vendor Name	Transaction Amount
130750	11/22/2019	PANERA BREAD COMPANY	\$508.81
130751	11/22/2019	PARENTS OF PENNSBURY WRESTLING	\$300.00
130752	11/22/2019	PEARSON EDUCATION, INC	\$151.50
130753	11/22/2019	PECO ENERGY COMPANY	\$9,024.76
130754	11/22/2019	PECO ENERGY COMPANY	\$13,589.44
130755	11/22/2019	PERSONAL HEALTH CARE INC	\$2,808.00
130756	11/22/2019	PHONAK, LLC	\$1,631.99
130757	11/22/2019	PITNEY BOWES PURCHASE POWER	\$3,093.09
130758	11/22/2019	PROFESSIONAL DUPLICATING, INC.	\$1,902.88
130759	11/22/2019	REED, BRIAN	\$208.69
130760	11/22/2019	RICOH USA INC	\$409.67
130761	11/22/2019	RICOH USA INC	\$446.40
130762	11/22/2019	ROHNER, MEREDITH	\$180.91
130763	11/22/2019	S E P H S S L	\$50.00
130764	11/22/2019	SCHOOL SPECIALTY, INC.	\$1,736.25
130765	11/22/2019	STEPHANIE CAMPITELLI	\$935.00
130766	11/22/2019	SUNLIFE ASSURANCE CO OF CANADA	\$2,674.80
130767	11/22/2019	THAT FISH PLACE	\$111.23
130768	11/22/2019	THE HORSHAM CLINIC	\$560.00
130769	11/22/2019	TREDYFFRIN TOWNSHIP	\$4,190.25
130770	11/22/2019	TRI-M	\$3,523.88
130771	11/22/2019	UNITED PARCEL SERVICE	\$58.00
130772	11/22/2019	UNUM LIFE INSURANCE CO OF	\$1,105.20
130773	11/22/2019	VARDOUNIOTIS, RENEE	\$22.24
130774	11/22/2019	WASTE MANAGEMENT OF PENNA	\$1,528.60
130775	11/22/2019	WATSON-HENRY LORI A	\$15.08
130776	11/22/2019	WILSON LANGUAGE TRAINING CORP.	\$279.61
130777	11/22/2019	WM LAMPTRACKER, INC	\$248.00
130778	11/22/2019	WOODWIND & THE BRASSWIND	\$5,690.00
130779	11/22/2019	WORLD BOOK INC	\$440.00
130780	11/22/2019	ZDANCEWICZ, JIM	\$134.00
130781	11/27/2019	ALEX AND NICOLE SCHERER	\$6,072.88
130782	11/27/2019	ANNE FABBRI	\$1,868.99
130783	11/27/2019	APPLE INC	\$858.00
130784	11/27/2019	BARNES & NOBLE BOOKSTORES INC	\$1,595.53
130785	11/27/2019	BSN SPORTS	\$173.84
130786	11/27/2019	CALICO PACKAGING, LLC	\$3,364.25
130787	11/27/2019	CAMCOR, INC.	\$8,940.00
130788	11/27/2019	CAROLINA BIOLOGICAL SUPPLY CO	\$41.80
130789	11/27/2019	CATALDI, VIRGINIA	\$110.00
130790	11/27/2019	CDW COMPUTERS CENTERS INC	\$351.48
130791	11/27/2019	CHESTER COUNTY I U	\$266,405.53
130792	11/27/2019	CONESTOGA HIGH SCHOOL	\$200.00
130793	11/27/2019	CRITICARE HOME HEALTH & NURSING	\$6,440.50
130794	11/27/2019	CUSTOM LANYARDS 4 ALL	\$504.00
130795	11/27/2019	DALEY + JALBOOT ARCHITECTS, INC.	\$150.00
130796	11/27/2019	ESS-NE	\$30,320.64
130797	11/27/2019	FLINT KHARA	\$110.00
130798	11/27/2019	FOLLETT SCHOOL SOLUTIONS, INC.	\$4,733.92
130799	11/27/2019	FRANKLIN CLEANING EQUIP. & SUPPLY	\$189.00

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
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Check Number	Check Date	Vendor Name	Transaction Amount
130800	11/27/2019	FUN & FUNCTION	\$124.29
130801	11/27/2019	GEORGE KRAPF & SONS INC	\$9,097.74
130802	11/27/2019	GOOSE SQUAD, LLC	\$700.00
130803	11/27/2019	HOME DEPOT	\$1,286.87
130804	11/27/2019	HON COMPANY	\$405.08
130805	11/27/2019	JOHNSON, COLLEEN S.(DRUMMOND)	\$305.23
130806	11/27/2019	JUNIOR LIBRARY GUILD	\$2,210.22
130807	11/27/2019	KAPLAN EARLY LEARNING COMPANY	\$80.64
130808	11/27/2019	KLEIN BUS SERVICE INC	\$1,461.00
130809	11/27/2019	LAURA HYMEL	\$150.00
130810	11/27/2019	LYFORD HEATHER	\$125.00
130811	11/27/2019	MAIKITS (JAGGERS), COURTNEY	\$110.00
130812	11/27/2019	MATTHEWS PAOLI FORD	\$255.27
130813	11/27/2019	MCELROY, ASHLYN	\$138.37
130814	11/27/2019	METUCHEN CENTER, INC.	\$2,518.20
130815	11/27/2019	MS JESS LIENERT	\$15.99
130816	11/27/2019	MUSIC & ARTS CENTER	\$441.12
130817	11/27/2019	NAT'L SCHOOL APPLICATIONS NETWORK	\$1,049.00
130818	11/27/2019	OFFICE BASICS INC	\$1,705.20
130819	11/27/2019	PATRICK HUMBERT	\$110.00
130820	11/27/2019	PECO ENERGY COMPANY	\$18,348.82
130821	11/27/2019	PENNA INTERSCHOLASTIC ATHLETIC	\$95.00
130822	11/27/2019	PETER J. HEVERIN	\$9,200.00
130823	11/27/2019	PJAS REGION #1A	\$50.00
130824	11/27/2019	PMEA DISTRICT 12	\$216.00
130825	11/27/2019	PROFESSIONAL DUPLICATING, INC.	\$62.50
130826	11/27/2019	PROSHRED SECURITY	\$810.00
130827	11/27/2019	PTM DOCUMENT SYSTEMS	\$357.46
130828	11/27/2019	RICOH USA INC	\$1,046.58
130829	11/27/2019	ROBOT EVENTS	\$160.00
130830	11/27/2019	ROGERS MECHANICAL COMPANY	\$7,150.00
130831	11/27/2019	ROMANI, AMY	\$300.00
130832	11/27/2019	S A N E	\$2,588.76
130833	11/27/2019	SAUL, EWING, ARNSTEIN & LEHR	\$8,139.50
130834	11/27/2019	SCHOOL PAPER EXPRESS	\$1,714.00
130835	11/27/2019	SERANY, (LINDER), LESLIE	\$55.00
130836	11/27/2019	SHUGHART NATHAN	\$35.00
130837	11/27/2019	STROHMETZ JOTHI	\$212.28
130838	11/27/2019	T/E SCHOOL DISTRICT	\$383.50
130839	11/27/2019	TAYLOR'S MUSIC STORES & STUDIOS	\$25.00
130840	11/27/2019	TEACHER DIRECT	\$362.00
130841	11/27/2019	TREDYFFRIN TOWNSHIP	\$888.00
130842	11/27/2019	TRIUMPH LEARNING	\$167.66
130843	11/27/2019	TURNER, VICTORIA	\$110.00
130844	11/27/2019	VARSITY SPIRIT FASHIONS	\$1,160.45
130845	11/27/2019	WALTER DYMARCYK	\$53.72
130846	11/27/2019	WALTER DYMARCYK	\$223.26
130847	11/27/2019	WASTE MANAGEMENT OF PENNA	\$4,541.67
130848	11/27/2019	WEST HEALTH ADVOCATE SOLUTIONS INC	\$1,500.00
130849	11/27/2019	WINDSTREAM HOLDINGS, INC.	\$503.52

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
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Check Number	Check Date	Vendor Name	Transaction Amount
130850	11/27/2019	WISLER PEARLSTINE, LLP	\$90,586.26
130851	11/27/2019	WOOD DERRICK	\$234.60
130852	11/27/2019	WORTHINGTON DIRECT	\$90.22
130853	11/27/2019	WVBC CONDOMINIUM ASSN., INC.	\$5,377.03

SUBTOTAL **\$3,241,665.42**

Wire	Procurement Card	\$51,075.27
Wire	Reschini	\$261,934.08
Wire	Reschini	\$111,867.99
Wire	Reschini	\$125,127.65
Wire	Reschini	\$222,752.24

TOTAL **\$4,014,422.65**

I CERTIFY THAT I HAVE REVIEWED ALL PAYMENTS
AS PRESENTED ON THIS REPORT.

 
Arthur McDonnell, Business Manager Date

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
PROCUREMENT CARD DETAIL

Vendor Name	Wire Amount
United Refrig Br #7	\$154.00
Sherwin Williams	\$92.27
The Hardware Center	\$40.36
Perkins Tp Trailers In	\$227.87
Amzn Mktp Us	\$25.70
Grainger	\$237.25
Grainger	\$285.61
The Hardware Center	\$17.34
Dk Hardware Supply Llc	\$79.73
Amzn Mktp Us	\$20.04
Amzn Mktp Us	\$38.99
The Home Depot	\$65.03
Parts Service	\$49.50
Hillyard Delaware Valley	\$1,715.20
Hillyard Delaware Valley	\$2,464.50
The Hardware Center	\$31.65
The Hardware Center	\$20.36
Amzn Mktp Us	\$52.98
Grainger	\$24.34
Grainger	\$110.77
Duff Company Moto	\$141.58
Grove Supply	\$229.59
Demco Inc	\$879.36
Sherwin Williams	\$507.70
Grainger	\$310.64
Triad Bldg. Specialties	\$530.00
Sherwin Williams	\$257.40
Tools 4 Flooring	\$589.00
Sherwin Williams	\$8.12
The Hardware Center	\$21.05
Grainger	\$27.24
Philip Rosenau Co Inc	\$1,321.15
A.Q.M Inc	\$1,614.00
Duff Company Moto	\$856.98
Amzn Mktp Us	\$40.21
Gih*globalindustrialeq	\$260.20
Grainger	\$14.60
Seton Identification Prd	\$92.93
Vent A Kiln Corp	\$309.24
Russ Whelan Doors-Access	\$640.65
Matthews Paoli Ford	\$993.66
Matthews Paoli Ford	\$1,144.62
United Refrig	\$49.20

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
PROCUREMENT CARD DETAIL

Vendor Name	Wire Amount
Amzn Mktp Us	\$60.68
The Home Depot	\$25.61
Kurtz Bros	\$1,249.40
The Hardware Center	\$27.11
Keystone Fire Protect	\$1,612.00
Sherwin Williams	\$316.02
Sherwin Williams	\$174.91
Colonial Electric Supply	\$62.70
Duff Company Moto	\$462.55
Sherwin Williams	\$429.00
Grove Supply Br5 Wayne	\$54.45
The Home Depot	\$0.50
Duff Company Moto	\$232.99
Parts Service	\$204.38
Grainger	\$138.40
The Hardware Center	\$26.32
Amazon	\$47.91
Amzn Mktp Us	\$111.93
The Hardware Center	\$2.37
The Hardware Center	\$15.27
Sherwin Williams	\$20.54
Tractor Supply #2098	-\$4.80
Matthews Paoli Ford	\$127.72
Matthews Paoli Ford	\$523.62
Matthews Paoli Ford	\$732.93
The Hardware Center	\$7.43
United Refrig	\$379.10
Seasons Pizza	\$78.67
Colonial Electric Supply	\$747.72
Amazon	\$100.40
Sherwin Williams	\$1,145.59
Robert E Little Inc Downi	\$278.32
Kurtz Bros	\$1,179.00
Fencco Inc	\$3,165.00
Valley Forge Security	\$282.00
Colonial Electric Supply	\$440.92
Colonial Electric Supply	\$764.12
Sherwin Williams	\$64.47
Play Power Lt Farmington	\$707.20
J. Racenstein & Co.	\$12.20
J. Racenstein & Co.	\$29.70
The Home Depot	\$60.39
Honey Brook Hardware Llc	\$34.99

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
PROCUREMENT CARD DETAIL

Vendor Name	Wire Amount
Duff Company Moto	\$167.51
Amzn Mktp Us	\$49.95
The Hardware Center	\$37.76
Fastenal Company	\$46.86
Valley Forge Security	\$48.00
Amzn Mktp Us	\$181.00
The Home Depot	\$30.00
The Home Depot	\$29.42
Colonial Electric Supply	\$271.38
Colonial Electric Supply	\$283.29
Colonial Electric Supply	\$1,166.40
Duff Company Moto	\$170.22
Gulf Oil	\$31.50
Duff Company Moto	\$130.00
Shep S Yard	\$78.00
Parts Service	\$175.92
Npc	\$1,109.37
Grainger	\$1,001.38
The Hardware Center	\$32.57
The Hardware Center	\$10.61
Demco Inc	\$3,321.56
The Hardware Center	\$94.56
Sherwin Williams	\$70.43
Amzn Mktp Us	-\$217.91
Seton Identification Prd	\$1,228.45
Sherwin Williams	\$76.38
Tague Lumber Of Phoenixv	\$55.15
The Hardware Center	\$31.08
Honey Brook Hardware Llc	\$34.99
Colonial Electric Supply	\$352.22
Robert E Little Inc Downi	\$13.17
Robert E Little Inc Downi	\$275.00
Colonial Electric Supply	\$77.50
United Refrig	\$45.67
Deckman Electric	\$1,757.75
Parts Service	\$246.71
Grainger	\$129.70
Grainger	\$755.30
Zoom Drain Philadelphia	\$1,033.60
United Refrig	\$73.24
Global Industrial	\$464.05
Uline	\$796.21
The Home Depot	\$67.77

TREDYFFRIN EASTTOWN SCHOOL DISTRICT
PROCUREMENT CARD DETAIL

Vendor Name	Wire Amount
Shep S Yard	\$16.00
Franc Environmental	\$2,370.00
Parts Service	\$131.21
TOTAL	\$51,075.27

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
TRUST FUND
November 2019

BEGINNING FUND BALANCE	46,006.60
DEPOSITS	126.04
DISBURSEMENTS	<u>(2,000.00)</u>
ENDING BALANCE	44,132.64

Special Education Update

December 9, 2019

Salary & Benefits

This category encompasses special education TESD employees: special education teachers, speech therapists, and paraeducators.

- We are currently staffed slightly under the budgeted professional FTEs. However, as shared at the November Finance committee meeting, we have been closely monitoring enrollment. Due to move-ins since July and other newly identified student needs, we anticipate a likely need to increase special education teacher staffing at Hillside by 1.0 FTE. If this occurs, we will still be within the budgeted FTEs for special education professional staff.

Contracted Services

This category encompasses three main areas: staffing, tuition, and extended school year.

- Staffing: All areas of contracted staffing (paraeducators, behavior specialists, nursing, and others) are trending slightly higher than budgeted, in part driven by contracted nursing services to meet identified student needs. This may be offset by other items that are trending lower than budgeted amounts. We will continue to monitor closely.
- Tuition: We are currently in line with our budgeted amounts for tuition in non-CCIU programs. As of December 5th, we have not yet received the CCIU First Quarter bill. We will continue to monitor closely.
- Extended School Year: We have closed out the ESY 2019 bills and came in under budget.

Supplies & Equipment

This category encompasses teaching and curricular materials, technology, and other supplies, and is the smallest of the three expenditure categories. There is no new information since the November meeting; we are projecting being approximately \$8000 over budget by the end of the school year based on curricular purchases. This may change as the year progresses.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

**FINANCIAL STATEMENTS AND
SUPPLEMENTARY INFORMATION**

Year Ended June 30, 2019

DRAFT

INTRODUCTORY SECTION

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TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
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FINANCIAL SECTION

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Independent Auditors' Report

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Tredyffrin/Easttown School District as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Tredyffrin/Easttown School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Tredyffrin/Easttown School District as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 6 through 29, budgetary comparison information on pages 76 and 77, schedule of the school district's proportionate share of the PSERS net pension liability on page 78, schedule of the school district's PSERS pension contributions on page 79, schedule of the school district's proportionate share of the PSERS net other postemployment benefit plan liability on page 80, schedule of the school district's PSERS other postemployment plan contributions on page 81, and schedule of changes in the total other postemployment benefit plan liability and related ratios on page 82 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Tredyffrin/Easttown School District's basic financial statements. The schedule of expenditures of federal and state awards, as required by the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

The schedule of expenditures of federal and state awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal and state awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2019, on our consideration of the Tredyffrin/Easttown School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Tredyffrin/Easttown School District's internal control over financial reporting and compliance.

Oaks, Pennsylvania
December 9, 2019

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

YEAR ENDED JUNE 30, 2019

The discussion and analysis of Tredyffrin/Easttown School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2019. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers should also review the notes to the financial statements and the financial statements.

Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement Number 34, *Basic Financial Statements--and Management's Discussion and Analysis--for State and Local Governments*, issued in June 1999. Comparative information between the current year and the prior year is required to be presented in the MD&A.

FINANCIAL HIGHLIGHTS

During the fiscal year 2018-2019, the Tredyffrin/Easttown School District revenue increased 3.93% or \$5,419,895 while spending was in line with prior year spending, decreasing \$295,493 or 0.21%. Overall, the District ended the 2018-2019 fiscal year with a total contribution to the General Fund balance of \$514,566.

Drivers for revenue increases include property tax increases, growth in investment income as a result of higher market interest rates and increased state subsidies. The Board of School Directors balanced the budget with a 0.5429 property tax mill increase to the taxpayers and a fund balance contribution of \$1,495,509. The 2018-2019 property tax rate was 22.9810 mills representing a 2.42% increase in the property tax rate. Interest revenue was collected at \$1,645,389 over budget due to conservative budgeting.

Expenditures included several categories that worked to net out the variances producing the minimal decrease from the spending of the prior year. Pension rates continued to increase resulting in higher pension expenses. The District's pension contribution rate increased from 32.57% in 2017-2018 to 33.43% in 2018-2019 resulting in \$638,015 or 3.32% in increased pension expenses. The District's pension rate is set by the Public School Employees' Retirement System and participation in the system is mandatory for all Pennsylvania Public School Districts. Medical, prescription and vision benefit expenditures, which are self-insured, decreased \$1,497,523 from the prior year. These costs are tied to anticipated employee claims. The District works with an employee benefits consulting firm to project the District's insurance premiums which form the basis for the medical benefits budget. Additional increases in wage rates and inflationary cost were offset by larger than anticipated expenditure reductions as a result of staffing vacancies, contracted services initiatives and effective procurement management.

An approved budgeted transfer to the capital fund was increased to \$4,000,000 to fund planned future construction needs. At fiscal year end, the General Fund ended the fiscal year with a contribution to the fund balance of approximately \$514,566 which is 0.36% of the annual spending.

OVERVIEW OF FINANCIAL STATEMENTS

The accompanying financial statements have been prepared in accordance with GASB Statement Number 34 and present both government-wide and fund level financial statements using both the accrual and modified accrual basis of accounting, respectively.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Government-Wide Financial Statements

The first two statements are government-wide financial statements--the Statement of Net Position and the Statement of Activities. These provide both long-term and short-term information about the District's overall financial status.

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two government-wide statements report the District's net position and how it has changed. Net position, the difference between the District's assets and liabilities, is one way to measure the District's financial health or position.

Over time, increases or decreases in the District's net position are an indication of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the District, you need to consider additional non-financial factors, such as changes in the District's property tax base and the performance of the students.

The government-wide financial statements of the District are divided into two categories:

- **Governmental Activities** - All of the District's basic services are included here, such as instruction, administration and community services. Property taxes and state and federal subsidies and grants finance most of these activities.
- **Business-Type Activities** - The District operates a food service operation and charges fees to staff and students to cover the costs of the food service operation.

Fund Level Financial Statements

The remaining statements are fund financial statements that focus on individual parts of the District's operations in more detail than the government-wide statements. The Governmental Funds statements tell how the District's general services were financed in the short term as well as what remains for future spending. Proprietary Fund statements offer short- and long-term financial information about the activities that the District operates like a business. For this District, this is our Food Service Fund. Fiduciary Fund statements provide information about financial relationships where the District acts solely as a trustee or agent for the benefit of others.

- **Governmental Funds** - Most of the District's activities are reported in Governmental Funds, which focus on the determination of financial position and change in financial position, not on income determination. Governmental Funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The Governmental Fund statements provide a detailed short-term view of the District's operations and the services it provides. Governmental Fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and Governmental Funds is reconciled in the financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

- **Proprietary Funds** - These funds are used to account for District activities that are similar to business operations in the private sector; or where the reporting is on determining net income, financial position, changes in financial position and a significant portion of funding through user charges. When the District charges customers for services it provides--whether to outside customers or to other units in the District--these services are generally reported in the Proprietary Fund. The Food Service Fund is the District's Proprietary Fund and is the same as the business-type activities we report in the government-wide statements.
- **Fiduciary Funds** - The District is the trustee, or fiduciary, for scholarship funds and student activity funds. All of the District's fiduciary activities are reported in a separate Statement of Fiduciary Net Position. We exclude these activities from the District's other financial statements because the District cannot use these assets to finance its operations.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

FINANCIAL ANALYSIS OF THE DISTRICT - GOVERNMENT-WIDE STATEMENTS

The District's total net position was \$(124,825,449) at June 30, 2019. The following table presents comparative condensed financial information for the net position of the District as of June 30, 2019:

Schedules of Net Position
June 30, 2018 and 2019

	Governmental Activities	
	2018	2019
ASSETS AND DEFERRED OUTFLOWS		
Current assets	\$ 65,503,472	\$ 98,031,066
Capital assets	96,209,059	94,989,811
Deferred outflows of resources	35,490,010	30,050,169
TOTAL ASSETS AND DEFERRED OUTFLOWS	197,202,541	223,071,046
LIABILITIES AND DEFERRED INFLOWS		
Current liabilities	23,161,742	27,989,094
Long-term liabilities	288,730,615	310,859,164
Deferred inflows of resources	4,921,392	6,417,312
TOTAL LIABILITIES AND DEFERRED INFLOWS	316,813,749	345,265,570
NET POSITION		
Net investment in capital assets	42,016,537	39,455,882
Restricted for capital projects	12,939,421	17,181,439
Unrestricted	(174,567,166)	(178,831,845)
TOTAL NET POSITION	\$ (119,611,208)	\$ (122,194,524)

The unrestricted net assets consists mainly of amounts set-aside to fund the subsequent year's budget, capital projects, vested employee services, future retirement plan rate stabilization and athletic expenditures.

Business-Type Activities		Totals	
2018	2019	2018	2019
\$ 776,211	\$ 864,456	\$ 66,279,683	\$ 98,895,522
404,196	371,088	96,613,255	95,360,899
629,090	532,835	36,119,100	30,583,004
1,809,497	1,768,379	199,012,038	224,839,425
230,734	166,026	23,392,476	28,155,120
4,167,279	4,118,382	292,897,894	314,977,546
88,810	114,896	5,010,202	6,532,208
4,486,823	4,399,304	321,300,572	349,664,874
404,196	371,088	42,420,733	39,826,970
-	-	12,939,421	17,181,439
(3,081,522)	(3,002,013)	(177,648,688)	(181,833,858)
\$ (2,677,326)	\$ (2,630,925)	\$ (122,288,534)	\$ (124,825,449)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

The results of this year's operations as a whole are reported in the Statement of Activities. All expenses are reported in the first column. Specific charges, grants, revenues and subsidies that directly relate to specific expense categories are represented to determine the final amount of the District's activities that are supported by other general revenues. The largest revenues are property taxes, transfer taxes and investment earnings.

The following table presents comparative condensed financial information for the Statement of Activities in a different format so that you can see our total revenues as of June 30, 2019.

Changes in Net Position
Years Ended June 30, 2018 and 2019

	Governmental Activities	
	2018	2019
REVENUES		
Program services		
Charges for services	\$ 630,634	\$ 718,246
Operating grants and contributions	18,500,489	18,183,668
Capital grants and contributions	318,221	318,161
General revenues		
Property taxes	107,196,781	111,217,624
PURTA and transfer taxes	3,145,898	3,437,061
Grants, subsidies and contributions not restricted	5,649,862	5,778,461
Investment earnings	1,246,492	2,772,536
Other revenues and expenses	402,627	409,375
TOTAL REVENUES	137,091,004	142,835,132
EXPENSES		
Instruction	92,405,658	94,570,298
Instructional student support	11,291,068	11,580,269
Administrative and financial support	14,159,271	14,721,330
Operation and maintenance of plant services	12,794,344	12,097,562
Pupil transportation	7,953,992	7,707,623
Student activities	2,206,544	2,163,484
Capital outlay	-	3,147
Interest on long-term debt	1,672,776	2,574,736
Food services	-	-
TOTAL EXPENSES	142,483,653	145,418,449
CHANGE IN NET POSITION	\$ (5,392,649)	\$ (2,583,317)

Business-Type Activities		Totals	
2018	2019	2018	2019
\$ 2,433,130	\$ 2,392,678	\$ 3,063,764	\$ 3,110,924
544,157	542,716	19,044,646	18,726,384
-	-	318,221	318,161
-	-	107,196,781	111,217,624
-	-	3,145,898	3,437,061
-	-	5,649,862	5,778,461
12,717	25,204	1,259,209	2,797,740
-	-	402,627	409,375
<u>2,990,004</u>	<u>2,960,598</u>	<u>140,081,008</u>	<u>145,795,730</u>
-	-	92,405,658	94,570,298
-	-	11,291,068	11,580,269
-	-	14,159,271	14,721,330
-	-	12,794,344	12,097,562
-	-	7,953,992	7,707,623
-	-	2,206,544	2,163,484
-	-	-	3,147
-	-	1,672,776	2,574,736
<u>2,974,064</u>	<u>2,914,197</u>	<u>2,974,064</u>	<u>2,914,197</u>
<u>2,974,064</u>	<u>2,914,197</u>	<u>145,457,717</u>	<u>148,332,646</u>
\$ <u>15,940</u>	\$ <u>46,401</u>	\$ <u>(5,376,709)</u>	\$ <u>(2,536,916)</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Expenses

The following table presents condensed financial information on the expenses of the District by function. The table illustrates both the gross and net costs of services. The net amounts are calculated by subtracting restricted operating grants and contributions and charges for services from the gross costs of services. Unrestricted grants, subsidies and contributions are deducted to reflect the amount needed to be funded by local revenue sources.

Expense Analysis
Years Ended June 30, 2018 and 2019

	Total Cost of Services		Net Cost of Services	
	2018	2019	2018	2019
EXPENSES, GOVERNMENTAL ACTIVITIES				
Instruction	\$ 92,405,658	\$ 94,570,298	\$ 80,682,561	\$ 82,675,377
Instructional student support	11,291,068	11,580,269	9,192,999	10,082,857
Administrative and financial support services	14,159,271	14,721,330	13,004,920	13,484,939
Operation and maintenance of plant services	12,794,344	12,097,562	11,163,790	10,397,073
Pupil transportation	7,953,992	7,707,623	5,648,297	5,360,232
Student activities	2,206,544	2,163,484	1,987,187	1,938,174
Capital outlay	-	3,147	-	3,147
Interest on long-term debt	1,672,776	2,574,736	1,354,555	2,256,575
TOTAL EXPENSES	\$ 142,483,653	\$ 145,418,449	123,034,309	126,198,374
GRANTS, SUBSIDIES AND CONTRIBUTIONS NOT RESTRICTED			(5,649,862)	(5,778,461)
AMOUNT NEEDED TO BE FUNDED BY LOCAL REVENUE SOURCES			\$ 117,384,447	\$ 120,419,913

The following table reflects condensed financial activities of the food service program, the only business-type activity of the District.

Business-Type Activities
Years Ended June 30, 2018 and 2019

	Total Cost of Services	
	2018	2019
EXPENSES, BUSINESS-TYPE ACTIVITIES		
Food services	\$ 2,974,064	\$ 2,914,197

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

THE DISTRICT FUNDS

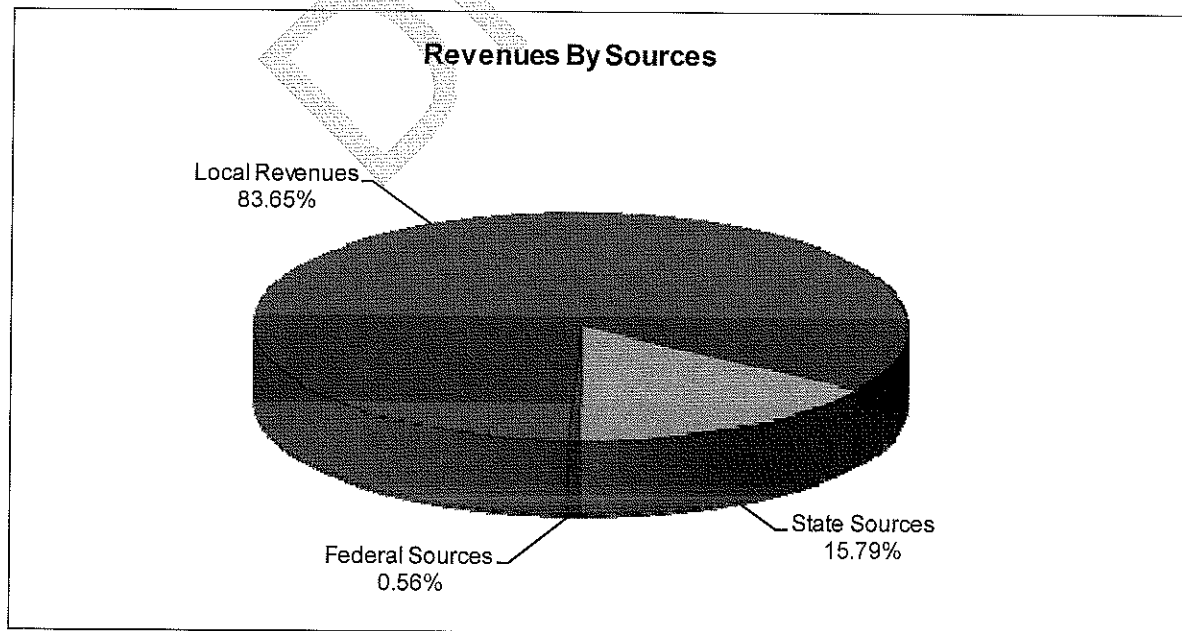
General Fund

At June 30, 2019, the District reported a General fund balance of \$30,857,469, all of which was committed or assigned for specific purposes. This represents an increase from 2017-2018 in General Fund fund balance in the amount of \$514,566. The School Board of the Tredyffrin/Easttown School District consciously maintains a fund balance to support the District's AAA bond rating and respond to unforeseen contingencies and emergencies. This Board policy was established during a healthy and stable economic period within the District. The District will continue to monitor student needs and the long-term capital plan to determine proper levels of fund balance in both the general and capital funds.

General Fund Revenue - Revenues, totaling \$143,209,982, increased \$5,419,895 or 3.93% over the 2017-2018 revenues. The following table reflects a comparison of current year revenues with the revenues recognized in the prior year:

General Fund Revenue
Year Ended June 30, 2019

	Amount Received	% of Total	Increase (Decrease) From 2018	% Increase (Decrease)
Local revenues	\$ 119,802,282	83.65%	\$ 5,611,696	4.91%
State sources	22,611,660	15.79%	484,667	2.19%
Federal sources	796,040	0.56%	(676,468)	-45.94%
	<u>\$ 143,209,982</u>	<u>100.00%</u>	<u>\$ 5,419,895</u>	



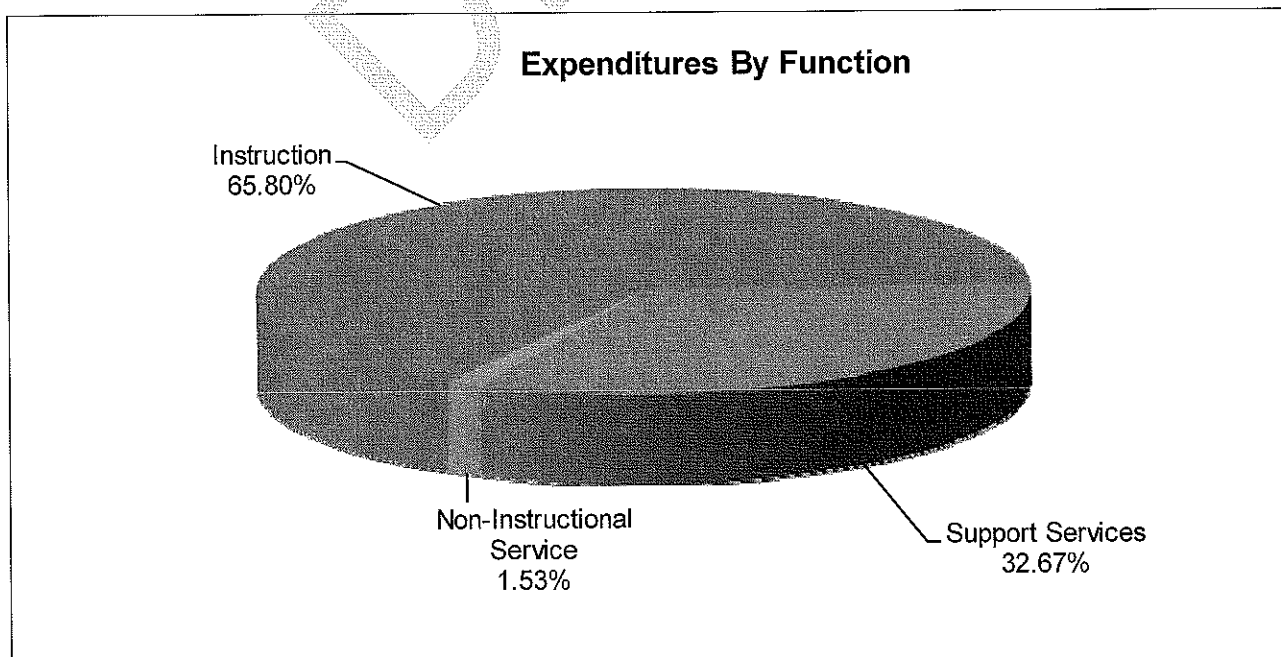
TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

The District balanced its 2018-2019 budget through a fund balance contribution of \$1,495,509 and by increasing the 2017-2018 tax rate of 22.4381 mills to 22.9810 mills or a 2.42% tax increase for 2018-2019. As a result of the increase in millage, actual revenue collected from current and interim real estate taxes increased by \$3,726,854 or 3.48%. Investment earnings increased by \$1,181,961 or 114.48% due to market investment rate increases and an effective investment strategy. Delinquent tax collections increased by \$272,382 and transfer tax revenue increased by \$276,295. Total state source revenues increased by \$484,667 largely due to the increase in Pennsylvania School Employees' Retirement System subsidy increase of \$204,461 for 2018-2019. This subsidy increases proportionally with subsidy expenditure increases. Federal revenues decreased by \$676,468 largely due to a \$650,000 decrease in the drawdown of Medical Access revenue.

General Fund Expenditures - Expenditures, totaling \$131,818,553, were in line with prior year spending, increasing by \$271,191 over 2017-2018. These expenditures were segregated into various expenditures depending on the functions of the activity. These programs and the costs associated with each, as well as comparison to the costs incurred in the prior year and the 2018-2019 budget, are as follows:

General Fund Expenditures
Year Ended June 30, 2019

	Actual Expenditures 2019	% of Total	Increase (Decrease) From 2018	Percentage Increase (Decrease) From 2018	Variance Final Budget Positive (Negative)
Instruction	\$ 86,730,836	65.80%	\$ (51,833)	-0.06%	\$ 1,368,430
Support services	43,061,525	32.67%	341,495	0.80%	2,603,862
Non-instructional services	2,026,192	1.53%	(18,471)	-0.90%	(1,638,119)
TOTAL EXPENDITURES BY FUNCTION	\$ 131,818,553	100.00%	\$ 271,191	0.21%	\$ 2,334,173



TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

The change in expenditures in 2018-2019 was the result of offsetting increases and decreases in spending. Pension rates increased resulting in higher pension expenses. The District's pension contribution rate increased from 32.57% in 2017-2018 to 33.43% in 2018-2019 resulting in \$638,015 or 3.32% in increased pension expenses. The District's pension rate is set by the Public School Employees' Retirement System and participation in the system is mandatory for all Pennsylvania Public School Districts. Medical, prescription and vision benefit expenditures, which are self-insured, decreased \$1,497,523 from the prior year. The District works with an employee benefits consulting firm to project the District's insurance premiums which form the basis for the medical benefits budget. Additional increases in wage rates and inflationary cost were offset by expenditure reductions as a result of vacancies, outsourcing initiatives and effective procurement management. In 2018-19, the District contracted substitute services to reduce net costs. Additional procurement savings were achieved in utilities, repairs and supplies.

Capital Projects and Reserve Funds

At June 30, 2019, the District reported a Capital Projects fund balance of \$23,796,492, which is an increase of \$24,262,239 from the prior year due the bond borrowing during the fiscal year. Expenditures in the Capital Projects Fund totaled \$6,786,633 for facilities and equipment acquisition, construction and improvement services. Revenue in the Capital Projects fund totaled \$31,048,872 and included \$30,745,692 in bond proceeds. The District reported a Capital Reserve Fund balance of \$17,181,439 restricted for capital projects. 2018-2019 Capital Reserve balances include a \$4,000,000 transfer from the General Fund to fund future known capital projects.

GENERAL FUND BUDGET

During the fiscal year, the Board of School Directors authorizes revisions to the original budget to accommodate differences from the original budget to the actual expenditure needs of the District. All adjustments are confirmed at the time the annual audit is accepted. A schedule showing the District's original and final budget amounts compared with amounts actually paid and received is provided in the financial statements.

The School District's formally adopted budget filed with the State includes estimated amounts for revenues and expenditures. In the Budgetary Comparison Schedule, which is required supplementary information to the financial statements, the formally adopted budget reflects revenues in the amount of \$140,843,130 with actual revenues received in the amount of \$143,209,982, a positive variance in the amount of \$2,366,852. The biggest driver of this difference was interest earnings on investments. Earnings on investments exceeded budget as a result of higher than expected market rates, conservative budgeting and effective investment strategies. Other local revenue differences include current real estate tax collected \$721,000 under budget, interim real estate taxes collected \$352,000 over budget and delinquent taxes collected \$191,000 over budget. State subsidies had a positive variance of \$566,741. Special education funding subsidy revenue was \$341,000 higher than budget and included an additional allocation of \$150,000 contingency funds for extraordinary special education expenses. State subsidies are budgeted and approved by the Board in advance of the State Government's final budget authorization. In recent years, the District has been informed well into the fiscal year of additional subsidy dollars that were not available during the budget development process. Additionally, Transportation subsidy was collected at \$123,000 over budget. Federal revenues were in line with budget.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

The School District budgeted \$146,038,640 for expenditures in the 2018-19 fiscal year. At fiscal year end, total expenditures were under budget by \$3,343,224; however, the authorized budget included \$3,700,000 in contingency funds that were not part of the anticipated spending. Salaries accounted for \$896,892 of the positive variance and were the result of retirements and vacancies across the District as well as lower than anticipated overtime and substitute staffing. Benefit costs were in line with budget with health insurance spending \$240,318 over budget and pension expenditures \$253,149 under budget. An unexpected positive variance of \$217,000 resulted in special education contracted services and tuition. Contracted substitute services spending was under the budget by \$218,000. Vocational tuition costs were budgeted \$204,000 higher than spending. Effective procurement management of supplies and utility contracts coupled with lower than anticipated facility repairs resulted in \$781,000 in lower than anticipated maintenance expenses. Differences in other departmental budgets accounted for \$963,000 of under spending. Lastly, the deferment of an IT project resulted in \$350,000 lower spending than anticipated.

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TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

CAPITAL ASSETS

At June 30, 2019, the District had \$95,360,899 invested in a broad range of capital assets, including land, buildings and furniture and equipment. This amount represents a net decrease (including additions, deletions and depreciation) of \$1,252,356 or 1.30% from last year.

The following schedule depicts the change in capital assets for the period July 1, 2018 through June 30, 2019. During this period, the District had the following significant additions in capital assets:

Schedule of Capital Assets
June 30, 2019

	Beginning Balance	Increase (Decrease)	Ending Balance
GOVERNMENTAL ACTIVITIES			
Capital assets			
Land	\$ 3,788,586	\$ -	\$ 3,788,586
Land improvements	6,656,692	-	6,656,692
Buildings and building improvements	184,255,062	5,922,823	190,177,885
Furniture and equipment	26,173,966	306,002	26,479,968
TOTAL CAPITAL ASSETS	220,874,306	6,228,825	227,103,131
Accumulated depreciation			
Land improvements	(7,418,236)	816,889	(6,601,347)
Buildings and building improvements	(90,144,485)	(6,666,042)	(96,810,527)
Furniture and equipment	(27,102,526)	(1,598,920)	(28,701,446)
TOTAL ACCUMULATED DEPRECIATION	(124,665,247)	(7,448,073)	(132,113,320)
GOVERNMENTAL ACTIVITIES CAPITAL ASSETS, net	\$ 96,209,059	\$ (1,219,248)	\$ 94,989,811
BUSINESS-TYPE ACTIVITIES			
Capital assets			
Furniture and equipment	\$ 1,254,660	\$ 46,052	\$ 1,300,712
Accumulated depreciation	(850,464)	(79,160)	(929,624)
BUSINESS-TYPE ACTIVITIES CAPITAL ASSETS, net	\$ 404,196	\$ (33,108)	\$ 371,088

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

DEBT ADMINISTRATION

As of July 1, 2018, the District had total outstanding bond principal of \$50,450,000. During the year, the District made payments against principal in the amount of \$4,790,000. Additionally, The District issued General Obligation Bonds in 2019 in the amount of \$26,915,000 to finance capital projects. The ending outstanding debt as of June 30, 2019, is \$72,575,000. Based on a projection of future debt margins, the retirement of principal on current issues and estimated future borrowings, the District is well below its debt limit. Based on the projections of long-term capital project needs, the District is evaluating borrowing options in the coming fiscal year.

Schedule of Debt Service
June 30, 2019

	Principal Outstanding July 1, 2018	Additions	Maturities/ Refinancing	Bonds Payable June 30, 2019
GENERAL OBLIGATION BONDS				
Series of 2010	\$ 10,445,000	\$ -	\$ (15,000)	\$ 10,430,000
Series of 2014	4,765,000	-	(4,765,000)	-
Series of 2015	22,430,000	-	(5,000)	22,425,000
Series of 2016	12,810,000	-	(5,000)	12,805,000
Series of 2019	-	26,915,000	-	26,915,000
	<u>\$ 50,450,000</u>	<u>\$ 26,915,000</u>	<u>\$ (4,790,000)</u>	<u>\$ 72,575,000</u>

Other obligations include accrued vacation pay and severance for specific employees of the District in the amount of \$8,059,067, and other post-employment benefits of \$18,480,151 as of June 30, 2019. More detailed information about our long-term liabilities is included in the notes to the financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Debt Continuing Disclosure Agreement

The District provides the following schedules for the benefit of the District's Bondholders and to assist the District's underwriters in complying with S.E.C. Rule 15c2-12(b)(5).

Tredyffrin/Easttown School District
Fifteen Year Real Property Assessment Data

<u>Year</u>	<u>Market Valuation</u>	<u>Assessed Valuation (1)</u>	<u>Ratio of Assessed to Market</u>
2005	\$ 5,321,698,000	\$ 4,713,587,625	88.57%
2006	6,122,967,100	4,743,166,975	77.47%
2007	5,971,983,400	4,689,191,415	78.52%
2008	6,846,243,200	4,845,600,750	70.78%
2009	7,201,906,585	4,887,833,410	67.87%
2010	7,789,032,880	4,885,999,675	62.73%
2011	7,742,482,863	4,863,256,104	62.81%
2012	7,960,932,335	4,841,444,931	60.82%
2013	7,941,134,120	4,830,354,601	60.83%
2014	8,113,681,613	4,838,730,747	59.64%
2015	8,152,508,719	4,858,055,707	59.59%
2016	8,525,707,090	4,895,728,797	57.42%
2017	8,563,911,215	4,914,911,117	57.39%
2018	8,941,758,580	4,998,138,729	55.90%
2019	9,008,691,868	5,035,552,159	55.90% (2)

Source: Pennsylvania State Tax Equalization Board

(1) Assessed valuation on June 30 each year

(2) Based on prior year

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District
Fifteen Year Real Property Tax Collection Data

Year	Total Flat Billing	Current Year Collection (July - June)	Current Year Collections as a % of Total Flat Billing	Total Current + Delinquent Collections	Total Collections as a % of Total Flat Billing
2005-06	\$ 71,472,798	\$ 69,424,149	97.13%	\$ 70,204,503	98.23%
2006-07	74,863,528	72,938,884	97.43%	73,705,143	98.45%
2007-08	78,211,518	76,241,073	97.48%	77,115,962	98.60%
2008-09	82,542,136	80,011,307	96.93%	81,416,323	98.64%
2009-10	85,988,845	82,189,980	95.58%	83,424,676	97.02%
2010-11	87,825,794	85,247,651	97.06%	86,666,360	98.68%
2011-12	90,699,903	87,168,403	96.11%	88,959,773	98.08%
2012-13	93,592,585	91,764,490	98.05%	92,874,234	99.23%
2013-14	94,819,099	92,080,156	97.11%	93,442,210	98.55%
2014-15	97,967,189	95,351,413	97.33%	96,515,319	98.52%
2015-16	102,391,806	99,930,553	97.60%	100,928,708	98.57%
2016-17	104,049,382	101,737,051	97.78%	102,709,383	98.71%
2017-18	108,702,840	105,894,005	97.42%	106,821,779	98.27%
2018-19	112,762,291	109,970,864	97.52%	111,171,555	98.59%
2019-20	118,141,231	N/A	N/A	N/A	N/A

Source: School District Officials

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District Tax Rates

<u>Year</u>	<u>Real Estate</u>	<u>Real Estate Transfer</u>	<u>Amusement</u>
2005-06	15.13	0.50	5.00
2006-07	15.73	0.50	5.00
2007-08	16.26	0.50	5.00
2008-09	16.97	0.50	5.00
2009-10	17.47	0.50	5.00
2010-11	17.97	0.50	5.00
2011-12	18.6474	0.50	5.00
2012-13	19.2628	0.50	5.00
2013-14	19.5902	0.50	5.00
2014-15	20.2171	0.50	5.00
2015-16	20.9868	0.50	5.00
2016-17	21.7423	0.50	5.00
2017-18	22.4381	0.50	5.00
2018-19	22.9810	0.50	5.00
2019-20	23.8795	0.50	5.00

Source: School District Officials

**Tredyffrin/Easttown School District Net Debt Outstanding
Legal Debt Limit and Remaining Borrowing Capacity**

<u>Fiscal Year-End</u>	<u>Debt Outstanding as of Fiscal Year-End</u>	<u>Legal Debt Limit</u>	<u>Remaining Borrowing Capacity</u>
2004-2005	\$ 60,930,000	\$ 185,778,679	\$ 124,848,679
2005-2006	67,160,000	193,797,861	126,637,861
2006-2007	63,480,000	200,935,376	137,455,376
2007-2008	59,670,000	207,505,553	147,835,553
2008-2009	55,750,000	213,795,142	158,045,142
2009-2010	48,175,000	219,166,736	170,991,736
2010-2011	58,240,000	224,040,500	165,800,500
2011-2012	54,525,000	230,216,779	175,691,779
2012-2013	50,635,000	238,843,875	188,208,875
2013-2014	46,560,000	246,522,851	199,962,851
2014-2015	64,090,000	246,675,017	182,585,017
2015-2016	59,755,000	266,133,523	206,378,523
2016-2017	55,070,000	280,768,642	225,698,642
2017-2018	50,450,000	294,287,354	243,837,354
2018-2019	72,575,000	307,738,363	235,163,363

Source: School District Officials

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District Enrollment Trends

<u>Fiscal Year</u>	<u>Elementary (K-6)</u>	<u>Secondary (7-12)</u>	<u>Totals</u>
2004-2005	3,026	2,774	5,800
2005-2006	3,059	2,832	5,891
2006-2007	3,092	2,921	6,013
2007-2008	3,190	2,907	6,097
2008-2009	3,215	2,917	6,132
2009-2010	3,310	2,980	6,290
2010-2011	3,321	3,013	6,334
2011-2012	3,395	3,062	6,457
2012-2013	3,391	3,096	6,487
2013-2014	3,420	3,117	6,537
2014-2015	3,458	3,101	6,559
2015-2016	3,457	3,116	6,573
2016-2017	3,549	3,199	6,748
2017-2018	3,600	3,300	6,900
2018-2019	3,630	3,428	7,058

Source: School District Officials

Tredyffrin/Easttown School District Employee Head Count

<u>Fiscal Year</u>	<u>Professional Staff</u>	<u>Support</u>	<u>Totals</u>
2004-2005	514	401	915
2005-2006	525	403	928
2006-2007	534	384	918
2007-2008	531	400	931
2008-2009	544	418	962
2009-2010	510	390	900
2010-2011	483	387	870
2011-2012	481	373	854
2012-2013	482	371	853
2013-2014	491	359	850
2014-2015	505	368	873
2015-2016	517	303	820
2016-2017	540	288	828
2017-2018	544	263	807
2018-2019	544	254	798

Source: School District Officials

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District
Lease Activity

In 2016, the School District continued its One: One laptop computer program for 11th graders. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing July 2016 to June 2020. Rental expense for the year ended June 30, 2019 was \$862,771.

The future minimum lease payments over the next five years is shown below:

	<u>Total</u>
June 30, 2020	\$ 862,771
June 30, 2021	-
June 30, 2022	-
June 30, 2023	-
June 30, 2024	-
	<hr/>
Total	<u>\$ 862,771</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District
Lease Activity

In 2017, the School District continued its One:One laptop computer program for 8th and 10th graders. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing August 2017 to July 2021. Rental expense for the year ended June 30, 2019 was \$1,393,836.

The future minimum lease payments over the next five years is shown below:

	<u>Total</u>
June 30, 2020	\$ 1,393,836
June 30, 2021	1,393,836
June 30, 2022	116,153
June 30, 2023	-
June 30, 2024	-
	<hr/>
Total	\$ <u>2,903,825</u>

Source: School District Officials

Tredyffrin/Easttown School District
Lease Activity

In 2018, the School District continued its One:One laptop computer program for 7th and 9th graders. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing October 2018 to September 2022. Rental expense for the year ended June 30, 2019 was \$1,723,974.

The future minimum lease payments over the next five years is shown below:

June 30, 2020	\$ 1,723,974
June 30, 2021	1,723,974
June 30, 2022	1,723,974
June 30, 2023	430,994
June 30, 2024	-
	<hr/>
Total	\$ <u>5,602,916</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District
Lease Activity

In 2019, the School District started leasing eight Ricoh copiers. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing July 2018 to July 2023. Rental expense for the year ended June 30, 2019 was \$88,073.

The future minimum lease payments over the next five years is shown below:

June 30, 2020	\$ 88,073
June 30, 2021	88,073
June 30, 2022	88,073
June 30, 2023	88,073
June 30, 2024	-
Total	<u>\$ 352,292</u>

Source: School District Officials

Tredyffrin/Easttown School District
Lease Activity

In 2019, the School District started leasing four Relay 3000 Inserting systems. The lease agreement is with Pitney Bowes Global Financial Services. The lease is a five year contract, commencing July 2018 to July 2023. Rental expense for the year ended June 30, 2019 was \$6,356.

The future minimum lease payments over the next five years is shown below:

June 30, 2020	\$ 6,356
June 30, 2021	6,356
June 30, 2022	6,356
June 30, 2023	6,356
June 30, 2024	-
Total	<u>\$ 25,424</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District
Lease Activity

In 2019, the School District started leasing 700 computers. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing July 2018 to June 2022. Rental expense for the year ended June 30, 2019 was \$78,922.

The future minimum lease payments over the next five years is shown below:

June 30, 2020	\$ 78,922
June 30, 2021	78,922
June 30, 2022	78,922
June 30, 2023	-
June 30, 2024	-
	<hr/>
Total	\$ <u>236,766</u>

Source: School District Officials

Tredyffrin/Easttown School District
Lease Activity

In 2019, the School District started leasing 450 computers. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing July 2018 to June 2022. Rental expense for the year ended June 30, 2019 was \$58,385.

The future minimum lease payments over the next five years is shown below:

June 30, 2020	\$ 58,385
June 30, 2021	58,385
June 30, 2022	58,385
June 30, 2023	-
June 30, 2024	-
	<hr/>
Total	\$ <u>175,155</u>

Source: School District Officials

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Tredyffrin/Easttown School District
Lease Activity

In 2019, the School District started leasing 49 computers. The lease agreement is with Dell Financial Services. The lease is a four year contract, commencing July 2018 to June 2022. Rental expense for the year ended June 30, 2019 was \$6,358.

The future minimum lease payments over the next five years is shown below:

June 30, 2020	\$ 6,358
June 30, 2021	6,358
June 30, 2022	6,358
June 30, 2023	-
June 30, 2024	-
Total	<u>\$ 19,074</u>

CAPITAL PLAN

In consultation with the District architect, the infrastructure report of District facility needs was updated and presented to the Board Facilities Committee and approved by the full Board in October 2018. Items from the priority list were consistent with the reduced budget allocation determined by the Facilities Committee through review of the capital sources and uses report and available funds. Annual capital expenditures will continue to be coordinated with the availability of capital funds presented to both the Board Finance and Facilities Committees.

The Facilities Committee recommended, and the Board approved, bidding a number of capital projects to be completed during the 2019 summer construction period: air conditioning installation at Hillside Elementary School, phase 1 of 3 of the closed circuit TV system, various renovations, replacements and upgrades of existing facilities at all schools and planning and design of the Conestoga High School Expansion Project.

STRATEGIC PLAN

In spring 2014, the Strategic Planning Committee, a committee of 24 community members, School Board members, parents, teachers, administrators and students, worked to update the strategies and action plans in the strategic plan to reflect the current needs of the students, staff, and community in TE. The updated Strategic Plan (presented below) was approved by the School Board in May 2014 and will carry through 2020. The mission statement of the Strategic Plan is "To inspire a passion for learning, personal integrity, the pursuit of excellence, and social responsibility in each student."

We will continue to develop and support a culture within the school community that promotes personal integrity and social responsibility.

- To develop a foundation of personal integrity within students at each developmental level.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

- To identify and facilitate ways in which students can develop social responsibility within their schools, local, and global communities.

We will promote emotional, mental, social, and physical well-being by fostering a culture of acceptance and respect.

- To ensure a safe and welcoming school environment in which every student feels accepted, respected, and supported by peers, faculty, and administration.
- To empower students to overcome academic and personal challenges; and develop the intellectual courage to grow, excel, and innovate.
- To develop students' capacity for resilience, grit, and flexibility that will serve as a foundation for success as life-long learners.

We will create a framework for learning that develops a capacity for innovation, creativity, and an entrepreneurial spirit.

- To support academic inquiry by promoting students' abilities to ask deep, meaningful questions and to conduct independent, original research.
- To provide opportunities for students to become skilled with emerging literacies, including but not limited to media literacy, visual literacy, financial literacy, and coding literacy.
- To enhance and expand opportunities for students to develop skills and interests in science, technology, engineering, and mathematics.
- To provide students with learning experiences that are authentic and organized in both traditional and non-traditional ways.

We will harness the power of technology to advance learning while engaging and empowering students in a connected world.

- To leverage digital content, tools, and processes to support the development of information fluency skills.
- To educate thoughtful and ethical behavior with technology as digital citizens.
- To develop critical thinking, effective communication, and creativity using technology.
- To facilitate understanding in the selection of appropriate digital tools, the ability to troubleshoot systems and applications, and the transfer of technology skills.

We will provide professional learning opportunities that foster collaboration, reflective questioning, and the artistry of teaching.

- To enrich a community of collaboration and open professional exchange.
- To create a professional learning framework in which reflective questioning and dialogue among colleagues are encouraged.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

- To facilitate opportunities for professionals across the career spectrum to share their ideas and insights, to cultivate continuous improvement, and to strengthen the practice of all.

We will create opportunities to interact within and beyond the T/E Community by building partnerships and relationships that develop social skills, enhance experiences, and increase knowledge.

- To foster partnerships and relationships among students, families, alumni, staff, and school district support groups.
- To foster partnerships and relationships with local community groups, leaders, resources, businesses, and institutions.
- To foster partnerships and relationships with state-wide, national, and global universities, organizations, businesses, and governmental institutions.

We will anticipate, interpret, and influence legislation and regulations in a manner to achieve our mission.

- To anticipate, interpret, and communicate legislative and regulatory issues for all T/E stakeholders.
- To influence federal, state, county, and local decision makers in order to positively impact legislation, regulations, and actions affecting the T/E School District.

Last year, the Board approved an external facilitator to assist with the development of a successor plan. This will be a major focus of energy this year as we endeavor to work with students, parents, community members, teachers, support staff, administrators, and Board members to gather input and design a mission and strategies that will provide an educational vision for the District for the next six years and beyond. Some of the steps that will engage the community, began in September, include community forums, a survey, focus groups, and community action teams that will work to develop a plan devised by these same stakeholder groups. The entire process will take about a year and provides an excellent opportunity for members of our community to share their thoughts on what we do well and where we can grow, and to lend their insight on the skills our kids need the most when they enter the world of the 2020s and beyond

LOOKING AHEAD

The District is continuing to experience enrollment growth. Current year projections indicate a total student enrollment of approximately 7,184 in the 2019-20 school year, which is a 37.5% increase in enrollment since 1999. Over the next five years, the District demographer projects increases in district-wide enrollment of 9%.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2019

Residential housing permits for new construction peaked at 69 units in year 2005 and averaged 10 units per year for the period of 2009 through 2012. In 2013-17, the same permitting increased to between 22-92 units. The District's demographer projects future residential housing permits will increase over the next two years due to six approved, multi-family housing construction projects totaling 266 units. An additional 440 housing units of assisted living units are currently near permit approval. The projected school age children that will be generated by these projected housing unit totals 61, of which 55 will most likely attend TE public schools. To support growing enrollment, approximately 8.3 new full-time equivalent (FTE) teacher positions have been added to the 2019-2020 budget. Enrollment at Conestoga High School is projected to increase by 290 students over the next five years, from 2,267 in 2019 to 2,557 in 2023, which will eventually result in a shortage of instructional space within the school's current footprint. Over the course of the last year, the District has conducted a Conestoga High School facility study to examine the District's instructional needs, space utilization and possible options for expansion of the current building. As a result, the District determined there is a need to expand and renovate the Conestoga High School to include 8 additional regular classrooms, 2 additional special education classrooms, 4 additional science labs, 1 additional art room, 1 additional kitchen, a fabrication lab, a large flexible learning space, and additional smaller spaces for meetings, offices and small group instruction. The high school is also in need of expanded spaces in the nurse suite, library, cafeteria, student services suite, and health and fitness room. The construction phase of the expansion and renovation project is projected to begin in Spring of 2020 and with anticipated completion in Fall of 2021. The current estimated budget for the expansion and renovation project is \$39.6 million.

FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors and creditors with a general overview of the District's finances and to show the Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, please contact Arthur J. McDonnell, Business Manager/Board Secretary, at the Tredyffrin/Easttown School District, 940 West Valley Road, Suite 1700, Wayne, PA 19087, 610-240-1801.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2019

	Governmental Activities	Business-Type Activities	Totals
ASSETS			
Cash and cash equivalents	\$ 45,654,792	\$ 814,562	\$ 46,469,354
Investments	45,220,000	52,986	45,272,986
Taxes receivable, net	1,494,457	-	1,494,457
Interest receivable	21,103	-	21,103
Internal balances	35,907	(35,907)	-
Due from other governments	5,442,349	-	5,442,349
Other receivables	162,458	3,892	166,350
Inventories	-	28,923	28,923
Capital assets			
Land and land improvements	10,445,278	-	10,445,278
Buildings and building improvements	190,177,885	-	190,177,885
Furniture and equipment	26,479,968	1,300,712	27,780,680
Accumulated depreciation	(132,113,320)	(929,624)	(133,042,944)
TOTAL ASSETS	193,020,877	1,235,544	194,256,421
DEFERRED OUTFLOWS OF RESOURCES			
Deferred charge on refunding, net of accumulated amortization	669,907	-	669,907
Deferred outflows of resources, pension activity	28,352,000	514,000	28,866,000
Deferred outflows of resources, OPEB activity	1,028,262	18,835	1,047,097
TOTAL DEFERRED OUTFLOWS OF RESOURCES	30,050,169	532,835	30,583,004
LIABILITIES			
Accounts payable and accrued liabilities	4,622,891	38,869	4,661,760
Accrued salaries and benefits	20,319,789	-	20,319,789
Accrued interest	1,264,004	-	1,264,004
Unearned revenue	1,782,410	127,157	1,909,567
Long-term liabilities			
Portion due or payable within one year			
Bonds payable	3,575,000	-	3,575,000
Compensated absences	648,096	-	648,096
Portion due or payable after one year			
Bonds payable	76,425,328	-	76,425,328
Compensated absences	7,344,669	66,302	7,410,971
Net pension liability	204,716,000	3,722,000	208,438,000
Net OPEB obligation	18,150,071	330,080	18,480,151
TOTAL LIABILITIES	338,848,258	4,284,408	343,132,666
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows of resources, pension activity	5,151,000	92,000	5,243,000
Deferred inflows of resources, OPEB activity	1,266,312	22,896	1,289,208
TOTAL DEFERRED INFLOWS OF RESOURCES	6,417,312	114,896	6,532,208
NET POSITION			
Net investment in capital assets	39,455,882	371,088	39,826,970
Restricted for capital projects	17,181,439	-	17,181,439
Unrestricted	(178,831,845)	(3,002,013)	(181,833,858)
TOTAL NET POSITION	\$ (122,194,524)	\$ (2,630,925)	\$ (124,825,449)

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
GOVERNMENTAL ACTIVITIES				
Instruction	\$ 94,570,298	\$ -	\$ 11,894,921	\$ -
Instructional student support	11,580,269	-	1,497,412	-
Administrative and financial support services	14,721,330	-	1,236,391	-
Operation and maintenance of plant services	12,097,562	675,455	1,025,034	-
Pupil transportation	7,707,623	-	2,347,391	-
Student activities	2,163,484	42,791	182,519	-
Capital outlay	3,147	-	-	-
Debt service	2,574,736	-	-	318,161
TOTAL GOVERNMENTAL ACTIVITIES	145,418,449	718,246	18,183,668	318,161
BUSINESS-TYPE ACTIVITIES				
Food service	2,914,197	2,392,678	542,716	-
TOTAL SCHOOL DISTRICT ACTIVITIES	\$ 148,332,646	\$ 3,110,924	\$ 18,726,384	\$ 318,161
GENERAL REVENUES				
Taxes				
Property taxes, levied for general purposes				
Public utility taxes and realty transfer taxes, levied for general purposes, net				
Grants and contributions not restricted to specific programs				
Investment earnings				
Miscellaneous				
LOSS ON SALE OF CAPITAL ASSETS				
TOTAL GENERAL REVENUES AND LOSS ON SALE OF CAPITAL ASSETS				
CHANGE IN NET POSITION				
NET POSITION AT BEGINNING OF YEAR				
NET POSITION AT END OF YEAR				

See accompanying notes to the basic financial statements.

Net (Expense) Revenue and Changes in Net Position		
Governmental Activities	Business-Type Activities	Totals
\$ (82,675,377)	\$ -	\$ (82,675,377)
(10,082,857)	-	(10,082,857)
(13,484,939)	-	(13,484,939)
(10,397,073)	-	(10,397,073)
(5,360,232)	-	(5,360,232)
(1,938,174)	-	(1,938,174)
(3,147)	-	(3,147)
(2,256,575)	-	(2,256,575)
(126,198,374)	-	(126,198,374)
-	21,197	21,197
(126,198,374)	21,197	(126,177,177)
111,217,624	-	111,217,624
3,437,061	-	3,437,061
5,778,461	-	5,778,461
2,772,536	25,204	2,797,740
455,844	-	455,844
(46,469)	-	(46,469)
123,615,057	25,204	123,640,261
(2,583,317)	46,401	(2,536,916)
(119,611,207)	(2,677,326)	(122,288,533)
\$ (122,194,524)	\$ (2,630,925)	\$ (124,825,449)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019

	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 15,238,027	\$ 29,754,413	\$ 664,352	\$ -	\$ 45,654,792
Investments	33,040,000	-	12,180,000	-	45,220,000
Taxes receivable, net	1,494,457	-	-	-	1,494,457
Interest receivable	13,432	-	-	-	13,432
Due from other funds	685,400	-	4,254,290	-	4,939,690
Due from other governments	5,442,349	-	-	-	5,442,349
Other receivables	79,661	-	82,797	-	162,458
TOTAL ASSETS	\$ 55,991,326	\$ 29,754,413	\$ 17,181,439	\$ -	\$ 102,927,178
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES					
LIABILITIES					
Accounts payable and accrued liabilities	\$ 3,568,753	\$ 1,054,138	\$ -	\$ -	\$ 4,622,891
Due to other funds	-	4,903,783	-	-	4,903,783
Unearned revenue	91,191	-	-	-	91,191
Accrued salaries and benefits	20,319,789	-	-	-	20,319,789
TOTAL LIABILITIES	23,979,733	5,957,921	-	-	29,937,654
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue, property taxes	1,154,124	-	-	-	1,154,124
FUND BALANCES					
Restricted for capital projects	-	23,796,492	17,181,439	-	40,977,931
Capital project funds	-	-	-	-	-
Committed to	-	-	-	-	-
Subsequent year's budget	6,206,629	-	-	-	6,206,629
Capital projects	4,006,072	-	-	-	4,006,072
Vested employee services	7,344,669	-	-	-	7,344,669
PSERS contingency	8,251,384	-	-	-	8,251,384
Healthcare contingency	4,900,000	-	-	-	4,900,000
Assigned to Athletic Fund expenditures	148,715	-	-	-	148,715
Unassigned	-	-	-	-	-
TOTAL FUND BALANCES	30,857,469	23,796,492	17,181,439	-	71,835,400
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	\$ 55,991,326	\$ 29,754,413	\$ 17,181,439	\$ -	\$ 102,927,178

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF TOTAL GOVERNMENTAL FUNDS BALANCES
TO NET POSITION OF GOVERNMENTAL ACTIVITIES
JUNE 30, 2019

TOTAL GOVERNMENTAL FUNDS BALANCES	\$ 71,835,400
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds. These assets consist of:	
Land and land improvements	10,445,278
Buildings and building improvements	190,177,885
Furniture and equipment	26,479,968
Accumulated depreciation	(132,113,320)
Deferred charges used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:	
Deferred charge on refunding	669,907
Deferred inflows and outflows of resources related to post-employment benefit activities are not financial resources and therefore are not reported in the governmental funds.	22,962,950
Some liabilities are not due and payable in the current period and therefore are not reported in the funds. Those liabilities consist of:	
Accrued interest	(1,264,004)
Bonds payable	(80,000,328)
Compensated absences	(7,992,765)
Net pension liability	(204,716,000)
Net OPEB obligation	(18,150,071)
Some of the School District's revenues will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the funds.	(529,424)
NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ <u>(122,194,524)</u>

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2019

	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local sources					
Real estate taxes	\$ 112,102,022	\$ -	\$ -	\$ -	\$ 112,102,022
Realty transfer tax and public utility realty tax	3,401,147	-	-	-	3,401,147
Other taxes	35,913	-	-	-	35,913
Earnings from investments	2,214,420	303,180	245,165	-	2,762,765
Other local revenues	2,048,780	-	-	-	2,048,780
State sources	22,611,660	-	-	-	22,611,660
Federal sources	796,040	-	-	-	796,040
TOTAL REVENUES	143,209,982	303,180	245,165	-	143,758,327
EXPENDITURES					
Instruction	86,730,836	-	-	-	86,730,836
Support services	43,061,525	-	-	-	43,061,525
Operation of non-instructional services	2,026,192	-	-	-	2,026,192
Facilities acquisition, construction and improvement services	-	5,922,823	3,147	-	5,925,970
Debt service	12,909	863,810	-	6,863,954	7,740,673
TOTAL EXPENDITURES	131,831,462	6,786,633	3,147	6,863,954	145,485,196
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	11,378,520	(6,483,453)	242,018	(6,863,954)	(1,726,869)
OTHER FINANCING SOURCES (USES)					
Bonds issued	-	26,915,000	-	-	26,915,000
Bond premiums	-	3,830,692	-	-	3,830,692
Transfers in	-	-	4,000,000	6,863,954	10,863,954
Transfers out	(10,863,954)	-	-	-	(10,863,954)
TOTAL OTHER FINANCING SOURCES (USES)	(10,863,954)	30,745,692	4,000,000	6,863,954	30,745,692
NET CHANGE IN FUND BALANCES	514,566	24,262,239	4,242,018	-	29,018,823
FUND BALANCES AT BEGINNING OF YEAR	30,342,903	(465,747)	12,939,421	-	42,816,577
FUND BALANCES AT END OF YEAR	\$ 30,857,469	\$ 23,796,492	\$ 17,181,439	\$ -	\$ 71,835,400

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS
 FORWARD

\$ 29,018,823

Capital outlays are reported in Governmental Funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation (\$7,749,040) exceed capital outlays (\$6,576,261) in the period.

(1,172,779)

Certain capital assets were disposed of during the year generating cash proceeds which is reported in the Governmental Funds as revenue. However, the assets had an undepreciated balance at the time of disposal resulting in a reduction of the amount of gain. This is the amount of the net book value of the disposed assets.

(46,469)

Because some revenues will not be collected for several months after the School District's fiscal year ends, they are not considered as "available" revenues in the Governmental Funds. Unavailable revenues decreased by this amount this year.

(876,726)

Bond proceeds are reported as financing sources in Governmental Funds and thus contribute to the change in fund balances. In the statement of net position, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the Governmental Funds but reduces the liability in the statement of net position.

Proceeds from bond issuance

(26,915,000)

Amortization of bond premium

(2,857,910)

Amortization of deferred refunding

(154,989)

Principal payments

4,790,000

In the statement of activities, certain operating expenses--compensated absences (vacation and sick leave)--are measured by the amounts earned during the year. In the Governmental Funds, however, expenditures for these items are measured by the amounts of financial resources used.

(821,558)

SUBTOTAL ADJUSTMENTS FORWARD

\$ (28,055,431)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS FORWARDED	\$ 29,018,823
SUBTOTAL ADJUSTMENTS FORWARDED	(28,055,431)
Some expenses reported in the statement of activities do not require the use of current financial resources and are not reported as expenditures in governmental funds:	
Accrued interest	(441,856)
Pension plan expense	(2,783,000)
OPEB plan expense	<u>(321,853)</u>
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ <u><u>(2,583,317)</u></u>

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See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUND
JUNE 30, 2019

	Enterprise Fund Food Service Fund
ASSETS	
CURRENT ASSETS	
Cash and cash equivalents	\$ 814,562
Investments	52,986
Other receivables	3,892
Inventories	28,923
TOTAL CURRENT ASSETS	900,363
CAPITAL ASSETS	
Furniture and equipment	1,300,712
Accumulated depreciation	(929,624)
TOTAL CAPITAL ASSETS	371,088
TOTAL ASSETS	1,271,451
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources, pension activity	514,000
Deferred outflows of resources, OPEB activity	18,835
TOTAL DEFERRED OUTFLOWS OF RESOURCES	532,835
LIABILITIES	
CURRENT LIABILITIES	
Accounts payable and accrued liabilities	38,869
Due to other funds	35,907
Unearned revenue	127,157
TOTAL CURRENT LIABILITIES	201,933
LONG-TERM LIABILITIES	
Net pension liability	3,722,000
Net OPEB liability	330,080
Compensated absences	66,302
TOTAL LONG-TERM LIABILITIES	4,118,382
TOTAL LIABILITIES	4,320,315
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows of resources, pension activity	92,000
Deferred inflows of resources, OPEB activity	22,896
TOTAL DEFERRED INFLOWS OF RESOURCES	114,896
NET POSITION	
Net investment in capital assets	371,088
Unrestricted	(3,002,013)
TOTAL NET POSITION	\$ (2,630,925)

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2019

	Enterprise Fund Food Service Fund
OPERATING REVENUES	
Charges for services	\$ 2,392,678
OPERATING EXPENSES	
Salaries	971,723
Employee benefits	799,864
Food costs and supplies	1,017,151
Depreciation	79,160
Repairs and maintenance	42,328
Dues and fees	3,657
Travel	314
TOTAL OPERATING EXPENSES	2,914,197
OPERATING LOSS	(521,519)
NONOPERATING REVENUES	
Interest and investment revenue	25,204
State sources	226,062
Federal sources	316,654
TOTAL NONOPERATING REVENUES	567,920
CHANGE IN NET POSITION	46,401
NET POSITION AT BEGINNING OF YEAR	(2,677,326)
NET POSITION AT END OF YEAR	\$ (2,630,925)

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2019

	Enterprise Fund <u>Food Service Fund</u>
CASH FLOWS FROM OPERATING ACTIVITIES	
Cash received from customers	\$ 2,373,796
Payments to employees	(1,716,244)
Payments to suppliers	(1,066,606)
NET CASH USED BY OPERATING ACTIVITIES	<u>(409,054)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Federal sources	316,654
State sources	226,062
NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES	<u>542,716</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition of capital assets	(46,052)
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of investments, net	(1,155)
Earnings on investments	25,204
NET CASH PROVIDED BY INVESTING ACTIVITIES	<u>24,049</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	111,659
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>702,903</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u><u>\$ 814,562</u></u>
SUPPLEMENTAL DISCLOSURES	
Noncash activities	
Donated foods	\$ 86,331

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2019

	Enterprise Fund <u>Food Service Fund</u>
RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES	
Operating loss	\$ (521,519)
Adjustments to reconcile operating loss to net cash used by operating activities	
Depreciation	79,160
Pension expense	50,000
OPEB expense	5,343
(Increase) decrease in	
Other receivables	(1,159)
Inventories	(11,999)
Due from other funds	1,820
Increase (decrease) in	
Accounts payable and accrued liabilities	8,843
Unearned revenue	(55,450)
Due to other funds	<u>35,907</u>
NET CASH USED BY OPERATING ACTIVITIES	\$ <u>(409,054)</u>
SUPPLEMENTAL DISCLOSURES	
Noncash activities	
Donated foods	\$ 86,331

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2019

	Private-Purpose Trust Funds Memorial Funds	Agency Fund Student Activity Fund
ASSETS		
Cash and cash equivalents	\$ 71,668	\$ 363,679
LIABILITIES AND NET POSITION		
LIABILITIES		
Other current liabilities	\$ -	\$ 363,679
NET POSITION		
Held in trust for scholarships	71,668	
TOTAL LIABILITIES AND NET POSITION	\$ 71,668	

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
YEAR ENDED JUNE 30, 2019

	Private-Purpose Trust Funds
	Memorial Funds
ADDITIONS	
Investment earnings	\$ 1,086
Gifts and contributions	68,000
TOTAL ADDITIONS	69,086
DEDUCTIONS	
Grants	35,374
CHANGE IN NET POSITION	33,712
NET POSITION AT BEGINNING OF YEAR	37,956
NET POSITION AT END OF YEAR	\$ 71,668

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the Tredyffrin/Easttown School District (the "School District") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the School District's accounting policies are described below.

Reporting Entity

The accompanying basic financial statements comply with the provisions of GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, in that the financial statements include all organizations, activities and functions for which the School District is financially accountable. Financial accountability is defined as the appointment of a voting majority of a component unit's board and either (1) the School District's ability to impose its will over a component unit or (2) the possibility that the component unit will provide a financial benefit or impose a financial burden on the School District. This report presents the activities of the Tredyffrin/Easttown School District. The School District is not a component unit of another reporting entity nor does it have any component units.

The accompanying basic financial statements comply with the provisions of GASB Statement No. 61, *The Financial Reporting Entity: Omnibus*, in that the financial statements include all organizations, activities and functions for which the School District is financially accountable. Financial accountability is defined as the appointment of a voting majority of a component unit's board and either (1) the School District's ability to impose its will over a component unit, or (2) the possibility that the component unit will provide a financial benefit or impose a financial burden on the School District. In addition, component units can be other organizations for which the nature and significance of their relationship with the School District are such that exclusion would cause the School District's financial statements to be misleading. This report presents the activities of the Tredyffrin/Easttown School District. The School District is not a component unit of another reporting entity nor does it have any component units.

Basis of Presentation and Accounting

Government-Wide Financial Statements - The statement of net position and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for Fiduciary Funds. The statements distinguish between those activities of the School District that are governmental and those that are considered business-type activities.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The government-wide statements are prepared using the economic resources measurement focus and the accrual basis of accounting. This is the same approach used in the preparation of the Proprietary Fund financial statements but differs from the manner in which Governmental Funds financial statements are prepared. Governmental Funds financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for Governmental Funds. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The government-wide statement of activities presents a comparison between direct expenses and program revenues for each segment of the business-type activities of the School District and for each function or program of the School District's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and therefore clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the School District.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Fund Financial Statements - Fund financial statements report detailed information about the School District. The focus of Governmental and Proprietary Funds financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column (Other Governmental Funds). Fiduciary Funds are reported by fund type.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All Governmental Funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within 60 days of the end of the fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments are recorded only when payment is due. The financial statements for Governmental Funds are a balance sheet, which generally includes only current assets and current liabilities, and a statement of revenues, expenditures and changes in fund balances, which reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The Proprietary Fund Type is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the statement of net position. The statement of revenues, expenses and changes in net position presents increases (i.e., revenues) and decreases (i.e., expenses) in net position. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities.

The Proprietary Fund distinguishes *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a Proprietary Fund's principal ongoing operations. The principal operating revenues of the School District's Enterprise Fund are charges to customers for sales and services. Operating expenses for the Enterprise Fund include cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Trust Funds are reported using the economic resources measurement focus.

When both restricted and unrestricted resources are available for use, it is the School District's policy to use restricted resources first, then unrestricted resources as they are needed.

Fund Accounting

The School District uses funds to maintain its financial records during the fiscal year. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain School District functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School District are grouped into the categories governmental, proprietary and fiduciary.

Governmental Funds

General Fund - The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The General Fund balance is available for any purpose provided it is expended or transferred according to the general laws of Pennsylvania.

Capital Projects Fund - The Capital Projects Fund is used to account for financial resources to be used for the acquisition and construction of capital equipment and improvements in accordance with the applicable general obligation bond agreements.

Capital Reserve Fund - The Capital Reserve Fund is used to account for financial resources to be used for the acquisition and construction of capital equipment and improvements.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest and related costs.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Proprietary Fund

Food Service Fund - The Food Service Fund is used to account for operations (1) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Fiduciary Funds

Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Fair Value Measurement

The School District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. GASB Statement No. 72, "Fair Value Measurement and Application" provides a framework for measuring fair value which establishes a three-level fair value hierarchy that describes the inputs that are used to measure assets and liabilities. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are those that lack significant observable inputs.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. If a price for an identical asset or liability is not observable, a government should measure fair value using another valuation technique that maximizes the use of relevant observable inputs and minimizes the use of unobservable inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

Cash and Cash Equivalents

The School District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition and no restrictions on withdrawal.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments

Statutes authorize the School District to invest in: 1) obligations, participations and other instruments of any Federal agency, 2) repurchase agreements with respect to U.S. Treasury bills or obligations, 3) negotiable certificates of deposit, 4) bankers' acceptances, 5) commercial paper, 6) shares of an investment company registered under the Investment Company Act of 1940 whose shares are registered under the Securities Act of 1933, and 7) savings or demand deposits. The specific conditions under which the District may invest in these categories are detailed in Pennsylvania Act No. 53 of 1973, as amended by Pennsylvania Act No. 10 of 2016.

Pennsylvania Local Government Investment Trust Funds are invested in accordance with Section 440.1 of the School Code. Each school district owns a pro rata share of each investment or deposit which is held in the name of the fund.

Under Act No. 72, enacted by the General Assembly of the Commonwealth of Pennsylvania, the funds deposited with the various banks are permitted to be secured on a pooled basis with all other public funds which the banking institution has on deposit. These may be bonds of the United States, any state of the United States, or bonds of any political subdivision of Pennsylvania or the general state authority or their authorities created by the General Assembly of the Commonwealth of Pennsylvania, or insured with the Federal Deposit Insurance Corporation. The market value of such bonds pledged must equal 120% of the funds deposited. The security pledged by the various depositories utilized during the year and at June 30, 2017, was in excess of the minimum requirements just described.

The School District has adopted GASB Statements No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, No. 72, Fair Value Measurement and Application and No. 79 Certain External Investment Pools and Pool Participants. In accordance with these Statements, investments in marketable securities with readily determinable fair value and all investments in debt securities are reported at their fair values. Investments in qualifying external investment pools are reported at amortized cost basis.

Short-Term Interfund Receivables/Payables

During the course of operations, transactions may occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" or "due to other funds" on the Governmental Funds balance sheet. Short-term interfund loans are classified as "interfund receivables/payables." These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities, which, when present, are shown as internal balances.

Inventories

Inventory in the Food Service Fund consists of supplies purchased and donated food received from the federal government. The donated food is valued at fair market value in accordance with the *Manual of Accounting for Pennsylvania School Systems - Food Service Fund*. Food and supplies are carried at cost using the first-in, first-out method.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Capital Assets

Capital assets, which include property, plant, equipment and construction in progress, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The School District defines a capital asset as an asset with an initial, individual cost equal to or greater than \$1,500 or purchased with debt proceeds and must also have an estimated useful life in excess of one year. Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Property, plant and equipment of the School District are depreciated using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Site improvements	15-20
Buildings and building improvements	20-40
Furniture and equipment	3-10

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has three items that qualify for reporting in this category. The deferred amount on refunding reported in the government-wide statement of net position. A deferred amount on refunding results from the difference in the carrying value of refunded debt and its reacquisition prices. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The deferred outflow of resources for pension activities is reported in the government-wide statement of net position and the proprietary fund statement of net position. The deferred outflow related to pension activity is the result of differences between expected and actual experience, changes of assumptions, changes in the School District's proportionate share of the total plan from year to year, the difference between projected and actual earnings, the difference between actual employer contributions and the School District's proportionate share of total contributions, and actual contributions subsequent to the measurement date. The deferred outflow of resources related to OPEB activities is the result of the difference between projected and actual earnings, changes in the School District's proportionate share of the total plan from year to year, the difference between expected and actual experience, changes in assumptions and actual contributions subsequent to the measurement date.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The District has three types of items that qualify for reporting in this category. Unavailable revenue, which arises only under a modified accrual basis of accounting, is reported only in the Governmental Funds balance sheet. The Governmental Funds report unavailable revenues from property taxes. The deferred inflow related to pension activity is the result of differences between expected and actual experience, and changes in the School District's proportionate share of the total plan from year to year. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. The deferred inflow related to OPEB activity is the result of changes in assumptions, the difference between expected and actual experience and changes in the School District's proportionate share of the total plan from year to year.

Unearned Revenue

Unearned revenue arises when assets are recognized before the revenue recognition criteria have been satisfied. Unearned revenue also arises when resources are received by the School District before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when revenue recognition criteria are met or when the School District has a legal claim to the resources, the liability for deferred revenue is removed from the Governmental Funds balance sheet and revenue is recognized.

Long-Term Obligations

In the government-wide financial statements and Proprietary Fund Type in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or Proprietary Fund Type statement of net position. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, Governmental Funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Compensated Absences

It is the School District's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. These benefits are accrued when incurred in the government-wide, Proprietary and Fiduciary Fund financial statements. A liability for these amounts is reported in Governmental Funds only if they have matured, for example, as a result of employee resignations and retirements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Equity

The District has implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on the School District's fund balances more transparent. The following classifications describe the relative strength of the spending constraints:

- ***Nonspendable Fund Balance*** includes fund balance amounts that cannot be spent either because they are not in spendable form or because of legal or contractual constraints. Fund balance types of this category are prepaid expenses and long-term loans receivable.
- ***Restricted Fund Balance*** includes fund balance amounts that can be spent only for specific purposes stipulated by external resource providers or through enabling legislation. Fund balance types of this category include amounts for debt service.
- ***Committed Fund Balance*** includes fund balance amounts that are constrained for specific purposes that are internally imposed by the School District through formal action of the highest level of decision-making authority and do not lapse at year-end. To be reported as committed, amounts cannot be used for any other purpose unless the School District takes the same highest level action to remove or change the constraint.
- ***Assigned Fund Balance*** includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed.
- ***Unassigned Fund Balance*** includes the residual classifications for the General Fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

The School Board of Directors establishes (and modifies or rescinds) fund balance commitments by passage of a resolution. Assigned fund balance is intended to be used by the School District for specific purposes but does not meet the criteria to be classified as restricted or committed.

Accrued Severance Pay

School District administrative personnel are eligible to receive a lump-sum supplemental pension payment at retirement based on the Pennsylvania Public School Employees' Retirement System's (PSERS) eligibility guidelines and PSERS service. These benefits are accrued when incurred in the government-wide financial statements. A liability for this amount is reported in Governmental Funds only if they have matured, for example, as a result of employee resignations and retirements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Net Position

Net position represents the difference between assets and deferred outflows of resources and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE B - CASH AND INVESTMENTS

Cash

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits may not be returned to it. Under Act No. 72 of the 1971 Session of the Pennsylvania General Assembly, financial institutions were granted the authority to secure deposits of public bodies by pledging a pool of assets, as defined in the Act, to cover all public funds deposited in excess of federal depository insurance limits. Since the securities are not held in the name of participating governmental entities, custodial credit risk exists that the deposits may not be returned promptly in the event of bank failure. The School District's policy for custodial credit risk requires that all deposits be purchased in the name of the School District. As of June 30, 2019, the bank balance of the School District's deposits were \$48,010,047. Of the bank balance, \$250,515 was covered by federal depository insurance and \$774,142 was exposed to custodial credit risk because it was uninsured and the collateral held by the depository's agent was not in the School District's name, but was covered by collateralization requirements in accordance with Act 72.

The remaining bank balance of \$46,985,390 was held by the Pennsylvania Local Government Investment Trust (PLGIT) and Pennsylvania School District Liquid Asset Fund (PSDLAF). These PLGIT and PSDLAF funds act like money market mutual funds in that their objective is to maintain a stable net asset value of \$1 per share. PLGIT and PSDLAF are rated by nationally recognized statistical rating agencies and are subject to independent annual audits.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE B - CASH AND INVESTMENTS (Continued)

Interest Rate Risk - The School District's investment policy limits investment maturities in accordance with the Commonwealth of Pennsylvania School Code as a means of managing its exposure to fair value losses arising from increasing interest rates.

Investments

As of June 30, 2019, the School District had the following investments and maturities:

Investment Type	Amortized Cost	Fair Value	Total	Investment Maturities	
				Less Than One Year	One to Five Years
State investment pools	\$ 21,452,986	\$ -	\$ 21,452,986	\$ 21,452,986	\$ -
Certificates of deposit	-	23,820,000	23,820,000	23,820,000	-
	<u>\$ 21,452,986</u>	<u>\$ 23,820,000</u>	<u>\$ 45,272,986</u>	<u>\$ 45,272,986</u>	<u>\$ -</u>

The School District invests in the Pennsylvania School District Liquid Asset Fund ("PSDLAF") and the Pennsylvania Local Government Investment Trust ("PLGIT"), as authorized by the Board. PSDLAF was established to enable school districts to pool funds for investments in instruments authorized by Section 440.1 of the Pennsylvania Public School Code of 1949, as amended. These funds have the characteristics of open-end mutual funds and are not subject to credit risk classification. These assets maintain a stable net asset value of \$1 per share. PSDLAF is not SEC-registered. All investments are monitored weekly by Standard & Poor's and are subject to an independent audit on an annual basis. Of the state investment pools investments totaling \$21,452,986, \$21,400,000 was invested in PLGIT/Term and \$52,986 in PLGIT/I-Class. PLGIT/Term is a fixed term investment portfolio of the Trust with maturity of up to one year, depending upon the termination date of any particular series within the PLGIT/TERM portfolio. This option requires a minimum initial investment of \$100,000, a minimum investment period of sixty (60) days, and has a premature withdrawal penalty. PLGIT/I-Class requires a minimum initial investment of \$50,000 and limits redemptions or exchanges to two per calendar month. There is no minimum investment period.

Certificates of deposit ("CDs") are bond-type investments issued by a bank when deposits are made in a certain amount of money for a determined amount of time. Interest is paid to the holder of the CD at an agreed upon rate. Money removed before maturity is subject to a penalty. The School District invests in CDs through the PLGIT-CD Purchase Program which enables the School District to purchase CDs directly, which are fully insured by the Federal Deposit Insurance Corporation. Investments in the PLGIT-CD Purchase Program are direct investments of the School District, not assets of PLGIT or under control of the Board of Trustees of PLGIT. Certificates of deposit held at June 30, 2019, consist of investments with original maturity dates greater than three months, but less than one year. The fair value is determined using the estimated cash flows based on terms such as the fixed rate of return as compared to the benchmark interest rates, which are market observable. The School District's investments are in fixed rate CDs that are FDIC-insured and are valued at the issuance price, which approximates fair value, and are classified as Level 2.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE B - CASH AND INVESTMENTS (Continued)

Concentration of Credit Risk - The School District's investment policy limits the aggregate amount of deposits at one institution to the lesser of two-tenths of one percent of the assets of that institution or \$10,000,000 for other than the PSDLAF and PLGIT balances.

NOTE C - TAXES - REAL ESTATE AND OTHER

The School Board is authorized by state law to levy property taxes for School District operations, capital improvements and debt service. Property taxes are based on assessed valuations of real property within the School District.

Taxes are levied on July 1 and payable in the following periods:

Discount period	July 1 to August 31 - 2% of gross levy
Face period	September 1 to October 31
Penalty period	October 31 to collection - 10% of gross levy
Lien date	January 15

Taxpayers may also choose to pay in installments:

1st installment face period	July 1 to August 31
2nd installment face period	September 1 to September 30
3rd installment face period	October 1 to October 31
Penalty period	After each installment face period to collection, 10% of installment payment

School District taxes are billed and collected by the Board-appointed tax collector. Property taxes attach as an enforceable lien on property as of July 1.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE D - ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2019, consisted of taxes, interest and intergovernmental grants and entitlements. All receivables are considered fully collectible due to the ability to lien property for the nonpayment of taxes, the stable condition of state programs and the current year guarantee of federal funds.

A summary of accounts receivable by fund is as follows:

	General Fund	Capital Reserve Fund	Food Service Fund
Real estate taxes	\$ 1,494,457	\$ -	\$ -
Interest	13,432	-	-
Other receivables	79,661	82,797	3,892
Due from other governments	5,442,349	-	-
	<u>\$ 7,029,899</u>	<u>\$ 82,797</u>	<u>\$ 3,892</u>

NOTE E - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2019, is as follows:

Due to/from Other Funds

	Interfund Receivables	Interfund Payables
General Fund	\$ 685,400	\$ -
Capital Projects Fund	-	4,903,783
Capital Reserve Fund	4,254,290	-
Food Service Fund	-	35,907
	<u>\$ 4,939,690</u>	<u>\$ 4,939,690</u>

Interfund Transfers

Transfer In	Transfer Out	Amount
Debt Service Fund	General Fund	\$ 6,863,954
Capital Reserve	General Fund	4,000,000
		<u>\$ 10,863,954</u>

Interfund transfers are made from the General Fund to the Debt Service Fund to provide funds for payment of debt service.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE F - CAPITAL ASSETS

A summary of changes in capital assets is as follows:

	Balance July 1, 2018	Additions	Deletions	Balance June 30, 2019
GOVERNMENTAL ACTIVITIES				
Capital assets not being depreciated				
Land	\$ 3,788,586	\$ -	\$ -	\$ 3,788,586
Capital assets being depreciated				
Land improvements	6,656,692	-	-	6,656,692
Buildings and building improvements	184,255,062	5,922,823	-	190,177,885
Furniture and equipment	26,173,966	653,438	(347,436)	26,479,968
TOTAL CAPITAL ASSETS BEING DEPRECIATED	217,085,720	6,576,261	(347,436)	223,314,545
Accumulated depreciation				
Land improvements	(7,418,236)	(491,010)	1,307,899	(6,601,347)
Buildings and building improvements	(90,144,485)	(5,358,143)	(1,307,899)	(96,810,527)
Furniture and equipment	(27,102,526)	(1,899,887)	300,967	(28,701,446)
TOTAL ACCUMULATED DEPRECIATION	(124,665,247)	(7,749,040)	300,967	(132,113,320)
TOTAL CAPITAL ASSETS BEING DEPRECIATED, net	92,420,473	(1,172,779)	(46,469)	91,201,225
GOVERNMENTAL ACTIVITIES CAPITAL ASSETS, net	96,209,059	(1,172,779)	(46,469)	94,989,811
BUSINESS-TYPE ACTIVITIES				
Capital assets being depreciated				
Machinery and equipment	1,254,660	46,052	-	1,300,712
Accumulated depreciation	(850,464)	(79,160)	-	(929,624)
BUSINESS-TYPE ACTIVITIES CAPITAL ASSETS, net	404,196	(33,108)	-	371,088
CAPITAL ASSETS, NET	\$ 96,613,255	\$ (1,205,887)	\$ (46,469)	\$ 95,360,899

Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 5,098,529
Instructional student support	628,375
Administrative and financial support services	806,860
Operation and maintenance of plant services	668,930
Pupil transportation	427,235
Student activities	119,111
	<u>\$ 7,749,040</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE G - LONG-TERM DEBT

General Obligation Bonds

The School District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the government. At June 30, 2019, the outstanding balance of general obligation bonds was \$72,575,000

Annual debt service requirements to maturity for general obligation bonds are as follows:

<u>Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2020	\$ 3,575,000	\$ 3,370,678	\$ 6,945,678
2021	3,730,000	3,182,646	6,912,646
2022	3,905,000	3,012,596	6,917,596
2023	4,000,000	2,834,346	6,834,346
2024	4,110,000	2,651,290	6,761,290
2025 to 2029	14,450,000	11,160,671	25,610,671
2030 to 2034	15,110,000	8,232,975	23,342,975
2035 to 2039	19,250,000	4,092,250	23,342,250
2040	4,445,000	222,250	4,667,250
	<u>\$ 72,575,000</u>	<u>\$ 38,759,702</u>	<u>\$ 111,334,702</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE H - CHANGES IN LONG-TERM LIABILITIES

Long-term liability activity for the year ended June 30, 2019, was as follows:

	<u>Interest Rate</u>	<u>Maturity Date</u>
GOVERNMENTAL ACTIVITIES		
GENERAL OBLIGATION BONDS		
Series of 2010	2.00% to 5.00%	2/15/2025
Series of 2014	2.00% to 3.65%	2/15/2019
Series of 2015	2.00% to 5.00%	2/15/2035
Series of 2016	2.00% to 4.00%	2/15/2025
Series of 2019	2.45% to 5.00%	2/15/2040
TOTAL GENERAL OBLIGATION BONDS		
Deferred amounts		
Issuance premium		
TOTAL GENERAL OBLIGATION BONDS		
COMPENSATED ABSENCES		
ACCRUED SEVERANCE		
TOTAL COMPENSATED ABSENCES AND ACCRUED SEVERANCE		
NET PENSION LIABILITY		
NET OPEB LIABILITY		
TOTAL GOVERNMENTAL ACTIVITIES		
BUSINESS-TYPE ACTIVITIES		
COMPENSATED ABSENCES		
NET PENSION LIABILITY		
NET OPEB LIABILITY		
TOTAL BUSINESS-TYPE ACTIVITIES		

<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
\$ 10,445,000	\$ -	\$ (15,000)	\$ 10,430,000	\$ 3,510,000
4,765,000	-	(4,765,000)	-	-
22,430,000	-	(5,000)	22,425,000	55,000
12,810,000	-	(5,000)	12,805,000	5,000
-	26,915,000	-	26,915,000	5,000
50,450,000	26,915,000	(4,790,000)	72,575,000	3,575,000
4,567,418	3,830,692	(972,782)	7,425,328	-
55,017,418	30,745,692	(5,762,782)	80,000,328	3,575,000
5,310,114	824,584	-	6,134,698	613,470
1,861,093	-	(3,026)	1,858,067	34,626
7,171,207	824,584	(3,026)	7,992,765	648,096
208,675,000	-	(3,959,000)	204,716,000	-
17,866,990	283,081	-	18,150,071	-
\$ 288,730,615	\$ 31,853,357	\$ (9,724,808)	\$ 310,859,164	\$ 4,223,096
\$ 48,201	\$ 18,101	\$ -	\$ 66,302	\$ -
3,794,000	-	(72,000)	3,722,000	-
325,078	5,002	-	330,080	-
\$ 4,167,279	\$ 23,103	\$ (72,000)	\$ 4,118,382	\$ -

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE I - DEFEASED DEBT

In the current and prior years, certain bonds were defeased in substance by placing an amount in irrevocable trusts to provide for all future debt service payments on the refunded bonds. Accordingly, the trust account assets and the liability for the in-substance defeased bonds are not included in the District's financial statements.

As of June 30, 2019, the District has defeased debt outstanding of \$13,035,000.

NOTE J - UNEARNED REVENUE

General Fund

Real estate taxes collected within 60 days of the close of the fiscal year are recorded as current revenues. The noncurrent portion of real estate taxes receivable is recorded as unearned revenue until such time as it becomes available. Program grants received prior to the incurrence of qualifying expenditures are recorded as unearned revenue.

At June 30, 2019, unearned revenue consisted of delinquent taxes receivable, tax appeals held in escrow and prepaid real estate taxes.

Food Service Fund

Unearned revenue in the Food Service Fund represents the carryover of student deposits.

NOTE K - PENSION PLAN

Summary of Significant Accounting Policies

Pensions - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, information about the fiduciary net position of the Public School Employees' Retirement System (PSERS) and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

General Information About the Pension Plan

Plan Description - PSERS is a governmental cost-sharing multi-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the System include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available financial report that can be obtained at www.psers.state.pa.us.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE K - PENSION PLAN (Continued)

Benefits Provided - PSERS provides retirement, disability and death benefits. Members are eligible for monthly retirement benefits upon reaching (a) age 62 with at least one year of credited service; (b) age 60 with 30 or more years of credited service; or (c) 35 or more years of service regardless of age. Act 120 of 2010 (Act 120) preserves the benefits of existing members and introduced benefit reductions for individuals who become new members on or after July 1, 2011. Act 120 created two membership classes, Membership Class T-E (Class T-E) and Membership Class T-F (Class T-F). To qualify for normal retirement, Class T-E and Class T-F members must work until age 65 with a minimum three years of service or attain a total combination of age and service that is equal to or greater than 92 with a minimum of 35 years of service. Benefits are generally equal to 2% or 2.5%, depending on membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service. For members whose membership started prior to July 1, 2011, after completion of five years of service, a member's right to the defined benefits is vested and early retirement benefits may be elected. For Class T-E and Class T-F members, the right to benefits is vested after ten years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or who has at least five years of credited service (ten years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

Contributions

Members Contributions

- Active members who joined the System prior to July 22, 1983, contribute at 5.25% (Membership Class T-C) or at 6.50% (Membership Class T-D) of the member's qualifying compensation.
- Members who joined the System on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25% (Membership Class T-C) or at 7.50% (Membership Class T-D) of the member's qualifying compensation.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE K - PENSION PLAN (Continued)

- Members who joined the System after June 30, 2001 and before July 1, 2011, contribute at 7.50% (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with services rendered on or after January 1, 2002.
- Members who joined the System after June 30, 2011, automatically contribute at the Membership Class T-E rate of 7.5% (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect Class T-F membership, contribute at 10.3% (base rate) of the member's qualifying compensation. Membership Class T-E and Class T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause the Membership Class T-E contribution rate to fluctuate between 7.5% and 9.5% and the Membership Class T-F contribution rate to fluctuate between 10.3% and 12.3%.

Employer Contributions

The School District's contractually required contribution rate for the fiscal year ended June 30, 2019, was 32.60% of covered payroll, actuarially determined as an amount that, when combined with employee contributions is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the plan from the School District were \$19,249,000 for the year ended June 30, 2019.

Pension Liabilities, Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the School District reported a liability of \$208,438,000 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by rolling forward the System's total pension liability as of June 30, 2017 to June 30, 2018. The School District's proportion of the net pension liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2019, the School District's proportion was 0.4342%, which was an increase of 0.0040% from its proportion measured as of June 30, 2018.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE K - PENSION PLAN (Continued)

For the year ended June 30, 2019, the School District recognized pension expense of \$22,082,000. At June 30, 2019, the School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
GOVERNMENTAL ACTIVITIES		
Difference between expected and actual experience	\$ 1,648,000	\$ 3,169,000
Changes in assumptions	3,815,000	-
Net difference between projected and actual investment earnings	1,004,000	-
Changes in proportions	2,575,000	1,982,000
Difference between employer contributions and proportionate share of total contributions	405,000	-
Contributions subsequent to the measurement date	18,905,000	-
	<u>\$ 28,352,000</u>	<u>\$ 5,151,000</u>
BUSINESS-TYPE ACTIVITIES		
Difference between expected and actual experience	\$ 30,000	\$ 57,000
Changes in assumptions	69,000	-
Net difference between projected and actual investment earnings	18,000	-
Changes in proportions	46,000	35,000
Difference between employer contributions and proportionate share of total contributions	7,000	-
Contributions subsequent to the measurement date	344,000	-
	<u>\$ 514,000</u>	<u>\$ 92,000</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE K - PENSION PLAN (Continued)

\$19,249,000 reported as deferred outflows of resources related to pensions resulting from School District contributions subsequent to the measurement date will be recognized as a reduction of the new pension liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Governmental Activities</u>	<u>Business-Type Activities</u>
2020	\$ 5,136,000	\$ 93,000
2021	2,312,000	42,000
2022	(2,387,000)	(43,000)
2023	(765,000)	(14,000)
	<u>\$ 4,296,000</u>	<u>\$ 78,000</u>

Actuarial Assumptions

The total pension liability as of June 30, 2018 was determined by rolling forward the System's total pension liability as of the June 30, 2017 to June 30, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method – entry age normal – level % of pay.
- Investment return – 7.25%, includes inflation at 2.75%.
- Salary growth – effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Mortality rates were based on the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE K - PENSION PLAN (Continued)

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study that was performed for the five year the period ending June 30, 2015.

The long-term expected rate of return on plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The plan's policy in regard to the allocation of invested plan assets is established and may be amended by the Board. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Global public equity	20.0%	5.2%
Fixed income	36.0%	2.2%
Commodities	8.0%	3.2%
Absolute return	10.0%	3.5%
Risk parity	10.0%	3.9%
Infrastructure/MLPs	8.0%	5.2%
Real estate	10.0%	4.2%
Alternative investments	15.0%	6.7%
Cash	3.0%	0.4%
Financing (LIBOR)	-20.0%	0.9%
	<u>100.0%</u>	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2018.

Discount Rate - The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE K - PENSION PLAN (Continued)

Sensitivity of the School District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate - The following presents the net pension liability, calculated using the discount rate of 7.25%, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate:

	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
School District's proportionate share of the net pension liability	\$ 258,374,000	\$ 208,438,000	\$ 166,215,000

Pension Plan Fiduciary Net Position - Detailed information about PSERS's fiduciary net position is available in the PSERS Comprehensive Annual Financial Report which can be found on the System's website at www.psers.state.pa.us.

NOTE L - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – PSERS

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Public School Employees' Retirement System (PSERS) and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

General Information about the Health Insurance Premium Assistance Program

Health Insurance Premium Assistance Program

The System provides Premium Assistance which, is a governmental cost sharing, multiple-employer other postemployment benefit plan (OPEB) for all eligible retirees who qualify and elect to participate. Employer contribution rates for Premium Assistance are established to provide reserves in the Health Insurance Account that are sufficient for the payment of Premium Assistance benefits for each succeeding year. Effective January 1, 2002 under the provisions of Act 9 of 2001, participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS' Health Options Program. As of June 30, 2018, there were no assumed future benefit increases to participating eligible retirees.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE L - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – PSERS (Continued)

Premium Assistance Eligibility Criteria

Retirees of the System can participate in the Premium Assistance program if they satisfy the following criteria:

- Have 24 ½ or more years of service, or
- Are a disability retiree, or
- Have 15 or more years of service and retired after reaching superannuation age, and
- Participate in the HOP or employer-sponsored health insurance program.

Pension Plan Description

PSERS is a governmental cost-sharing multiple-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the System include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available financial report that can be obtained at www.psers.pa.gov.

Benefits Provided

Participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS' Health Options Program. As of June 30, 2018, there were no assumed future benefit increases to participating eligible retirees.

Contributions

The Districts' contractually required contribution rate for the fiscal year ended June 30, 2019 was 0.83% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the OPEB plan from the District were \$490,000 for the year ended June 30, 2019.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE L - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – PSERS (Continued)

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2019, the District reported a liability of \$9,053,000 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by rolling forward the System's total OPEB liability as of June 30, 2017 to June 30, 2018. The District's proportion of the net OPEB liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2019, the District's proportion was 0.4342% percent, which was an increase of 0.0040% from its proportion measured as of June 30, 2018.

For the year ended June 30, 2019, the District recognized OPEB expense of \$407,000.00 . At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
GOVERNMENTAL ACTIVITIES		
Difference between expected and actual experience	\$ 55,000	\$ -
Changes in assumptions	140,000	337,000
Net difference between projected and actual investment earnings	15,000	-
Changes in proportions	72,000	112,000
Contributions subsequent to the measurement date	481,000	-
	<u>\$ 763,000</u>	<u>\$ 449,000</u>
	Deferred Outflows of Resources	Deferred Inflows of Resources
BUSINESS-TYPE ACTIVITIES		
Difference between expected and actual experience	\$ 1,000	\$ -
Changes in assumptions	3,000	6,000
Changes in proportions	1,000	2,000
Contributions subsequent to the measurement date	9,000	-
	<u>\$ 14,000</u>	<u>\$ 8,000</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE L - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – PSERS (Continued)

\$490,000 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30,	Governmental Activities	Business-Type Activities
2019	\$ (43,000)	\$ (1,000)
2020	(43,000)	(1,000)
2021	(43,000)	(1,000)
2022	(43,000)	(1,000)
2023	(45,000)	(1,000)
Thereafter	49,000	3,000
	<u>\$ (168,000)</u>	<u>\$ (2,000)</u>

Actuarial Assumptions

The Total OPEB Liability as of June 30, 2018, was determined by rolling forward the System's Total OPEB Liability as of June 30, 2017 to June 30, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method - Entry Age Normal - level % of pay.
- Investment return – 2.98% - S&P 20 Year Municipal Bond Rate.
- Salary growth - Effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Premium Assistance reimbursement is capped at \$1,200 per year.
- Assumed Healthcare cost trends were applied to retirees with less than \$1,200 in premium assistance per year.
- Mortality rates were based on the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale.
- Participation rate:
 - Eligible retirees will elect to participate Pre age 65 at 50%.
 - Eligible retirees will elect to participate Post age 65 at 70%.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study that was performed for the five year period ending June 30, 2015.

The following assumptions were used to determine the contribution rate:

- The results of the actuarial valuation as of June 30, 2016 determined the employer contribution rate for fiscal year 2018.
- Cost Method: Amount necessary to assure solvency of Premium Assistance through the third fiscal year after the valuation date.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE L - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – PSERS (Continued)

- Asset valuation method: Market Value.
- Participation rate: 63% of eligible retirees are assumed to elect premium assistance.
- Mortality rates and retirement ages were based on the RP-2000 Combined Healthy Annuitant Tables with age set back 3 for both males and females for healthy annuitants and for dependent beneficiaries. For disabled annuitants, the RP-2000 Combined Disabled Tables with age set back 7 years for males and 3 years for females for disabled annuitants. (A unisex table based on the RP-2000 Combined Healthy Annuitant Tables with age set back 3 years for both genders assuming the population consists of 25% males and 75% females is used to determine actuarial equivalent benefits.)

Investments consist primarily of short term assets designed to protect the principal of the plan assets. The expected rate of return on OPEB plan investments was determined using the OPEB asset allocation policy and best estimates of geometric real rates of return for each asset class.

The OPEB plan's policy in regard to the allocation of invested plan assets is established and may be amended by the Board. Under the program, as defined in the retirement code employer contribution rates for Premium Assistance are established to provide reserves in the Health Insurance Account that are sufficient for the payment of Premium Assistance benefits for each succeeding year.

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Cash	5.9%	0.03%
US Core Fixed Income	92.8%	1.2%
Non-US Developed Fixed	1.3%	0.4%
	<u>100.0%</u>	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2018.

Discount Rate

The discount rate used to measure the Total OPEB Liability was 2.98%. Under the plan's funding policy, contributions are structured for short term funding of Premium Assistance. The funding policy sets contribution rates necessary to assure solvency of Premium Assistance through the third fiscal year after the actuarial valuation date. The Premium Assistance account is funded to establish reserves that are sufficient for the payment of Premium Assistance benefits for each succeeding year. Due to the short term funding policy, the OPEB plan's fiduciary net position was not projected to be sufficient to meet projected future benefit payments, therefore the plan is considered a "pay-as-you-go" plan. A discount rate of 2.98% which represents the S&P 20 year Municipal Bond Rate at June 30, 2018, was applied to all projected benefit payments to measure the total OPEB liability.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE L - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – PSERS (Continued)

Sensitivity of the System Net OPEB Liability to Change in Healthcare Cost Trend Rates

Healthcare cost trends were applied to retirees receiving less than \$1,200 in annual Premium Assistance. As of June 30, 2018, retirees Premium Assistance benefits are not subject to future healthcare cost increases. The annual Premium Assistance reimbursement for qualifying retirees is capped at a maximum of \$1,200. As of June 30, 2017, 93,380 retirees were receiving the maximum amount allowed of \$1,200 per year. As of June 30, 2017, 1,077 members were receiving less than the maximum amount allowed of \$1,200 per year. The actual number of retirees receiving less than the \$1,200 per year cap is a small percentage of the total population and has a minimal impact on Healthcare Cost Trends as depicted below.

The following presents the System net OPEB liability for June 30, 2018, calculated using current Healthcare cost trends as well as what the System net OPEB liability would be if it health cost trends were 1-percentage point lower or 1-percentage point higher than the current rate:

	<u>1% Decrease</u>	<u>Current Rate</u>	<u>1% Increase</u>
System net OPEB liability	\$ <u>9,051,000</u>	\$ <u>9,053,000</u>	\$ <u>9,054,000</u>

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Change in the Discount Rates

The following presents the net OPEB liability, calculated using the discount rate of 2.98%, as well as what the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (1.98%) or 1-percentage point higher (3.98%) than the current rate:

	<u>1% Decrease 1.98%</u>	<u>Current Discount Rate 2.98%</u>	<u>1% Increase 3.98%</u>
District's proportionate share of the net OPEB liability	\$ <u>10,295,000</u>	\$ <u>9,053,000</u>	\$ <u>8,021,000</u>

OPEB Plan Fiduciary Net Position

Detailed information about PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report, which can be found on the System's website at www.psers.pa.gov.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE M - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS – SINGLE EMPLOYER PLAN

Plan Description

The School District provides post-retirement health care benefits to administrative personnel. Administrative personnel who retire under the normal PSERS guidelines with at least ten years of administrative service (if an administrator retires from an administrative position) are covered for ten years. Supervisory and confidential employees who retire under the normal PSERS guidelines with at least 20 years of service, the final ten years of which must be in supervisory and confidential positions, are covered for ten years. The benefits, benefits level, employee contribution and employer contribution are administered by School District Supervisors and can be amended by the School District through its personnel manual and union contracts. The plan is not accounted for as a trust fund, as an irrevocable trust has not been established to account for the plan. The plan does not issue a stand-alone financial report. The activity of the plan is reported in the School District's General Fund.

Plan Membership

At June 30, 2019, plan membership consisted of the following:

Inactive plan members or beneficiaries currently receiving benefits	59
Inactive plan members entitled to but not yet receiving benefits	-
Active plan members	<u>678</u>
	<u><u>737</u></u>

Funding Policy and Funding Status

The plan is an unfunded plan with no assets accumulated in a trust. Contributions to the plan are equal to benefit payments. For the year ending June 30, 2019 benefit payments paid as they came due were \$270,097.

Benefits Provided

The plan provides the following benefits:

Supervisory and confidential employees who retire under the normal PSERS guidelines with at least 20 years of service, the final ten years of which must be in supervisory and confidential positions, are covered for ten years. The School District contributes an allowance of \$5,200 annually for the purpose of purchasing School District approved hospitalization, major medical, dental, vision, prescription and drug and long-term care for the retiree and their dependents. In addition, the School District provides retirees with group term life insurance to age 70 for administrative personnel and supervisory and confidential employees in a principal amount of \$150,000 and \$75,000, respectively.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE M - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS - SINGLE EMPLOYER PLAN
(Continued)

Assumptions

The following assumptions and actuarial methods and calculation were used:

Interest Rate – 2.98%, based on S&P Municipal Bond 20 Year High Grade Rate Index at July 1, 2018.

Salary - An assumption for salary increases is used only for spreading contributions over future pay under the entry age normal cost method. For this purpose, salary increases are composed of a 2.5% cost of living adjustment, 1% real wage growth, and for teachers and administrators a merit increase which varies from 2.75% to 0%.

Health Care Cost Trend Rate - 6.0% in 2018, and 5.5% in 2019 through 2021. Rates gradually decrease from 5.4% in 2022 to 3.8% in 2075 and later based on the Society of Actuaries Long-Run Medical Cost Trend Model.

Withdrawal - Rates of withdrawal vary by age, gender and years of service. Sample rates for employees with more than 10 years of service are shown below. Rates for new employees start at 22.9% for both men and women and decrease with age and service.

Age	Male Rate	Female Rate	Age	Male Rate	Female Rate
25	2.57%	5.02%	45	1.37%	1.65%
30	2.57%	4.02%	50	1.92%	2.06%
35	1.50%	2.85%	55	3.38%	3.11%
40	1.34%	1.60%	60	5.57%	6.40%

Mortality - Separate rates are assumed preretirement and postretirement using the rates assumed in the PSERS defined benefit pension plan actuarial valuation.

Incorporated into the table are rates projected generationally by the Buck Modified 2016 projection scale to reflect mortality improvement.

Disability - No disability was assumed.

Retirement - Assumed retirement rates are based on PSERS plan experience and vary by age, service and gender.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE M - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS - SINGLE EMPLOYER PLAN
(Continued)

Percent of Eligible Retirees Electing Coverage in Plan – 95% of administrators, supervisors and confidentials only eligible for Act 110/43, 70% of teachers and 25% of the non-professional union staff are assumed to elect coverage.

Percent Married at Retirement - 35% of employees are assumed to be married and have a spouse covered by the plan at retirement. Non-spouse dependents are deemed to be immaterial.

Spouse Age - Wives are assumed to be two years younger than their husbands.

Retiree Contributions - Retiree Contributions are assumed to increase at the same rate as the Health Care Cost Trend Rate.

Actuarial Value of Assets - Equal to the Market Value of Assets.

Actuarial Cost Method - Entry Age Normal - Under the Entry Age Normal Cost Method, the Normal Cost is the present value of benefits allocated to the year following the valuation date. Benefits are allocated on a level basis over the earnings of an individual between the date of hire and the assumed retirement age. The Accrued Liability as of the valuation date is the excess of the present value of future benefits over the present value of future Normal Cost. The Unfunded Accrued Liability is the excess of the Accrued Liability over the Actuarial Value of Assets. Actuarial gains and losses serve to reduce or increase the Unfunded Accrued Liability.

Changes in Assumptions - In the 2018 actuarial valuation, the discount rate changed from 3.13% to 2.98%. The trend assumption was updated. Assumptions for salary, mortality, withdrawal and retirement were updated based on new PSERS assumptions.

Changes in the Total OPEB Liability

	Governmental Activities OPEB Liability	Business-Type Activities OPEB Liability
Balance at June 30, 2017	\$ 9,258,323	\$ 168,745
Changes for the year		
Service cost	439,312	8,007
Interest cost	297,871	5,429
Changes for experience	(285,320)	(5,200)
Changes in assumptions	(117,667)	(2,145)
Benefit payments	(334,114)	(6,090)
Net changes	82	1
Balance at June 30, 2018	\$ 9,258,405	\$ 168,746

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE M - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS - SINGLE EMPLOYER PLAN
(Continued)

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the School, as well as what the School's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.98 percent) or 1-percentage-point higher (3.98 percent) than the current discount rate:

	1% Decrease 1.98%	Current Discount Rate 2.98%	1% Increase 3.98%
Total OPEB liability	\$ <u>10,657,767</u>	\$ <u>9,427,151</u>	\$ <u>8,391,018</u>

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the total OPEB liability of the School, as well as what the School's net OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1-percentage-point lower or 1-percentage point higher than the current healthcare cost trend rate:

	1% Decrease	Current Rates	1% Increase
Total OPEB liability	\$ <u>8,805,393</u>	\$ <u>9,427,151</u>	\$ <u>10,173,373</u>

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB - For the year ended June 30, 2019, the School recognized OPEB expense of \$410,196. At June 30, 2019, the School reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Governmental Activities		Business-Type Activities	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in assumptions	\$ -	\$ 552,372	\$ -	\$ 10,067
Difference between expected and actual experience	-	264,940	-	4,829
Contributions subsequent to the measurement date	<u>265,262</u>	<u>-</u>	<u>4,835</u>	<u>-</u>
	\$ <u>265,262</u>	\$ <u>817,312</u>	\$ <u>4,835</u>	\$ <u>14,896</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE M - POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS - SINGLE EMPLOYER PLAN
(Continued)

\$270,097 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2019. Other amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year Ending June 30,</u>	<u>Governmental Activities</u>	<u>Business-Type Activities</u>
2020	\$ (69,067)	\$ (1,259)
2021	(69,067)	(1,259)
2022	(69,067)	(1,259)
2023	(69,067)	(1,259)
2024	(69,067)	(1,259)
Thereafter	<u>(471,976)</u>	<u>(8,602)</u>
	<u>\$ (817,311)</u>	<u>\$ (14,897)</u>

NOTE N - ACCUMULATED COMPENSATED ABSENCES AND ACCRUED SEVERANCE PAY

School District employees are credited with vacation and personal days at rates which vary with length of service or job classification. Vacation must be taken in the year subsequent to when it was earned. If separation of service occurs in the year subsequent to earning, then the unused balance of what was earned in the prior year is paid at separation. The liability at June 30 represents vacation earned at that date, including a provision for employer social security tax that will be taken in the subsequent year. Vacation compensation payable in the future years, which was \$211,537 at June 30, 2019, is recorded in compensated absences on the statement of net position.

Sick pay is granted as appropriate with budgetary provisions being made annually for the estimated cost of substitute personnel. Any bargaining unit employee who retires under the Pennsylvania School Employees' Retirement System (PSERS) is paid at rates up to one-half of their average per diem rate for each unused sick leave day up to a maximum of 115 days. Compensation payable in future years, which was \$5,470,593 at June 30, 2019, is recorded in compensated absences on the statement of net position. The liability includes a provision for employer social security tax.

Personal compensation payable in the future years, which was \$518,872 at June 30, 2019, is recorded in compensated absences on the statement of net position.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE N - ACCUMULATED COMPENSATED ABSENCES AND ACCRUED SEVERANCE PAY
(Continued)

Administrative personnel retiring from an administrative position who have completed at least five years of credited Tredyffrin/Easttown School District service in an administrative capacity and who retire under normal PSERS guidelines are eligible to receive a lump-sum supplemental pension payment at retirement. The payment is based on the number of consecutive years of PSERS service without taking a sabbatical. Administrative personnel receive a percentage of their final year's base salary as follows:

5 to 10 years	45%
11 to 15 years	60%
16 to 20 years	75%
21 to 25 years	90%
25 or more years	100%

Severance payable in future years, which was \$1,858,067 at June 30, 2019, is recorded in compensated absences on the statement of net position.

NOTE O - COMMITMENTS AND CONTINGENCIES

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the School District expects such amounts, if any, to be immaterial.

The School District has various commitments under long-term construction contracts of approximately \$6,937,516 as of June 30, 2019.

NOTE P - RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. It is the policy of the School District to purchase commercial insurance for the risks of loss to which it is exposed, including workers' compensation and employee health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years.

REQUIRED SUPPLEMENTARY INFORMATION

DRAFT

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
YEAR ENDED JUNE 30, 2019

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget
				Positive
				(Negative)
REVENUES				
Local sources	\$ 118,068,471	\$ 118,068,471	\$ 119,802,282	\$ 1,733,811
State sources	22,044,919	22,044,919	22,611,660	566,741
Federal sources	729,740	729,740	796,040	66,300
TOTAL REVENUES	140,843,130	140,843,130	143,209,982	2,366,852
EXPENDITURES				
Instruction				
Regular programs	61,730,378	62,305,278	61,953,511	351,767
Special programs	24,812,279	24,811,245	24,049,048	762,197
Vocational programs	880,000	880,000	675,627	204,373
Other instructional programs	102,743	102,743	52,650	50,093
Support services				
Pupil personnel	5,234,840	5,235,787	5,276,562	(40,775)
Instructional staff	4,260,009	4,263,564	3,961,583	301,981
Administrative	7,727,669	7,724,669	8,195,675	(471,006)
Pupil health	1,310,593	1,585,225	1,451,113	134,112
Business	1,567,251	1,592,251	1,347,527	244,724
Operation and maintenance of plant services	12,694,250	12,694,250	11,379,130	1,315,120
Student transportation	7,385,537	7,385,537	7,267,679	117,858
Central support services	5,236,850	4,361,850	3,597,437	764,413
Other support services	822,254	822,254	584,819	237,435
Operation of non-instructional services				
Student activities	388,073	388,073	2,026,192	(1,638,119)
TOTAL EXPENDITURES	134,152,726	134,152,726	131,818,553	2,334,173
EXCESS OF REVENUES OVER EXPENDITURES	6,690,404	6,690,404	11,391,429	4,701,025
OTHER FINANCING SOURCES (USES)				
Budgetary reserve	(2,500,000)	(2,500,000)	-	2,500,000
Debt service	(6,746,084)	(6,746,084)	(6,876,863)	(130,779)
Transfers out	(2,639,830)	(2,639,830)	(4,000,000)	(1,360,170)
TOTAL OTHER FINANCING SOURCES (USES)	(11,885,914)	(11,885,914)	(10,876,863)	1,009,051
NET CHANGE IN FUND BALANCE	(5,195,510)	(5,195,510)	514,566	5,710,076
FUND BALANCE AT BEGINNING OF YEAR	30,342,903	30,342,903	30,342,903	-
FUND BALANCE AT END OF YEAR	\$ 25,147,393	\$ 25,147,393	\$ 30,857,469	\$ 5,710,076

See accompanying note to the budgetary comparison schedule.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTE TO THE BUDGETARY COMPARISON SCHEDULE
YEAR ENDED JUNE 30, 2019

NOTE A - BUDGETARY INFORMATION

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. An annual appropriated budget is adopted for the General Fund. All annual appropriations lapse at fiscal year-end. Project-length financial plans are adopted for the Capital Projects Fund.

The School District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Prior to March 1, the Business Manager submits to the School Board a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings are conducted at the School District offices to obtain taxpayer comments.
3. Prior to July 1, the budget is legally enacted through passage of an ordinance.
4. The Business Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that alter the total expenditures of any fund must be approved by the School Board.
5. Formal budgetary integration is employed as a management control device during the year for the General Fund. Formal budgetary integration is not employed for the Special Revenue Funds. Formal budgetary integration is also not employed for the Debt Service Fund because effective budgetary control is alternatively achieved through general obligation bond indenture provisions.
6. Budgeted amounts are as originally adopted or as amended by the School Board.

All budget amounts presented in the accompanying required supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions to the annual budgets during the year.)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF THE SCHOOL DISTRICT'S PROPORTIONATE
SHARE OF THE PSERS NET PENSION LIABILITY
LAST FIVE FISCAL YEARS

	2019	2018	2017	2016	2015
SCHOOL DISTRICT'S PROPORTION OF THE NET PENSION LIABILITY (ASSET)	<u>0.4342%</u>	<u>0.4302%</u>	<u>0.4376%</u>	<u>0.4355%</u>	<u>0.4259%</u>
SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)	<u>\$ 208,438,000</u>	<u>\$ 212,469,000</u>	<u>\$ 216,861,000</u>	<u>\$ 188,638,000</u>	<u>\$ 168,575,000</u>
SCHOOL DISTRICT'S COVERED-EMPLOYEE PAYROLL	<u>\$ 58,475,423</u>	<u>\$ 57,275,359</u>	<u>\$ 56,680,014</u>	<u>\$ 56,037,504</u>	<u>\$ 54,346,695</u>
SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET) AS A PERCENTAGE OF ITS COVERED-EMPLOYEE PAYROLL	<u>356.45%</u>	<u>370.96%</u>	<u>382.61%</u>	<u>336.63%</u>	<u>310.18%</u>
THE PLAN'S FIDUCIARY NET POSITION AS A PERCENTAGE OF THE TOTAL PENSION LIABILITY	<u>54.00%</u>	<u>51.84%</u>	<u>50.14%</u>	<u>45.64%</u>	<u>57.24%</u>

NOTES TO SCHEDULE

The District's covered employee payroll noted above is as of the measurement date of the net pension liability (June 30, 2018, 2017, 2016, 2015 and 2014).

This schedule is to present the requirement to show information for ten (10) years. However, until a full ten-year trend is compiled, information for only those years for which information is available is shown.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF THE SCHOOL DISTRICT'S PSERS PENSION CONTRIBUTIONS
LAST FIVE FISCAL YEARS

	2019	2018	2017	2016	2015
CONTRACTUALLY REQUIRED CONTRIBUTION	\$ 19,249,000	\$ 18,553,000	\$ 16,737,000	\$ 14,153,000	\$ 11,482,000
CONTRIBUTIONS IN RELATION TO THE CONTRACTUALLY REQUIRED CONTRIBUTION	<u>19,249,000</u>	<u>18,553,000</u>	<u>16,737,000</u>	<u>14,153,000</u>	<u>11,482,000</u>
CONTRIBUTION (EXCESS) DEFICIENCY	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>
SCHOOL DISTRICT'S COVERED-EMPLOYEE PAYROLL	\$ <u>59,046,012</u>	\$ <u>58,475,423</u>	\$ <u>57,275,359</u>	\$ <u>56,680,014</u>	\$ <u>56,037,504</u>
CONTRIBUTIONS AS A PERCENTAGE OF COVERED-EMPLOYEE PAYROLL	<u>32.60%</u>	<u>31.73%</u>	<u>29.22%</u>	<u>24.97%</u>	<u>20.49%</u>

NOTE TO SCHEDULE

This schedule is to present the requirement to show information for ten (10) years. However, until a full ten-year trend is compiled, information for only those years for which information is available is shown.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT**SCHEDULE OF THE SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE
PSERS NET OTHER POSTEMPLOYMENT BENEFIT PLAN LIABILITY
LAST TWO FISCAL YEARS**

	<u>2019</u>	<u>2018</u>
SCHOOL DISTRICT'S PROPORTION OF THE NET OPEB LIABILITY (ASSET)	<u>0.4342%</u>	<u>0.4302%</u>
SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY (ASSET)	\$ <u>9,053,000</u>	\$ <u>8,765,000</u>
SCHOOL DISTRICT'S COVERED-EMPLOYEE PAYROLL	\$ <u>58,433,735</u>	\$ <u>57,275,359</u>
SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY (ASSET) AS A PERCENTAGE OF ITS COVERED-EMPLOYEE PAYROLL	<u>15.49%</u>	<u>15.30%</u>
THE PLAN'S FIDUCIARY NET POSITION AS A PERCENTAGE OF THE TOTAL OPEB LIABILITY	<u>5.56%</u>	<u>5.73%</u>

NOTES TO SCHEDULE

The District's covered employee payroll noted above is as of the measurement date of the net pension liability (June 30, 2019).

This schedule is to present the requirement to show information for ten (10) years. However, until a full ten-year trend is compiled, information for only those years for which information is available is shown.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF THE SCHOOL DISTRICT'S PSERS OTHER POSTEMPLOYMENT
BENEFIT PLAN CONTRIBUTIONS
LAST TWO FISCAL YEARS

	<u>2019</u>	<u>2018</u>
CONTRACTUALLY REQUIRED CONTRIBUTION	\$ 490,000	\$ 485,000
CONTRIBUTIONS IN RELATION TO THE CONTRACTUALLY REQUIRED CONTRIBUTION	<u>490,000</u>	<u>485,000</u>
CONTRIBUTION (EXCESS) DEFICIENCY	\$ <u>-</u>	\$ <u>-</u>
SCHOOL DISTRICT'S COVERED-EMPLOYEE PAYROLL	\$ <u>59,036,145</u>	\$ <u>58,433,735</u>
CONTRIBUTIONS AS A PERCENTAGE OF COVERED-EMPLOYEE PAYROLL	<u>0.83%</u>	<u>0.83%</u>

NOTE TO SCHEDULE

This schedule is to present the requirement to show information for ten (10) years. However, until a full ten-year trend is compiled, information for only those years for which information is available is shown.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF CHANGES IN THE TOTAL OTHER POSTEMPLOYMENT
BENEFIT PLAN LIABILITY AND RELATED RATIOS
LAST TWO FISCAL YEARS

	<u>2019</u>	<u>2018</u>
TOTAL OPEB LIABILITY		
Service cost	\$ 447,319	\$ 463,308
Interest	303,300	245,302
Differences between expected and actual experience	(290,520)	-
Changes of assumptions	(119,812)	(533,219)
Benefit payments	<u>(340,204)</u>	<u>(297,865)</u>
NET CHANGE IN TOTAL OPEB LIABILITY	83	(122,474)
TOTAL OPEB LIABILITY, BEGINNING	<u>9,427,068</u>	<u>9,549,542</u>
TOTAL OPEB LIABILITY, ENDING	<u><u>\$ 9,427,151</u></u>	<u><u>\$ 9,427,068</u></u>
COVERED-EMPLOYEE PAYROLL	<u><u>\$ 54,617,864</u></u>	<u><u>\$ 50,507,324</u></u>
TOTAL OPEB LIABILITY AS A PERCENTAGE OF COVERED-EMPLOYEE PAYROLL	<u><u>17.26%</u></u>	<u><u>18.66%</u></u>

NOTES TO SCHEDULE

No assets are accumulated in a trust to pay benefits related to this plan

Changes in assumptions: In the 2018 actuarial valuation, the discount rate changed from to 3.13% to 2.98%. The trend assumption was updated. Assumptions for salary, mortality, withdrawal and retirement were updated based on new PSERS assumptions.

This schedule is to present the requirement to show information for ten (10) years. However, until a full ten-year trend is compiled, information for only those years for which information is available is shown.

***Independent Auditors' Report on Internal Control Over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance With Government Auditing Standards***

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Tredyffrin/Easttown School District as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Tredyffrin/Easttown School District's basic financial statements, and have issued our report thereon dated December 9, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Tredyffrin/Easttown School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Tredyffrin/Easttown School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Tredyffrin/Easttown School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Tredyffrin/Easttown School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Oaks, Pennsylvania
December 9, 2019

***Independent Auditors' Report on Compliance for Each Major Federal Program and
Report on Internal Control Over Compliance in Accordance with the Uniform Guidance***

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

Report on Compliance for Each Major Federal Program

We have audited the Tredyffrin/Easttown School District's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Compliance Supplement that could have a direct and material effect on each of the Tredyffrin/Easttown School District's major federal programs for the year ended June 30, 2019. Tredyffrin/Easttown School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Tredyffrin/Easttown School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Tredyffrin/Easttown School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Tredyffrin/Easttown School District's compliance.

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

Opinion on Each Major Federal Program

In our opinion, the Tredyffrin/Easttown School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the Tredyffrin/Easttown School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Tredyffrin/Easttown School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Tredyffrin/Easttown School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Oaks, Pennsylvania
December 9, 2019

**SUPPLEMENTARY INFORMATION - MAJOR FEDERAL
AWARD PROGRAMS AUDIT**

DRAFT

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AND CERTAIN STATE AWARDS
YEAR ENDED JUNE 30, 2019

Federal Grantor/Pass-Through Grantor/Program Title	Source Code	Federal CFDA Number	Federal Pass-Through Grantor's Number	Grant Period Beginning/Ending Dates
U.S. DEPARTMENT OF EDUCATION				
Passed through the Pennsylvania Department of Education				
Title I Improving Basic Programs	I	84.010	013-18-0430A	July 1, 2017 to September 30, 2018
Title I Improving Basic Programs	I	84.010	013-19-0430A	July 1, 2018 to September 30, 2019
TOTAL TITLE I				
Title II Improving Teacher Quality	I	84.367	020-18-0430A	July 1, 2017 to September 30, 2018
Title II Improving Teacher Quality	I	84.367	020-19-0430A	July 1, 2018 to September 30, 2019
TOTAL TITLE II				
Title IV Student Support and Academic Enrichment	I	84.424	114-19-0430A	July 1, 2018 to September 30, 2019
Passed through Leader Services				
Medical Assistance	I	93.778	N/A	October 1, 2017 to September 30, 2018
Passed through Chester County Intermediate Unit				
IDEA	I	84.027	62-1700024	July 1, 2017 to June 30, 2018
IDEA	I	84.027	62-1700024	July 1, 2018 to June 30, 2019
TOTAL IDEA				
IDEA 619	I	84.173	131-170024B	July 1, 2018 to June 30, 2019
TOTAL SPECIAL EDUCATION CLUSTER				
TOTAL FORWARD				

<u>Program or Award Amount</u>	<u>Total Received for the Year</u>	<u>Accrued or (Deferred) Revenue at July 1, 2018</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>	<u>Accrued or (Deferred) Revenue at June 30, 2019</u>	<u>Passed Through to Sub-Recipients</u>
\$ 327,974	\$ 50,458	\$ (50,458)	\$ -	\$ -	\$ -	\$ -
278,822	<u>238,990</u>	<u>-</u>	<u>278,822</u>	<u>278,822</u>	<u>39,832</u>	<u>-</u>
	<u>289,448</u>	<u>(50,458)</u>	<u>278,822</u>	<u>278,822</u>	<u>39,832</u>	<u>-</u>
116,540	26,698	(26,698)	-	-	-	-
110,353	<u>86,800</u>	<u>-</u>	<u>110,353</u>	<u>110,353</u>	<u>23,553</u>	<u>-</u>
	<u>113,498</u>	<u>(26,698)</u>	<u>110,353</u>	<u>110,353</u>	<u>23,553</u>	<u>-</u>
23,734	<u>23,734</u>	<u>-</u>	<u>23,734</u>	<u>23,734</u>	<u>-</u>	<u>-</u>
5,494	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
869,072	289,691	(289,691)	-	-	-	-
872,590	<u>523,554</u>	<u>-</u>	<u>872,590</u>	<u>872,590</u>	<u>349,036</u>	<u>-</u>
	<u>813,245</u>	<u>(289,691)</u>	<u>872,590</u>	<u>872,590</u>	<u>349,036</u>	<u>-</u>
2,100	<u>2,100</u>	<u>-</u>	<u>2,100</u>	<u>2,100</u>	<u>-</u>	<u>-</u>
	<u>815,345</u>	<u>(289,691)</u>	<u>874,690</u>	<u>874,690</u>	<u>349,036</u>	<u>-</u>
\$ 1,242,025	\$ <u>1,242,025</u>	\$ <u>(366,847)</u>	\$ <u>1,287,599</u>	\$ <u>1,287,599</u>	\$ <u>412,421</u>	\$ <u>-</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AND CERTAIN STATE AWARDS
YEAR ENDED JUNE 30, 2019

Federal Grantor/Pass-Through Grantor/Program Title	Source Code	Federal CFDA Number	Federal Pass-Through Grantor's Number	Grant Period Beginning/ Ending Dates
U.S. DEPARTMENT OF EDUCATION				
TOTAL FORWARDED				
U.S. DEPARTMENT OF AGRICULTURE				
Passed through the Pennsylvania Department of Agriculture				
National School Lunch Program (U.S.D.A Commodities)	I	10.555	N/A	July 1, 2018 to June 30, 2019
Passed through the Pennsylvania Department of Education				
National School Lunch Program	I	10.555	N/A	July 1, 2017 to June 30, 2018
National School Lunch Program	I	10.555	N/A	July 1, 2018 to June 30, 2019
TOTAL NATIONAL SCHOOL LUNCH PROGRAM				
National School Breakfast Program	I	10.553	N/A	July 1, 2017 to June 30, 2018
National School Breakfast Program	I	10.553	N/A	July 1, 2018 to June 30, 2019
TOTAL NATIONAL SCHOOL BREAKFAST PROGRAM				
TOTAL CHILD NUTRITION CLUSTER				
National School Lunch Program	S	N/A	N/A	July 1, 2017 to June 30, 2018
National School Lunch Program	S	N/A	N/A	July 1, 2018 to June 30, 2019
National School Breakfast Program	S	N/A	N/A	July 1, 2017 to June 30, 2018
National School Breakfast Program	S	N/A	N/A	July 1, 2018 to June 30, 2019
TOTAL U.S. DEPARTMENT OF AGRICULTURE				
TOTAL FEDERAL AND CERTAIN STATE AWARDS				
LESS STATE SHARE				
TOTAL FEDERAL AWARDS				

Footnotes:

- (A) Total amount of commodities received from Department of Agriculture
 (B) Beginning inventory at July 1, 2018
 (C) Total amount of commodities used
 (D) Ending inventory at June 30, 2019

Source Codes:

- I = Indirect funding
 S = State funding

See accompanying notes to the schedule of expenditures of federal and certain state awards.

Program or Award Amount	Total Received for the Year	Accrued or (Deferred) Revenue at July 1, 2018	Revenue Recognized	Expenditures	Accrued or (Deferred) Revenue at June 30, 2019	Passed Through to Sub-Recipients
	\$ 1,242,025	\$ (366,847)	\$ 1,287,599	\$ 1,287,599	\$ 412,421	\$ -
N/A	86,331	(A) (7,324)	(B) 78,348	78,348	(C) (15,307)	(D) -
N/A	(28,218)	(28,218)	-	-	-	-
N/A	222,744	-	203,546	203,546	(19,198)	-
	280,857	(35,542)	281,894	281,894	(34,505)	-
N/A	(4,411)	(4,411)	-	-	-	-
N/A	30,116	-	26,777	26,777	(3,339)	-
	25,705	(4,411)	26,777	26,777	(3,339)	-
	306,562	(39,953)	308,671	308,671	(37,844)	-
N/A	(4,490)	(4,490)	-	-	-	-
N/A	33,886	-	30,763	30,763	(3,123)	-
N/A	(844)	(844)	-	-	-	-
N/A	4,169	-	3,460	3,460	(709)	-
	339,283	(45,287)	342,894	342,894	(41,676)	-
	1,581,308	(412,134)	1,630,493	1,630,493	370,745	-
	(32,721)	5,334	(34,223)	(34,223)	3,832	-
	\$ 1,548,587	\$ (406,800)	\$ 1,596,270	\$ 1,596,270	\$ 374,577	\$ -

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
NOTES TO THE SCHEDULE OF EXPENDITURES OF
FEDERAL AND CERTAIN STATE AWARDS
YEAR ENDED JUNE 30, 2019

NOTE A - ORGANIZATION AND SCOPE

The federal programs as listed in the schedule of expenditures of federal and certain state awards are accounted for by the School District in the General Fund for U.S. Department of Education programs and in the Food Service Fund for U.S. Department of Agriculture programs.

NOTE B - BASIS OF ACCOUNTING

The accompanying schedule of expenditures of federal and certain state awards is presented using the modified accrual basis of accounting, which is described in Note A of the School District's basic financial statements.

NOTE C - DONATED FOOD

Nonmonetary assistance is reported in the schedule of expenditures of federal and state awards at the fair market value of the food received and disbursed. At June 30, 2019, the School District had donated food of \$15,307 in inventory.

NOTE D - PROGRAM DISCLOSURES

U.S. Department of Education

Funds passed through the Pennsylvania Department of Education under Title I are used primarily to provide education to economically disadvantaged children. Funds received under other grants are used to support instructional programs.

U.S. Department of Agriculture

Funds passed through the Pennsylvania Departments of Education and Agriculture are used to provide nutritional meals to economically disadvantaged children.

NOTE E - INDIRECT COST RATES

The School District has not elected to use the 10% de minimis indirect cost rate as allowed in the Uniform Guidance, Section 414.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2019

A. SUMMARY OF AUDITORS' RESULTS

1. The auditors' report expresses an unmodified opinion on the financial statements of the Tredyffrin/Easttown School District.
2. No significant deficiencies or material weaknesses relating to the audit of the financial statements are reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
3. No instances of noncompliance material to the financial statements of the Tredyffrin/Easttown School District were disclosed during the audit.
4. No significant deficiencies or material weaknesses relating to the audit of the major federal award programs are reported in the Independent Auditors' Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance in Accordance With the Uniform Guidance.
5. The auditors' report on compliance for the major award programs of the Tredyffrin/Easttown School District expresses an unmodified opinion.
6. There were no audit findings that are required to be reported in accordance with Section 510(a) of the Uniform Guidance.
7. The programs tested as major programs include:

Program	CFDA
Special Education Cluster	84.027, 84.173
8. The threshold used for distinguishing Types A and B programs was \$750,000.
9. Tredyffrin/Easttown School District was determined to be a low-risk auditee.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2019

B. FINDINGS - FINANCIAL STATEMENTS AUDIT

None.

C. FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

None.

DRAFT

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 29, 2017, on our consideration of the Tredyffrin/Easttown School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Tredyffrin/Easttown School District's internal control over financial reporting and compliance.

Oaks, Pennsylvania
November 29, 2017, except for Note P, as to which the date is December 9, 2019

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2017

- **Fiduciary Funds** - The District is the trustee, or fiduciary, for scholarship funds and student activity funds. All of the District's fiduciary activities are reported in a separate Statement of Fiduciary Net Position. We exclude these activities from the District's other financial statements because the District cannot use these assets to finance its operations.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

FINANCIAL ANALYSIS OF THE DISTRICT - GOVERNMENT-WIDE STATEMENTS

The District's total net position was \$(102,721,157) at June 30, 2017. The following table presents comparative condensed financial information for the net position of the District as of June 30, 2017:

Schedule of Net Position
June 30, 2016 and 2017

	Governmental Activities	
	2016	2017
ASSETS AND DEFERRED OUTFLOWS		
Current assets	\$ 74,989,356	\$ 69,170,147
Capital assets	96,731,600	96,579,195
Deferred outflows of resources	18,420,392	41,075,885
TOTAL ASSETS AND DEFERRED OUTFLOWS	190,141,348	206,825,227
LIABILITIES AND DEFERRED INFLOWS		
Current liabilities	18,809,722	19,062,541
Long-term liabilities	261,256,992	286,355,847
Deferred inflows of resources	1,139,000	1,774,000
TOTAL LIABILITIES AND DEFERRED INFLOWS	281,205,714	307,192,388
NET POSITION		
Net investment in capital assets	31,989,983	37,144,324
Restricted for capital projects	23,155,339	17,236,071
Unrestricted	(146,209,688)	(154,747,556)
TOTAL NET POSITION	\$ (91,064,366)	\$ (100,367,161)

The unrestricted net assets consists mainly of amounts set-aside to fund the subsequent year's budget, capital projects, vested employee services, future retirement plan rate stabilization and athletic expenditures.

Business-Type Activities		Totals	
2016	2017	2016	2017
\$ 722,377	\$ 702,393	\$ 75,711,733	\$ 69,872,540
347,260	338,162	97,078,860	96,917,357
331,000	728,000	18,751,392	41,803,885
1,400,637	1,768,555	191,541,985	208,593,782
264,983	169,021	19,074,705	19,231,562
3,368,000	3,921,530	264,624,992	290,277,377
21,000	32,000	1,160,000	1,806,000
3,653,983	4,122,551	284,859,697	311,314,939
347,260	338,162	32,337,243	37,482,486
-	-	23,155,339	17,236,071
(2,600,606)	(2,692,158)	(148,810,294)	(157,439,714)
\$ (2,253,346)	\$ (2,353,996)	\$ (93,317,712)	\$ (102,721,157)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2017

The results of this year's operations as a whole are reported in the Statement of Activities. All expenses are reported in the first column. Specific charges, grants, revenues and subsidies that directly relate to specific expense categories are represented to determine the final amount of the District's activities that are supported by other general revenues. The largest revenues are property taxes, transfer taxes and investment earnings.

The following table presents comparative condensed financial information for the Statement of Activities in a different format so that you can see our total revenues as of June 30, 2017.

Changes in Net Position
Years Ended June 30, 2016 and 2017

	Governmental Activities	
	2016	2017
REVENUES		
Program services		
Charges for services	\$ 620,917	\$ 622,712
Operating grants and contributions	15,365,884	16,241,377
Capital grants and contributions	157,567	636,003
General revenues		
Property taxes	98,978,044	103,455,473
PURTA and transfer taxes	3,939,971	3,598,104
Grants, subsidies and contributions not restricted	5,402,773	5,568,914
Investment earnings	433,199	677,745
Other revenues	303,629	556,084
TOTAL REVENUES	125,201,984	131,356,412
EXPENSES		
Instruction	82,247,684	88,973,844
Instructional student support	10,707,647	11,060,294
Administrative and financial support	12,874,422	15,221,545
Operation and maintenance of plant services	12,466,679	13,386,648
Pupil transportation	7,962,086	7,966,053
Student activities	2,134,632	2,198,335
Interest on long-term debt	2,080,641	1,852,490
Food services	-	-
TOTAL EXPENSES	130,473,791	140,659,209
CHANGE IN NET POSITION	\$ (5,271,807)	\$ (9,302,797)

Business-Type Activities		Totals	
2016	2017	2016	2017
\$ 2,409,916	\$ 2,481,392	\$ 3,030,833	\$ 3,104,104
522,405	448,282	15,888,289	16,689,659
-	-	157,567	636,003
-	-	98,978,044	103,455,473
-	-	3,939,971	3,598,104
-	-	5,402,773	5,568,914
6,788	4,665	439,987	682,410
-	-	303,629	556,084
<u>2,939,109</u>	<u>2,934,339</u>	<u>128,141,093</u>	<u>134,290,751</u>
-	-	82,247,684	88,973,844
-	-	10,707,647	11,060,294
-	-	12,874,422	15,221,545
-	-	12,466,679	13,386,648
-	-	7,962,086	7,966,053
-	-	2,134,632	2,198,335
-	-	2,080,641	1,852,490
2,878,164	3,034,989	2,878,164	3,034,989
<u>2,878,164</u>	<u>3,034,989</u>	<u>133,351,955</u>	<u>143,694,198</u>
\$ <u>60,945</u>	\$ <u>(100,650)</u>	\$ <u>(5,210,862)</u>	\$ <u>(9,403,447)</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2017

Expenses

The following table presents condensed financial information on the expenses of the District by function. The table illustrates both the gross and net costs of services. The net amounts are calculated by subtracting restricted operating grants and contributions and charges for services from the gross costs of services. Unrestricted grants, subsidies and contributions are deducted to reflect the amount needed to be funded by local revenue sources.

Expense Analysis
Years Ended June 30, 2016 and 2017

	Total Cost of Services		Net Cost of Services	
	2016	2017	2016	2017
EXPENSES, GOVERNMENTAL ACTIVITIES				
Instruction	\$ 82,247,684	\$ 88,973,844	\$ 72,403,322	\$ 78,308,770
Instructional student support	10,707,647	11,060,294	9,573,284	10,052,766
Administrative and financial support services	12,874,422	15,221,545	11,944,090	14,080,073
Operation and maintenance of plant services	12,466,679	13,386,648	10,967,073	11,776,622
Pupil transportation	7,962,086	7,966,053	5,578,210	5,755,939
Student activities	2,134,632	2,198,335	1,940,370	1,968,460
Interest on long-term debt	2,080,641	1,852,490	1,923,074	1,216,487
TOTAL EXPENSES	\$ 130,473,791	\$ 140,659,209	114,329,423	123,159,117
GRANTS, SUBSIDIES AND CONTRIBUTIONS NOT RESTRICTED			(5,402,773)	(5,568,914)
AMOUNT NEEDED TO BE FUNDED BY LOCAL REVENUE SOURCES			\$ 108,926,650	\$ 117,590,203

The following table reflects condensed financial activities of the food service program, the only business-type activity of the District.

Business-Type Activities
Years Ended June 30, 2016 and 2017

	Total Cost of Services	
	2016	2017
EXPENSES, BUSINESS-TYPE ACTIVITIES		
Food services	\$ 2,878,164	\$ 3,034,989

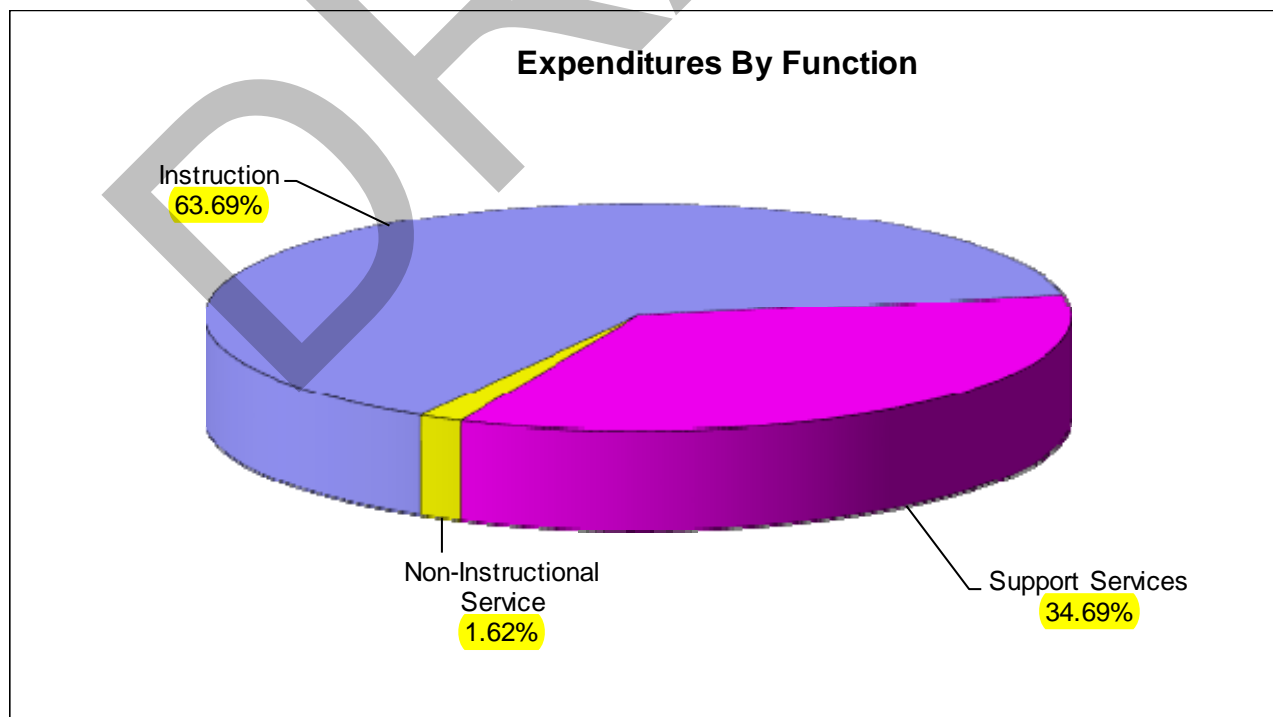
TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2017

The District balanced its 2016-2017 budget through a fund balance contribution of \$2,766,651, \$766,651 to fund anticipated expenditures and \$2,000,000 for unexpected needs, by increasing the 2015-2016 tax rate of 20.9868 mills to 21.7423 mills or a 3.60% tax increase for 2016-2017. As a result of the increase in millage, actual revenue collected from current and interim real estate taxes increased by \$4,510,551 or 4.64%. Delinquent tax collections decreased by \$23,488 and transfer tax revenue decreased by \$342,761. Investment income increased by \$235,262, other taxes increased by \$1,287 and other local revenue increased by \$311,639. Total state source revenues increased by \$1,808,363 largely due to the Pennsylvania School Employees' Retirement System subsidy increase for 2016-2017. Federal revenues decreased by \$367,549 largely due to an decrease in IDEA revenue.

General Fund Expenditures - Expenditures, totaling **\$123,939,337**, increased by **\$5,966,168** over 2015-2016. These expenditures were segregated into various programs depending on the functions of the activity. These programs and the costs associated with each, as well as comparison to the costs incurred in the prior year and the 2016-2017 budget, are as follows:

General Fund Expenditures
Year Ended June 30, 2017

	Actual Expenditures 2017	% of Total	Increase (Decrease) From 2016	Percentage Increase (Decrease) From 2016	Variance Final Budget Positive (Negative)
Instruction	\$ 78,937,472	63.69%	\$ 3,626,580	4.82%	\$ (730,206)
Support services	42,999,847	34.69%	2,302,015	5.66%	(874,310)
Non-instructional services	2,002,018	1.62%	37,573	1.91%	(1,455,256)
TOTAL EXPENDITURES BY FUNCTION	\$ 123,939,337	100.00%	\$ 5,966,168	4.23%	\$ (3,059,772)



TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2017

The increase in expenditures in 2016-2017 is mainly due to increases in instructional expenditures for students, \$3,626,580, support services of \$2,302,015 and an increase in non-instructional services of \$37,573.

Capital Projects and Reserve Funds

At June 30, 2017, the District reported a Capital Projects Fund balance of \$6,062,595, restricted for capital projects, which is a decrease of \$6,648,576 from the prior year. Expenditures in the Capital Projects Fund totaled \$6,888,800 for facilities and equipment acquisition, construction and improvement services. The District reported a Capital Reserve Fund balance of \$11,173,476 restricted for capital projects. No capital reserve funds were expensed in 2016-2017.

GENERAL FUND BUDGET

During the fiscal year, the Board of School Directors authorizes revisions to the original budget to accommodate differences from the original budget to the actual expenditures of the District. All adjustments are again confirmed at the time the annual audit is accepted. A schedule showing the District's original and final budget amounts compared with amounts actually paid and received is provided in the financial statements.

The School District's formally adopted budget filed with the State includes estimated amounts for revenues and expenditures. In the Budgetary Comparison Schedule, which is required supplementary information to the financial statements, the formally adopted budget reflects revenues in the amount of \$128,503,741 with actual revenues received in the amount of \$131,103,779, a positive variance in the amount of \$2,600,038. Local revenue exceeded the budgeted amount by \$2,272,279. Major components include real estate taxes positive variance of \$506,600, interim real estate taxes positive variance of \$396,396 and transfer tax positive variance of \$1,145,713. Delinquent tax revenue had a negative variance of \$285,337 and investment income had a positive variance of \$292,900. All other local revenues had a combined positive variance of \$216,007. State subsidies had a positive variance of \$646,572 because of the basic education funding subsidy and rental and sinking fund payment positive variances of \$282,563 and \$297,832 and all other subsidies combined for a positive variance of \$66,177. Federal revenues had a negative variance of \$318,813 due to Title I and Title II grant reductions. Total expenditures were over budget by \$3,059,772 or 2.53% of budgeted amounts; however, the budget included \$2,000,000 in contingency funds that were not part of the anticipated operating budget.

The budgetary reserve includes amounts that could be used to fund operating contingencies such as: the unpredictable change in the cost of goods and services, emergency expenditures, budgeted revenue shortfalls, extraordinary special education needs that may require expenditures by the District during the year of operation.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

STATEMENT OF NET POSITION

JUNE 30, 2017

	Governmental Activities	Business-Type Activities	Totals
ASSETS			
Cash and cash equivalents	\$ 20,256,577	\$ 27,098	\$ 20,283,675
Investments	42,691,778	553,421	43,245,199
Taxes receivable, net	1,631,264	-	1,631,264
Interest receivable	52,854	-	52,854
Internal balances	(71,896)	71,896	-
Due from other governments	4,198,632	14,730	4,213,362
Other receivables	410,938	860	411,798
Inventories	-	34,388	34,388
Land and land improvements	10,445,278	-	10,445,278
Buildings and building improvements	177,855,764	-	177,855,764
Furniture and equipment	25,789,831	1,103,100	26,892,931
Accumulated depreciation	(117,511,678)	(764,938)	(118,276,616)
TOTAL ASSETS	165,749,342	1,040,555	166,789,897
DEFERRED OUTFLOWS OF RESOURCES			
Deferred charge on refunding, net of accumulated amortization	979,885	-	979,885
Deferred outflows of resources, pension activity	40,096,000	728,000	40,824,000
TOTAL DEFERRED OUTFLOWS OF RESOURCES	41,075,885	728,000	41,803,885
LIABILITIES			
Accounts payable and accrued liabilities	3,692,314	25,672	3,717,986
Accrued salaries and benefits	14,403,757	-	14,403,757
Accrued interest	883,785	-	883,785
Unearned revenue	82,685	143,349	226,034
Long-term liabilities			
Portion due or payable within one year			
Bonds payable	4,620,000	-	4,620,000
Compensated absences	563,758	-	563,758
Portion due or payable after one year			
Bonds payable	55,794,756	-	55,794,756
Compensated absences	7,603,459	49,530	7,652,989
Net pension liability	212,989,000	3,872,000	216,861,000
Net OPEB obligation	4,784,874	-	4,784,874
TOTAL LIABILITIES	305,418,388	4,090,551	309,508,939
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows of resources, pension activity	1,774,000	32,000	1,806,000
NET POSITION			
Net investment in capital assets	37,144,324	338,162	37,482,486
Restricted for capital projects	17,236,071	-	17,236,071
Unrestricted	(154,747,556)	(2,692,158)	(157,439,714)
TOTAL NET POSITION	\$ (100,367,161)	\$ (2,353,996)	\$ (102,721,157)

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2017

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
GOVERNMENTAL ACTIVITIES				
Instruction	\$ 88,973,844	\$ -	\$ 10,665,074	\$ -
Instructional student support	11,060,294	-	1,007,528	-
Administrative and financial support services	15,221,545	-	1,141,472	-
Operation and maintenance of plant services	13,386,648	563,879	1,046,147	-
Pupil transportation	7,966,053	-	2,210,114	-
Student activities	2,198,335	58,833	171,042	-
Debt service	1,852,490	-	-	636,003
TOTAL GOVERNMENTAL ACTIVITIES	140,659,209	622,712	16,241,377	636,003
BUSINESS-TYPE ACTIVITIES				
Food service	3,034,989	2,481,392	448,282	-
TOTAL SCHOOL DISTRICT ACTIVITIES	\$ 143,694,198	\$ 3,104,104	\$ 16,689,659	\$ 636,003
GENERAL REVENUES				
Taxes				
Property taxes, levied for general purposes				
Public utility taxes and realty transfer taxes, levied for general purposes, net				
Grants and contributions not restricted to specific programs				
Investment earnings				
Miscellaneous				
TOTAL GENERAL REVENUES				
CHANGE IN NET POSITION				
NET POSITION AT BEGINNING OF YEAR				
NET POSITION AT END OF YEAR				

Net (Expense) Revenue and Changes in Net Position		
Governmental Activities	Business-Type Activities	Totals
\$ (78,308,770)	\$ -	\$ (78,308,770)
(10,052,766)	-	(10,052,766)
(14,080,073)	-	(14,080,073)
(11,776,622)	-	(11,776,622)
(5,755,939)	-	(5,755,939)
(1,968,460)	-	(1,968,460)
(1,216,487)	-	(1,216,487)
(123,159,117)	-	(123,159,117)
-	(105,315)	(105,315)
(123,159,117)	(105,315)	(123,264,432)
103,455,473	-	103,455,473
3,598,104	-	3,598,104
5,568,914	-	5,568,914
677,745	4,665	682,410
556,084	-	556,084
113,856,320	4,665	113,860,985
(9,302,797)	(100,650)	(9,403,447)
(91,064,364)	(2,253,346)	(93,317,710)
\$ (100,367,161)	\$ (2,353,996)	\$ (102,721,157)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

BALANCE SHEET

GOVERNMENTAL FUNDS

JUNE 30, 2017

	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 9,575,142	\$ 6,056,492	\$ 4,624,943	\$ -	\$ 20,256,577
Investments	32,103,700	4,689,816	5,898,262	-	42,691,778
Taxes receivable, net	1,631,264	-	-	-	1,631,264
Interest receivable	13,432	-	-	-	13,432
Due from other funds	3,799,558	-	567,474	-	4,367,032
Due from other governments	4,198,632	-	-	-	4,198,632
Other receivables	328,141	-	82,797	-	410,938
TOTAL ASSETS	\$ 51,649,869	\$ 10,746,308	\$ 11,173,476	\$ -	\$ 73,569,653
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES					
LIABILITIES					
Accounts payable and accrued liabilities	\$ 3,447,529	\$ 244,785	\$ -	\$ -	\$ 3,692,314
Due to other funds	-	4,438,928	-	-	4,438,928
Unearned revenue	91,191	-	-	-	91,191
Accrued salaries and benefits	14,403,757	-	-	-	14,403,757
TOTAL LIABILITIES	17,942,477	4,683,713	-	-	22,626,190
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue, property taxes	1,166,689	-	-	-	1,166,689
FUND BALANCES					
Restricted for capital projects					
Capital project funds	-	6,062,595	11,173,476	-	17,236,071
Committed to					
Subsequent year's budget	5,824,815	-	-	-	5,824,815
Capital projects	5,206,072	-	-	-	5,206,072
Vested employee services	12,388,333	-	-	-	12,388,333
PSERS contingency	4,158,731	-	-	-	4,158,731
Healthcare contingency	4,450,000	-	-	-	4,450,000
Assigned to Athletic Fund expenditures	715,774	-	-	-	715,774
TOTAL FUND BALANCES	32,540,703	6,062,595	11,173,476	-	49,776,774
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	\$ 51,649,869	\$ 10,746,308	\$ 11,173,476	\$ -	\$ 73,569,653

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF TOTAL GOVERNMENTAL FUNDS BALANCES
TO NET POSITION OF GOVERNMENTAL ACTIVITIES
JUNE 30, 2017

TOTAL GOVERNMENTAL FUNDS BALANCES	\$ 49,776,774
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds. These assets consist of:	
Land and land improvements	10,445,278
Buildings and building improvements	177,855,764
Furniture and equipment	25,789,831
Construction in progress	-
Accumulated depreciation	(117,511,677)
Deferred charges used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:	
Deferred charge on refunding	979,885
Deferred inflows and outflows of resources related to pension activities are not financial resources and therefore are not reported in the governmental funds.	38,322,000
Some liabilities are not due and payable in the current period and therefore are not reported in the funds. Those liabilities consist of:	
Accrued interest	(883,785)
Bonds payable	(60,414,756)
Compensated absences	(8,167,217)
Net pension liability	(212,989,000)
Net OPEB obligation	(4,784,874)
Some of the School District's revenues will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the funds.	1,214,617
NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ (100,367,160)

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2017

	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local sources					
Real estate taxes	\$ 103,372,455	\$ -	\$ -	\$ -	\$ 103,372,455
Realty transfer tax and public utility realty tax	3,567,344	-	-	-	3,567,344
Other taxes	30,760	-	-	-	30,760
Earnings from investments	506,879	87,922	79,308	-	674,109
Other local revenues	2,038,229	-	-	-	2,038,229
State sources	21,100,979	-	-	-	21,100,979
Federal sources	487,133	-	-	-	487,133
TOTAL REVENUES	131,103,779	87,922	79,308	-	131,271,009
EXPENDITURES					
Instruction	78,937,472	-	-	-	78,937,472
Support services	42,999,847	-	-	-	42,999,847
Operation of non-instructional services	2,002,018	-	-	-	2,002,018
Facilities acquisition, construction and improvement services	-	6,500,261	-	-	6,500,261
Debt service	-	388,539	-	6,860,542	7,249,081
TOTAL EXPENDITURES	123,939,337	6,888,800	-	6,860,542	137,688,679
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	7,164,442	(6,800,878)	79,308	(6,860,542)	(6,417,670)
OTHER FINANCING SOURCES (USES)					
Proceeds from refunding bond	-	13,040,000	-	-	13,040,000
Bond premiums	-	1,978,029	-	-	1,978,029
Payment to refunded bond escrow agent	-	(14,865,727)	-	-	(14,865,727)
Transfers in	-	-	650,000	6,860,542	7,510,542
Transfers out	(7,510,542)	-	-	-	(7,510,542)
TOTAL OTHER FINANCING SOURCES (USES)	(7,510,542)	152,302	650,000	6,860,542	152,302
NET CHANGE IN FUND BALANCES	(346,100)	(6,648,576)	729,308	-	(6,265,368)
FUND BALANCES AT BEGINNING OF YEAR	32,886,803	12,711,171	10,444,168	-	56,042,142
FUND BALANCES AT END OF YEAR	\$ 32,540,703	\$ 6,062,595	\$ 11,173,476	\$ -	\$ 49,776,774

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2017

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS
 FORWARD

\$ (6,265,368)

Capital outlays are reported in Governmental Funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation (\$7,282,655) exceed capital outlays (\$7,130,250) in the period.

(152,405)

Because some revenues will not be collected for several months after the School District's fiscal year ends, they are not considered as "available" revenues in the Governmental Funds. Unavailable revenues increased by this amount this year.

85,403

Bond proceeds are reported as financing sources in Governmental Funds and thus contribute to the change in fund balances. In the statement of net position, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the Governmental Funds but reduces the liability in the statement of net position.

Proceeds from refunding bond

(13,040,000)

Bond premium

(358,139)

Deferred refunding

809,493

Principal payments

17,725,000

In the statement of activities, certain operating expenses--compensated absences (vacation and sick leave)--are measured by the amounts earned during the year. In the Governmental Funds, however, expenditures for these items are measured by the amounts of financial resources used.

(1,149,839)

In the statement of activities, the actual and projected long-term expenditures for postemployment benefits are reported, whereas in the Governmental Funds, only the actual expenditures are recorded for postemployment benefits.

(556,877)

SUBTOTAL ADJUSTMENTS FORWARD

\$ 3,362,636

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2017

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS FORWARDED	\$ (6,265,368)
SUBTOTAL ADJUSTMENTS FORWARDED	3,362,636
Some expenses reported in the statement of activities do not require the use of current financial resources and are not reported as expenditures in governmental funds:	
Accrued interest	107,935
Pension plan expense	<u>(6,508,000)</u>
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ <u><u>(9,302,797)</u></u>

See accompanying notes to the basic financial statements.

NOTE O - OTHER POSTEMPLOYMENT BENEFITS (Continued)

In the July 1, 2016 actuarial valuation, the entry age actuarial cost method was used. The actuarial assumptions included a 4.5% investment rate of return (net of administrative expenses), which is a blended rate of the expected long-term investment returns on plan assets and on the employer's own investments calculated based on the funded level of the plan at the valuation date, and an annual healthcare cost trend rate of 6.5% in 2016, decreasing by 0.5% per year to 5.5% in 2018 through 2020. Both rates included a 2.5% inflation assumption. The actuarial value of assets was determined using techniques that spread the effects of short-term volatility in the market value of investments over a five-year period.

The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2017, was ten years.

NOTE P - SPECIAL EDUCATION EXPENDITURES

On August 26, 2019, the Board of School Directors passed a resolution to revise the 2016-2017 fiscal year financial statements to report an additional \$203,022 of special education expenditures originally reported in the 2017-2018 fiscal year financial statements. These expenditures were for services performed in 2016-2017.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE

GENERAL FUND

YEAR ENDED JUNE 30, 2017

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget
				Positive
				(Negative)
REVENUES				
Local sources	\$ 107,243,388	\$ 107,243,388	\$ 109,515,667	\$ 2,272,279
State sources	20,454,407	20,454,407	21,100,979	646,572
Federal sources	805,946	805,946	487,133	(318,813)
TOTAL REVENUES	128,503,741	128,503,741	131,103,779	2,600,038
EXPENDITURES				
Instruction				
Regular programs	58,609,402	58,106,687	58,575,758	(469,071)
Special programs	19,212,683	19,211,037	19,558,257	(347,220)
Vocational programs	620,000	620,000	702,725	(82,725)
Other instructional programs	119,542	269,542	100,732	168,810
Support services				
Pupil personnel	4,994,023	5,055,167	5,012,600	42,567
Instructional staff	3,775,247	3,806,860	3,538,864	267,996
Administrative	8,028,517	7,896,413	8,471,383	(574,970)
Pupil health	1,256,362	1,306,882	1,346,240	(39,358)
Business	1,441,011	1,690,011	1,484,170	205,841
Operation and maintenance of				
plant services	11,967,733	11,917,733	12,245,018	(327,285)
Student transportation	6,953,836	6,953,836	7,496,345	(542,509)
Central support services	2,944,152	2,944,152	2,844,381	99,771
Other support services	554,483	554,483	560,846	(6,363)
Operation of non-instructional services				
Student activities	402,574	546,762	2,002,018	(1,455,256)
TOTAL EXPENDITURES	120,879,565	120,879,565	123,939,337	(3,059,772)
EXCESS OF REVENUES				
OVER EXPENDITURES	7,624,176	7,624,176	7,164,442	(459,734)
OTHER FINANCING SOURCES (USES)				
Budgetary reserve	(2,000,000)	(2,000,000)	-	2,000,000
Debt service	(6,873,350)	(6,873,350)	(6,860,542)	12,808
Transfers out	(1,517,477)	(1,517,477)	(650,000)	867,477
TOTAL OTHER FINANCING				
SOURCES (USES)	(10,390,827)	(10,390,827)	(7,510,542)	2,880,285
NET CHANGE IN FUND				
BALANCE	(2,766,651)	(2,766,651)	(346,100)	2,420,551
FUND BALANCE AT BEGINNING OF YEAR	32,886,803	32,886,803	32,886,803	-
FUND BALANCE AT END OF				
YEAR	\$ 30,120,152	\$ 30,120,152	\$ 32,540,703	\$ 2,420,551

See accompanying note to the budgetary comparison schedule.

To the Board of School Directors
Tredyffrin/Easttown School District
Wayne, Pennsylvania

The schedule of expenditures of federal and state awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal and state awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 26, 2018, on our consideration of the Tredyffrin/Easttown School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Tredyffrin/Easttown School District's internal control over financial reporting and compliance.

Oaks, Pennsylvania
November 26, 2018, except for Notes Q and R, as to which the date is December 9, 2019

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2018

- **Fiduciary Funds** - The District is the trustee, or fiduciary, for scholarship funds and student activity funds. All of the District's fiduciary activities are reported in a separate Statement of Fiduciary Net Position. We exclude these activities from the District's other financial statements because the District cannot use these assets to finance its operations.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

FINANCIAL ANALYSIS OF THE DISTRICT - GOVERNMENT-WIDE STATEMENTS

The District's total net position was \$(122,288,534) at June 30, 2018. The following table presents comparative condensed financial information for the net position of the District as of June 30, 2018:

Schedule of Net Position
June 30, 2017 and 2018

The unrestricted net assets consists mainly of amounts set-aside to fund the subsequent year's budget, capital projects, vested employee services, future retirement plan rate stabilization and athletic expenditures.

	Governmental Activities	
	2017	2018
ASSETS AND DEFERRED OUTFLOWS		
Current assets	\$ 69,170,147	\$ 65,503,472
Capital assets	96,579,195	96,209,059
Deferred outflows of resources	41,075,885	35,490,010
TOTAL ASSETS AND DEFERRED OUTFLOWS	206,825,227	197,202,541
LIABILITIES AND DEFERRED INFLOWS		
Current liabilities	19,062,541	23,161,742
Long-term liabilities	286,355,847	288,730,615
Deferred inflows of resources	1,774,000	4,921,392
TOTAL LIABILITIES AND DEFERRED INFLOWS	307,192,388	316,813,749
NET POSITION		
Net investment in capital assets	37,144,324	42,016,537
Restricted for capital projects	17,236,071	12,939,421
Unrestricted	(154,747,556)	(174,567,166)
TOTAL NET POSITION	\$ (100,367,161)	\$ (119,611,208)

Business-Type Activities		Totals	
2017	2018	2017	2018
\$ 702,393	\$ 776,211	\$ 69,872,540	\$ 66,279,683
338,162	404,196	96,917,357	96,613,255
728,000	629,090	41,803,885	36,119,100
1,768,555	1,809,497	208,593,782	199,012,038
169,021	230,734	19,231,562	23,392,476
3,921,530	4,167,279	290,277,377	292,897,894
32,000	88,810	1,806,000	5,010,202
4,122,551	4,486,823	311,314,939	321,300,572
338,162	404,196	37,482,486	42,420,733
-	-	17,236,071	12,939,421
(2,692,158)	(3,081,522)	(157,439,714)	(177,648,688)
\$ (2,353,996)	\$ (2,677,326)	\$ (102,721,157)	\$ (122,288,534)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2018

The results of this year's operations as a whole are reported in the Statement of Activities. All expenses are reported in the first column. Specific charges, grants, revenues and subsidies that directly relate to specific expense categories are represented to determine the final amount of the District's activities that are supported by other general revenues. The largest revenues are property taxes, transfer taxes and investment earnings.

The following table presents comparative condensed financial information for the Statement of Activities in a different format so that you can see our total revenues as of June 30, 2018.

Changes in Net Position
Years Ended June 30, 2017 and 2018

	Governmental Activities	
	2017	2018
REVENUES		
Program services		
Charges for services	\$ 622,712	\$ 630,634
Operating grants and contributions	16,241,377	18,500,489
Capital grants and contributions	636,003	318,221
General revenues		
Property taxes	103,455,473	107,196,781
PURTA and transfer taxes	3,598,104	3,145,898
Grants, subsidies and contributions not restricted	5,568,914	5,649,862
Investment earnings	677,745	1,246,492
Other revenues and expenses	556,084	402,627
TOTAL REVENUES	131,356,412	137,091,004
EXPENSES		
Instruction	88,973,844	92,405,658
Instructional student support	11,060,294	11,291,068
Administrative and financial support	15,221,545	14,159,271
Operation and maintenance of plant services	13,386,648	12,794,344
Pupil transportation	7,966,053	7,953,992
Student activities	2,198,335	2,206,544
Interest on long-term debt	1,852,490	1,672,776
Food services	-	-
TOTAL EXPENSES	140,659,209	142,483,653
CHANGE IN NET POSITION	\$ (9,302,797)	\$ (5,392,649)

Business-Type Activities		Totals	
2017	2018	2017	2018
\$ 2,481,392	\$ 2,433,130	\$ 3,104,104	\$ 3,063,764
448,282	544,157	16,689,659	19,044,646
-	-	636,003	318,221
-	-	103,455,473	107,196,781
-	-	3,598,104	3,145,898
-	-	5,568,914	5,649,862
4,665	12,717	682,410	1,259,209
-	-	556,084	402,627
<u>2,934,339</u>	<u>2,990,004</u>	<u>134,290,751</u>	<u>140,081,008</u>
-	-	88,973,844	92,405,658
-	-	11,060,294	11,291,068
-	-	15,221,545	14,159,271
-	-	13,386,648	12,794,344
-	-	7,966,053	7,953,992
-	-	2,198,335	2,206,544
-	-	1,852,490	1,672,776
3,034,989	2,974,064	3,034,989	2,974,064
<u>3,034,989</u>	<u>2,974,064</u>	<u>143,694,198</u>	<u>145,457,717</u>
\$ <u>(100,650)</u>	\$ <u>15,940</u>	\$ <u>(9,403,447)</u>	\$ <u>(5,376,709)</u>

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2018

Expenses

The following table presents condensed financial information on the expenses of the District by function. The table illustrates both the gross and net costs of services. The net amounts are calculated by subtracting restricted operating grants and contributions and charges for services from the gross costs of services. Unrestricted grants, subsidies and contributions are deducted to reflect the amount needed to be funded by local revenue sources.

Expense Analysis
Years Ended June 30, 2017 and 2018

	Total Cost of Services		Net Cost of Services	
	2017	2018	2017	2018
EXPENSES, GOVERNMENTAL ACTIVITIES				
Instruction	\$ 88,973,844	\$ 92,405,658	\$ 78,308,770	\$ 80,682,561
Instructional student support	11,060,294	11,291,068	10,052,766	9,192,999
Administrative and financial support services	15,221,545	14,159,271	14,080,073	13,004,920
Operation and maintenance of plant services	13,386,648	12,794,344	11,776,622	11,163,790
Pupil transportation	7,966,053	7,953,992	5,755,939	5,648,297
Student activities	2,198,335	2,206,544	1,968,460	1,987,187
Interest on long-term debt	1,852,490	1,672,776	1,216,487	1,354,555
TOTAL EXPENSES	\$ 140,659,209	\$ 142,483,653	123,159,117	123,034,309
GRANTS, SUBSIDIES AND CONTRIBUTIONS NOT RESTRICTED			(5,568,914)	(5,649,862)
AMOUNT NEEDED TO BE FUNDED BY LOCAL REVENUE SOURCES			\$ 117,590,203	\$ 117,384,447

The following table reflects condensed financial activities of the food service program, the only business-type activity of the District.

Business-Type Activities
Years Ended June 30, 2017 and 2018

	Total Cost of Services	
	2017	2018
EXPENSES, BUSINESS-TYPE ACTIVITIES		
Food services	\$ 3,034,989	\$ 2,974,064

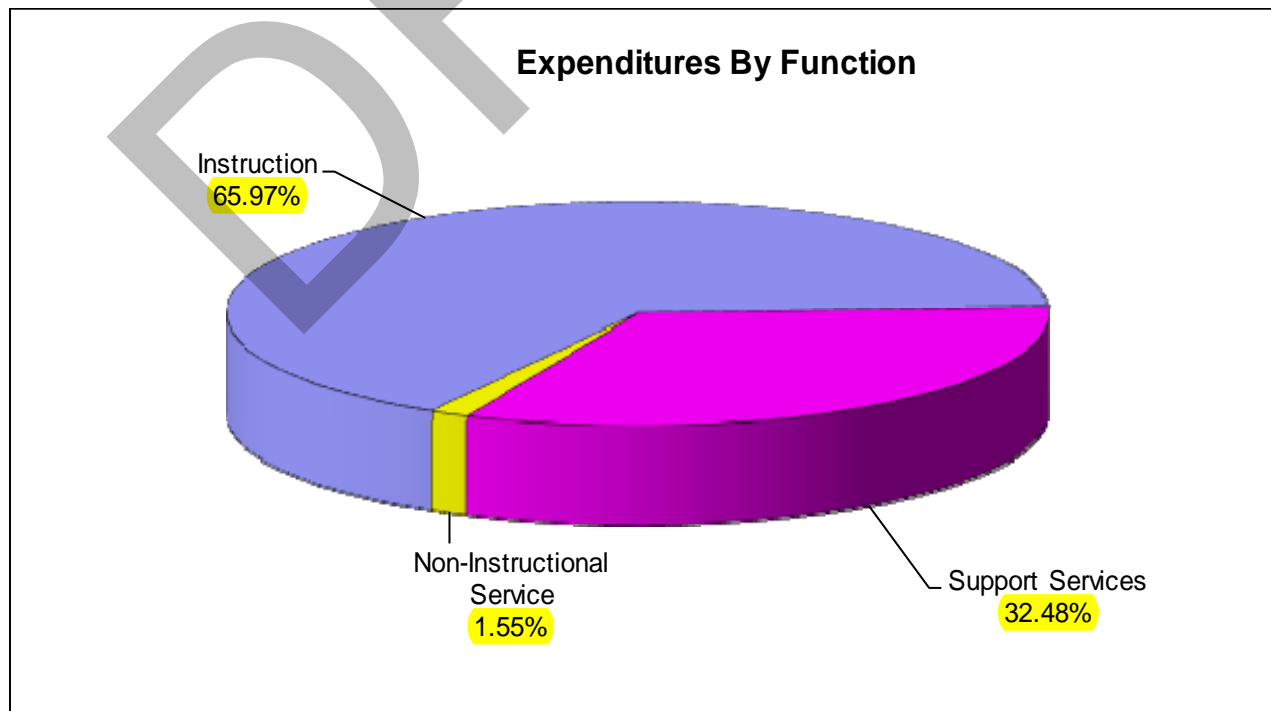
TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2018

The District balanced its 2017-2018 budget through a fund balance contribution of \$5,824,815, \$1,571,315 to fund anticipated expenditures and \$4,253,500 for unexpected needs, by increasing the 2016-2017 tax rate of 21.7423 mills to 22.4381 mills or a 3.20% tax increase for 2017-2018. As a result of the increase in millage, actual revenue collected from current and interim real estate taxes increased by \$4,774,353 or 4.66%. Delinquent tax collections decreased by \$44,558 and transfer tax revenue decreased by \$442,750. Investment income increased by \$525,580, other taxes decreased by \$6,185 and other local revenue decreased by \$128,250. Total state source revenues increased by \$1,026,014 largely due to the Pennsylvania School Employees' Retirement System subsidy increase for 2017-2018. Federal revenues increased by \$985,375 largely due to an increase in Access revenue.

General Fund Expenditures - Expenditures, totaling \$131,547,362, increased by \$7,608,025 over 2016-2017. These expenditures were segregated into various programs depending on the functions of the activity. These programs and the costs associated with each, as well as comparison to the costs incurred in the prior year and the 2017-2018 budget, are as follows:

General Fund Expenditures
Year Ended June 30, 2018

	Actual Expenditures 2018	% of Total	Increase (Decrease) From 2017	Percentage Increase (Decrease) From 2017	Variance Final Budget Positive (Negative)
Instruction	\$ 86,782,669	65.97%	\$ 7,845,197	9.94%	\$ (1,262,167)
Support services	42,720,030	32.48%	(279,817)	-0.65%	1,428,382
Non-instructional services	2,044,663	1.55%	42,645	2.13%	(1,627,859)
TOTAL EXPENDITURES BY FUNCTION	\$ 131,547,362	100.00%	\$ 7,608,025	6.14%	\$ (1,461,644)



TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)
YEAR ENDED JUNE 30, 2018

The increase in expenditures in 2017-2018 is mainly due to increases in instructional expenditures for students, \$7,845,197 and an increase in non-instructional services of \$42,645.

Capital Projects and Reserve Funds

At June 30, 2018, the District reported a Capital Projects Unassigned Fund balance deficit of \$465,747, which is a decrease of \$6,528,342 from the prior year. Expenditures in the Capital Projects Fund totaled \$6,635,534 for facilities and equipment acquisition, construction and improvement services. The District reported a Capital Reserve Fund balance of \$12,939,421 restricted for capital projects. No capital reserve funds were expensed in 2017-2018.

GENERAL FUND BUDGET

During the fiscal year, the Board of School Directors authorizes revisions to the original budget to accommodate differences from the original budget to the actual expenditures of the District. All adjustments are again confirmed at the time the annual audit is accepted. A schedule showing the District's original and final budget amounts compared with amounts actually paid and received is provided in the financial statements.

The School District's formally adopted budget filed with the State includes estimated amounts for revenues and expenditures. In the Budgetary Comparison Schedule, which is required supplementary information to the financial statements, the formally adopted budget reflects revenues in the amount of \$135,846,917 with actual revenues received in the amount of \$137,790,087, a positive variance in the amount of \$1,943,170. Local revenue exceeded the budgeted amount by \$757,905. Major components include real estate taxes negative variance of \$390,739, interim real estate taxes positive variance of \$272,489 and transfer tax positive variance of \$173,793. Delinquent tax revenue had a negative variance of \$208,820 and investment income had a positive variance of \$810,123. All other local revenues had a combined positive variance of \$101,059. State subsidies had a positive variance of \$463,344 because of the special education funding subsidy and PSERS rebate subsidy positive variances of \$296,614 and \$147,573 and all other subsidies combined for a positive variance of \$19,157. Federal revenues had a positive variance of \$721,921 due to an increase in Access drawdowns. Total expenditures were over budget by \$1,461,644 or 1.12% of budgeted amounts; however, the budget included \$2,253,500 in contingency funds that were not part of the anticipated operating budget.

The budgetary reserve includes amounts that could be used to fund operating contingencies such as: the unpredictable change in the cost of goods and services, emergency expenditures, budgeted revenue shortfalls, extraordinary special education needs that may require expenditures by the District during the year of operation.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2018

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
GOVERNMENTAL ACTIVITIES				
Instruction	\$ 92,405,658	\$ -	\$ 11,723,097	\$ -
Instructional student support	11,291,068	-	2,098,069	-
Administrative and financial support services	14,159,271	-	1,154,351	-
Operation and maintenance of plant services	12,794,344	592,095	1,038,459	-
Pupil transportation	7,953,992	-	2,305,695	-
Student activities	2,206,544	38,539	180,818	-
Debt service	1,672,776	-	-	318,221
TOTAL GOVERNMENTAL ACTIVITIES	142,483,653	630,634	18,500,489	318,221
BUSINESS-TYPE ACTIVITIES				
Food service	2,974,064	2,433,130	544,157	-
TOTAL SCHOOL DISTRICT ACTIVITIES	\$ 145,457,717	\$ 3,063,764	\$ 19,044,646	\$ 318,221
GENERAL REVENUES				
Taxes				
Property taxes, levied for general purposes				
Public utility taxes and realty transfer taxes, levied for general purposes, net				
Grants and contributions not restricted to specific programs				
Investment earnings				
Miscellaneous				
LOSS ON SALE OF CAPITAL ASSETS				
TOTAL GENERAL REVENUES AND LOSS ON SALE OF CAPITAL ASSETS				
CHANGE IN NET POSITION				
NET POSITION AT BEGINNING OF YEAR, restated				
NET POSITION AT END OF YEAR				

See accompanying notes to the basic financial statements.

See accompanying notes to the basic financial statements.

Net (Expense) Revenue and Changes in Net Position		
Governmental Activities	Business-Type Activities	Totals
\$ (80,682,561)	\$ -	\$ (80,682,561)
(9,192,999)	-	(9,192,999)
(13,004,920)	-	(13,004,920)
(11,163,790)	-	(11,163,790)
(5,648,297)	-	(5,648,297)
(1,987,187)	-	(1,987,187)
(1,354,555)	-	(1,354,555)
(123,034,309)	-	(123,034,309)
-	3,223	3,223
(123,034,309)	3,223	(123,031,086)
107,196,781	-	107,196,781
3,145,898	-	3,145,898
5,649,862	-	5,649,862
1,246,492	12,717	1,259,209
407,529	-	407,529
(4,902)	-	(4,902)
117,641,660	12,717	117,654,377
(5,392,649)	15,940	(5,376,709)
(114,218,559)	(2,693,266)	(116,911,825)
\$ (119,611,208)	\$ (2,677,326)	\$ (122,288,534)

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2018

	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local sources					
Real estate taxes	\$ 108,102,250	\$ -	\$ -	\$ -	\$ 108,102,250
Realty transfer tax and public utility realty tax	3,121,323	-	-	-	3,121,323
Other taxes	24,575	-	-	-	24,575
Earnings from investments	1,032,459	107,192	65,945	-	1,205,596
Other local revenues	1,909,979	-	-	-	1,909,979
State sources	22,126,993	-	-	-	22,126,993
Federal sources	1,472,508	-	-	-	1,472,508
TOTAL REVENUES	137,790,087	107,192	65,945	-	137,963,224
EXPENDITURES					
Instruction	86,782,669	-	-	-	86,782,669
Support services	42,720,030	-	-	-	42,720,030
Operation of non-instructional services	2,044,663	-	-	-	2,044,663
Facilities acquisition, construction and improvement services	-	6,399,297	-	-	6,399,297
Debt service	-	236,237	-	6,740,525	6,976,762
TOTAL EXPENDITURES	131,547,362	6,635,534	-	6,740,525	144,923,421
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	6,242,725	(6,528,342)	65,945	(6,740,525)	(6,960,197)
OTHER FINANCING SOURCES (USES)					
Transfers in	-	-	1,700,000	6,740,525	8,440,525
Transfers out	(8,440,525)	-	-	-	(8,440,525)
TOTAL OTHER FINANCING SOURCES (USES)	(8,440,525)	-	1,700,000	6,740,525	-
NET CHANGE IN FUND BALANCES	(2,197,800)	(6,528,342)	1,765,945	-	(6,960,197)
FUND BALANCES AT BEGINNING OF YEAR, restated	32,540,703	6,062,595	11,173,476	-	49,776,774
FUND BALANCES AT END OF YEAR	\$ 30,342,903	\$ (465,747)	\$ 12,939,421	\$ -	\$ 42,816,577

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2018

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS
 FORWARD

\$ (6,960,197)

Capital outlays are reported in Governmental Funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation (\$7,502,569) exceed capital outlays (\$7,137,335) in the period.

(365,234)

Certain capital assets were disposed of during the year generating cash proceeds which is reported in the Governmental Funds as revenue. However, the assets had an undepreciated balance at the time of disposal resulting in a reduction of the amount of gain. This is the amount of the net book value of the disposed assets.

(4,902)

Because some revenues will not be collected for several months after the School District's fiscal year ends, they are not considered as "available" revenues in the Governmental Funds. Unavailable revenues decreased by this amount this year.

(867,316)

Bond proceeds are reported as financing sources in Governmental Funds and thus contribute to the change in fund balances. In the statement of net position, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the Governmental Funds but reduces the liability in the statement of net position.

Amortization of bond premium

777,338

Amortization of deferred refunding

(154,989)

Principal payments

4,620,000

In the statement of activities, certain operating expenses--compensated absences (vacation and sick leave)--are measured by the amounts earned during the year. In the Governmental Funds, however, expenditures for these items are measured by the amounts of financial resources used.

996,010

SUBTOTAL ADJUSTMENTS FORWARD

\$ 5,000,907

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2018

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS FORWARDED	\$ (6,960,197)
SUBTOTAL ADJUSTMENTS FORWARDED	5,000,907
Some expenses reported in the statement of activities do not require the use of current financial resources and are not reported as expenditures in governmental funds:	
Accrued interest	61,637
Pension plan expense	(4,065,000)
OPEB plan expense	570,004
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ <u>(5,392,649)</u>

See accompanying notes to the basic financial statements.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

NOTES TO THE BASIC FINANCIAL STATEMENTS

JUNE 30, 2018

NOTE Q – PRIOR PERIOD RESTATEMENT

The School District implemented GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The objective of GASB Statement No. 75 is to improve accounting and financial reporting by state and local governments for other postemployment benefit (OPEB) plans. GASB Statement No. 75 states that the School District must record their share of the Public School Employees' Retirement System (PSERS) unfunded liability. In addition, the School also must record the total liability of their single employer other postemployment benefit plan.

For the government-wide governmental activities and business-type activities, and the Food Service Fund, the School District has treated their proportionate share of the beginning of year PSERS net OPEB liability of \$9,426,000 and the beginning of year single employer OPEB plan liability of \$9,549,542 as having been recognized in the period incurred. As part of the implementation, the previously recognized obligation for OPEB under GASB 45 in the amount of \$4,784,874 will be reversed.

As stated in Note R, for the government-wide governmental activities and the general fund, the School District has adjusted the beginning of year accounts payable of \$3,489,292 to \$3,692,314 and \$3,244,507 to \$3,447,529, respectively. The School District has adjusted instruction expenses on the governmental activities from \$92,608,680 to \$92,405,658. The School District has adjusted instruction expenditures on the general fund from \$86,985,691 to \$86,782,669.

As a result of all the prior period restatements, the School District has adjusted beginning net position for the governmental activities from (\$100,164,139) to (\$114,218,559). The School District has adjusted beginning fund balance for the General Fund from \$32,743,725 to \$32,540,703. The School District has adjusted beginning net position for the business-type activities and Food Service Fund from (\$2,353,996) to (\$2,693,266).

NOTE R – SPECIAL EDUCATION EXPENDITURES

On August 26, 2019, the Board of School Directors passed a resolution to revise the 2016-2017 fiscal year financial statements to report an additional \$203,022 of special education expenditures originally reported in the 2017-2018 fiscal year financial statements. These expenditures were for services performed in 2016-2017.

TREDYFFRIN/EASTTOWN SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE

GENERAL FUND

YEAR ENDED JUNE 30, 2018

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget
				Positive
				(Negative)
REVENUES				
Local sources	\$ 113,432,681	\$ 113,432,681	\$ 114,190,586	\$ 757,905
State sources	21,663,649	21,663,649	22,126,993	463,344
Federal sources	750,587	750,587	1,472,508	721,921
TOTAL REVENUES	135,846,917	135,846,917	137,790,087	1,943,170
EXPENDITURES				
Instruction				
Regular programs	61,356,300	61,781,404	62,112,430	(331,026)
Special programs	22,712,293	22,687,619	23,875,201	(1,187,582)
Vocational programs	780,000	780,000	727,536	52,464
Other instructional programs	271,329	271,479	67,503	203,976
Support services				
Pupil personnel	5,281,791	5,314,929	4,968,814	346,115
Instructional staff	3,831,926	3,855,609	4,039,296	(183,687)
Administrative	8,085,423	8,094,416	8,088,677	5,739
Pupil health	1,381,561	1,439,436	1,394,082	45,354
Business	1,571,976	1,607,208	1,363,952	243,256
Operation and maintenance of plant services	12,247,534	12,301,502	11,742,792	558,710
Student transportation	7,561,497	7,774,134	7,521,775	252,359
Central support services	3,110,815	3,206,297	3,046,586	159,711
Other support services	554,488	554,881	554,055	826
Operation of non-instructional services				
Student activities	405,774	416,804	2,044,663	(1,627,859)
TOTAL EXPENDITURES	129,152,707	130,085,718	131,547,362	(1,461,644)
EXCESS OF REVENUES OVER EXPENDITURES	6,694,210	5,761,199	6,242,725	481,526
OTHER FINANCING SOURCES (USES)				
Budgetary reserve	(2,253,500)	(1,320,489)	-	1,320,489
Debt service	(6,740,525)	(6,740,525)	(6,740,525)	-
Transfers out	(3,525,000)	(3,525,000)	(1,700,000)	1,825,000
TOTAL OTHER FINANCING SOURCES (USES)	(12,519,025)	(11,586,014)	(8,440,525)	3,145,489
NET CHANGE IN FUND BALANCE	(5,824,815)	(5,824,815)	(2,197,800)	3,627,015
FUND BALANCE AT BEGINNING OF YEAR, restated	32,540,703	32,540,703	32,540,703	-
FUND BALANCE AT END OF YEAR	\$ 26,715,888	\$ 26,715,888	\$ 30,342,903	\$ 3,627,015

See accompanying note to the budgetary comparison schedule.



School Bus Tracking App Review

VENDORS RESEARCHED



NxStop
Washington Crossing, PA



Here Comes the Bus
Indianapolis, IN



My Stop
Latham, NY



Safe Stop
Cincinnati, OH

FEATURES

- Parental Piece of Mind
- Bus Arrival Reporting
- Delay Notification Messaging
- Geo Fence Route Tracking
- Enhanced Communications

COSTS

	NxStop	Here Comes the Bus	My Stop	Safe Stop
Initial Set up and Installation	\$0	\$0	\$26,000	\$0
Annual Maintenance	\$36,000	\$42,000	\$4,500	\$31,000
Parental Fees	None	None	None	\$2.00/mo.
Contractor Cost	Unknown	Unknown	Unknown	Unknown

PROS

	NxStop	Here Comes the Bus	My Stop	Safe Stop
Adaptive to District Routing Software			✓	
Participation Optional	✓	✓	✓	✓
Free to Parents	✓	✓	✓	
Compatible with current GPS			✓	
Top 25 Rated		✓	✓	✓

CONS

	NxStop	Here Comes the Bus	My Stop	Safe Stop
Participation Minimal	✓	✓	✓	✓
Spare Vehicles Require GPS	✓	✓	✓	✓
Last Minute Depot Changes	✓	✓	✓	✓
Utilization of Unauthorized Stop	✓	✓	✓	✓
Personal Student Info Uploaded to App	✓	✓	✓	✓
Notifications Only Available to App Members	✓	✓	✓	✓

OTHER DISTRICTS USING BUS TRACKING APPS

NxStop	Here Comes the Bus	My Stop	Safe Stop
Palisades ** (evaluating)	Radnor *	NY (multiple districts)	Palisades **
Neshaminy *** (evaluating)	Marple Newtown *		Lower Merion * (evaluating)
	Upper Moreland *		
	Boyertown **		

* District Owned Fleet

** Contracted Fleet

*** District and Contracted Fleet



QUESTIONS ?



Tredyffrin-Easttown School District

Introduction to PFM & New Money Considerations

Presented by:

Chris Bamber, CFA, *Senior Managing Consultant*

Scott Shearer, *Managing Director*

December 9, 2019

PFM Financial Advisors LLC
717.232.2723
pfm.com

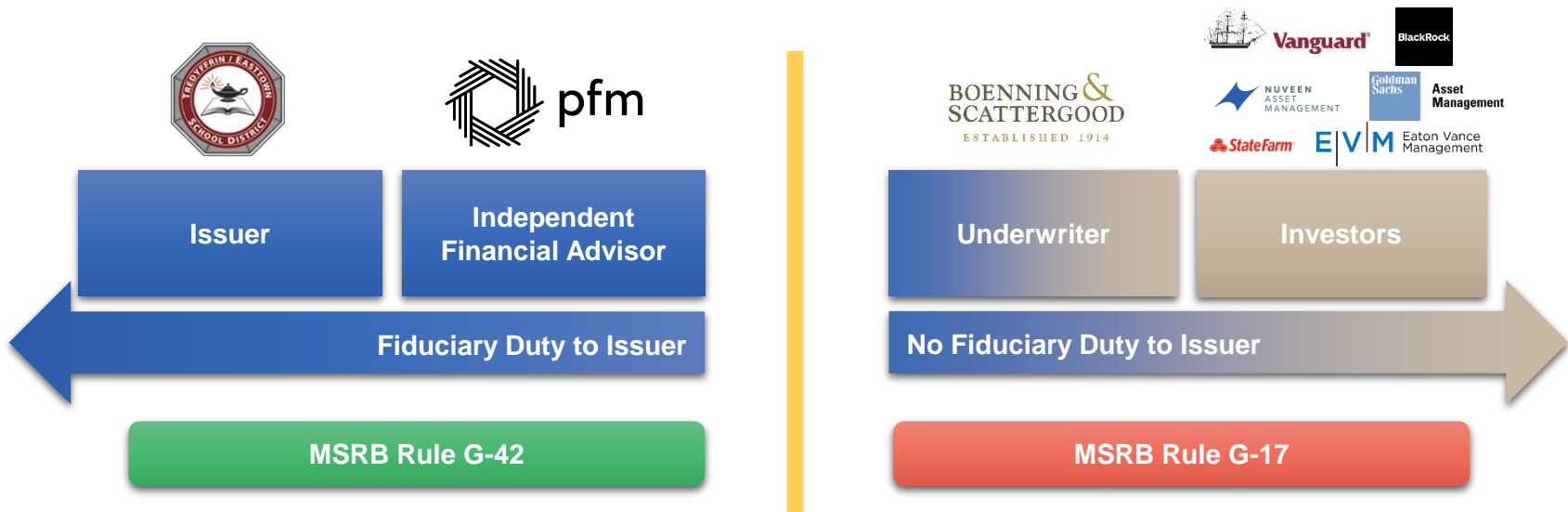
213 Market Street
6th Floor
Harrisburg, PA 17101

2533 Yellow Springs Road
2nd Floor
Malvern, PA 19355



Role of an Independent Financial Advisor

- 1) The role of an Independent Financial Advisor is simple – to **represent the best financial interests** of the District with respect to the planning, structuring and execution of any debt issuance
- 2) Independent Financial Advisors and Underwriters are **not mutually exclusive** (one or the other); in-fact they are complementary to each other





Benefits of an Independent Financial Advisor

Quantitative Benefits

- **Ensuring the District's interest rates on its bonds are fair based on current market conditions and representative of the District's Aaa credit rating**
- Advanced planning, structuring and modeling abilities to make sure the financing plan is the most efficient based on available alternatives
- Negotiations with the Underwriter regarding compensation/fee to ensure it's fair
- Advice related to timing of execution based on changing and volatile market conditions


Qualitative Benefits

- **Peace of mind from Board and public stakeholders that the District's best interests are being represented**
- Ability to feel confident that all potential financing structures and plans have been explored and vetted
- Ability to rely and point to a third party with respect to certain recommendations or advice on debt structure and issuance
- Less burden on District administrative team with PFM support of certain parts of the financing process
- Ongoing support related to continuing disclosure, credit rating surveillance, and other tasks
- Ability to draw on PFM's deep experience with PA school districts to utilize financing methods/ideas that have been successful elsewhere



Leveraging the District's Aaa Credit Rating

- 1) PFM currently serves as Independent Financial Advisor to 5 of the 6 other Moody's Aaa rated PA school districts (excluding TESD)
- 2) PFM can leverage that experience during the pricing process to negotiate interest rates that are comparable with other Aaa pricing

			No Financial Advisor	Other Financial Advisor
Aaa*	Colonial SD	West Chester ASD	Great Valley SD	
	Downingtown ASD	Wissahickon SD		
	Lower Merion SD			
Aa1	Central Bucks SD	North Penn SD	Spring Ford SD	State College ASD Marple Newtown SD Mt Lebanon SD
	Derry Township SD	Owen J Roberts SD		
	Hatboro-Horsham SD	Radnor Township SD		
	Neshaminy SD	Unionville-Chadds Ford SD		
	New Hope Solebury SD	Upper Merion ASD		

* Excluding Tredyffrin-Easttown School District



Tredyffrin-Easttown School District Debt & Capital Plan



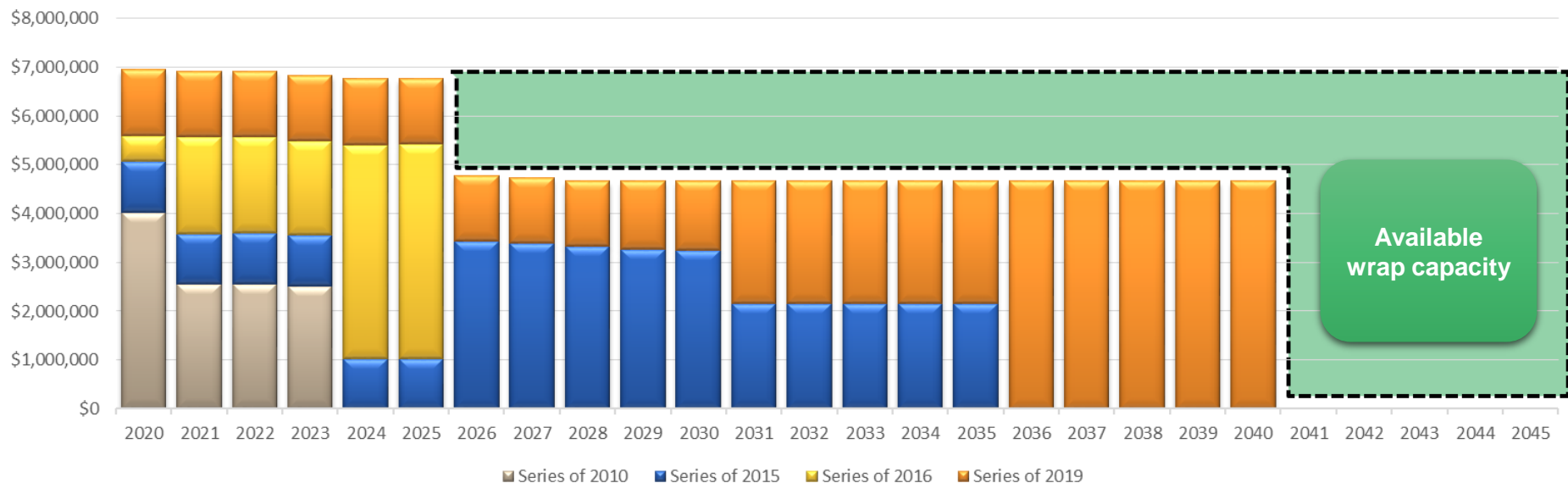
Debt Outstanding & Annual Debt Service

Series	Principal Outstanding	Call Date	Average Coupon	Final Maturity
Series of 2010	\$10,430,000	2/15/2020	5.000%	2023
Series of 2015	\$22,425,000	8/15/2023	4.388%	2035
Series of 2016	\$12,805,000	Non-Callable	3.999%	2025
Series of 2019	\$26,915,000	2/15/2027	4.985%	2040
TOTAL	\$72,575,000			

Remaining borrowing capacity^[1]
\$221,712,354

Debt retired within 10 years
46.53%

Debt service as % of expenditures^[2]
4.52%



^[1] Based on the three most recent fiscal years through 6/30/2018. To be updated with AFR results from 6/30/2019 when available.

^[2] For these purposes assumes debt service and total expenditures from 2019-20 Budget



Debt & Capital Plan Financing Observations

- 1) The District has historically utilized Non-Bank Qualified financings
- 2) The District utilized approximately \$1.7 million of capitalized interest in the 2015 and 2019 Bonds to phase-in debt service
- 3) Preliminary draw schedule indicates no need for an additional borrowing until 2021-22
- 4) Series of 2010 Bonds have a call date of 2/15/2020 with significant principal amortization each year through 2022-23
- 5) Annual debt service does have a small drop off after 2024-25
- 6) The District has plenty of remaining legal borrowing capacity (+/- \$221 million)



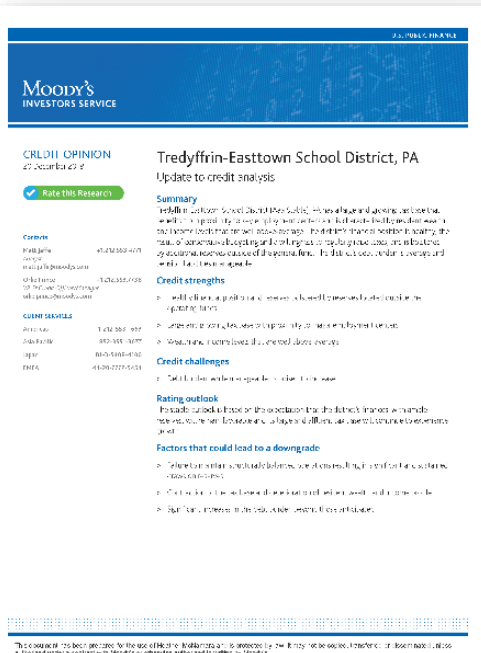
Headwinds & Tailwinds Facing the District

Challenges & Headwinds

- The ability to afford the upfront impacts of future debt service
- Preserving very strong Aaa credit rating while increasing debt load and maintaining reserves
- Scale and volume of potential future capital projects

Opportunities & Tailwinds

- Current all-time low long term interest rate environment
- Leveraging very strong Aaa credit rating
- Advantageous debt structure that has a debt service drop off following 2024-25
- Sufficient time to make the decision on financing or debt issuance



Moody's Credit Challenges

“Debt burden, while manageable, is poised to increase”

- Moody's Credit Opinion from December 20, 2018



Bank Qualified vs. Non-Bank Qualified

- 1) For large capital plans, PFM encourages clients to explore the use of Bank Qualified financings when the draw schedule can accommodate them

	Bank Qualified \$10 million or less per Calendar Year	Non-Bank Qualified Greater than \$10 million per Calendar Year
Yields	Generally 10-15 bps lower (depending on market conditions)	Generally 10-15 bps higher (depending on market conditions)
Coupon Structure	Typically Par (Coupon = Yield)	Typically Premium (Coupon > Yield)
Call Features	5 Years	8-10 years
Pros	Lower yields & shorter call features Ability to phase-in debt service under Act 1 Takes advantage of various market conditions	One set of fixed costs of issuance Mitigates interest rate risk
Cons	Additional fixed costs of issuance Interest rate risk Additional time requirements from Admin	Upfront budget impacts on debt service Longer call features Need for capitalized interest



Capital Plan Overview

1) The District is in the midst of a capital plan that includes

a) CHS expansion

b) Elementary A/C & CCTV

Total Projects Over Next 3 Years +/- \$59 million

Less: Previously Borrowed +/- \$30 million

Less: GF cash not spent for other projects ^[3] +/- \$4 million

Estimated Future Borrowing Needs +/- \$25 million

		CHS Expansion ^[1]	Elementary A/C & CCTV ^[2]	Other Infrastructure, Fees & Costs ^[2]
2020	Q1			
	Q2	1,544,746		
	Q3	3,089,493		
	Q4	3,861,866		
2021	Q1	4,634,239	3,740,056	5,823,461
	Q2	5,406,612		
	Q3	6,178,985		
	Q4	6,178,985	4,263,627	7,987,923
2022	Q1			
	Q2			
	Q3			
	Q4			
2023	Q1			6,367,544
	Q2			
TOTAL		30,894,926	8,003,683	20,178,928
GRAND TOTAL USES				59,077,537

^[1] Source: Estimated draw schedule for both construction and contingency as of November 13, 2019

^[2] Source: Capital Sources & Uses table from November 26, 2019

^[3] The projected \$3,863,324 from "General Fund Transfer to Capital Project" line item that will be remaining and available for 2020-2021



Capital Plan Structuring Options

- 1) For these initial purposes, PFM has prepared a simple summary of a potential financing plan with two basic financing plan options
- 2) One of the primary roles of an Independent Financial Advisor is to explore all of the potential structuring options available based on further discussions with the District about its goals and objectives



TREDYFFRIN-EASTTOWN SCHOOL DISTRICT
Summary of New Money Options
Option 1

	1
Bond Proceeds	Step 1
Timing	\$25,000,000
Bank Qualified Status	October 2021
Term	Non-BQ
Structure	20 years
	Wrap

2
TOTAL
\$25,000,000

3	4	5	6	7	8	9
Fiscal Year Ending	Existing Debt Service ^[1]	Estimated Debt Service ^[2]	Total Overall Debt Service	District Cash/ Cap. Interest ^[3]	Net Overall Debt Service	Net Millage Impact ^[4]
6/30/2020	6,945,678		6,945,678		6,945,678	
6/30/2021	6,912,646		6,912,646		6,912,646	
6/30/2022	6,917,596	418,260	7,335,856	(340,000)	6,995,856	0.02
6/30/2023	6,834,346	1,115,000	7,949,346	(950,000)	6,999,346	0.00
6/30/2024	6,761,290	1,114,750	7,876,040	(880,000)	6,996,040	0.00
6/30/2025	6,762,834	1,114,500	7,877,334	(880,000)	6,997,334	0.00
6/30/2026	4,782,778	1,749,250	6,532,028		6,532,028	
6/30/2027	4,729,228	1,802,250	6,531,478		6,531,478	
6/30/2028	4,668,878	1,866,000	6,534,878		6,534,878	
6/30/2029	4,666,955	1,864,750	6,531,705		6,531,705	
6/30/2030	4,666,725	1,866,500	6,533,225		6,533,225	
6/30/2031	4,667,500	1,866,000	6,533,500		6,533,500	
6/30/2032	4,669,250	1,863,250	6,532,500		6,532,500	
6/30/2033	4,668,750	1,863,250	6,532,000		6,532,000	
6/30/2034	4,670,750	1,860,750	6,531,500		6,531,500	
6/30/2035	4,669,750	1,865,750	6,535,500		6,535,500	
6/30/2036	4,670,500	1,862,750	6,533,250		6,533,250	
6/30/2037	4,667,500	1,867,000	6,534,500		6,534,500	
6/30/2038	4,665,500	1,868,000	6,533,500		6,533,500	
6/30/2039	4,669,000	1,865,750	6,534,750		6,534,750	
6/30/2040	4,667,250	1,865,250	6,532,500		6,532,500	
6/30/2041		6,536,250	6,536,250		6,536,250	
6/30/2042						
6/30/2043						
6/30/2044						
6/30/2045						
TOTAL	111,334,703	38,095,260	149,429,962	(3,050,000)	146,379,962	0.02

[1] Existing debt service is based on publically available information and assumes gross debt service only. For these purposes, does not include the use of capitalized interest in any years

[2] For these purposes, assumes a conservative estimate of market conditions as of 11/25/2019. Actual interest rates may vary depending on market conditions at the time of issuance.

[3] One time funds either provided by District reserves or funded by bond proceeds used to help smooth debt service impact. See considerations below

[4] Assumes value of 1 mill is \$4,896,570

Consideration: cost of debt vs. investment return on cash in current/future market conditions

Consideration: Utilizing cash helps defer issuance of debt. \$4 million of cash provides two extra months of sources (per estimated draw schedule)

		1	2	3	4
		Step 1	Step 2	Step 3	TOTAL
Bond Proceeds		\$10,000,000	\$10,000,000	\$5,000,000	\$25,000,000
Timing		December 2020	December 2021	August 2022	
Bank Qualified Status		BQ	BQ	BQ	
Term		20 years	20 years	19 Years	
Structure		Wrap	Wrap	Wrap	

5	6	7	8	9	10	11	12	13
Fiscal Year Ending	Existing Debt Service ^[1]	Estimated Debt Service ^[2]	Estimated Debt Service ^[2]	Estimated Debt Service ^[2]	Total Overall Debt Service	District Cash/ Cap. Interest ^[3]	Net Overall Debt Service	Net Millage Impact ^[4]
6/30/2020	6,945,678				6,945,678		6,945,678	
6/30/2021	6,912,646	82,864			6,995,511		6,995,511	0.01
6/30/2022	6,917,596	383,600	83,358		7,384,554	(385,000)	6,999,554	0.00
6/30/2023	6,834,346	383,400	386,000	106,527	7,710,273	(715,000)	6,995,273	0.00
6/30/2024	6,761,290	383,200	385,800	193,200	7,723,490	(725,000)	6,998,490	0.00
6/30/2025	6,762,834	383,000	385,600	193,000	7,724,434	(725,000)	6,999,434	0.00
6/30/2026	4,782,778	752,800	560,400	402,800	6,498,778		6,498,778	
6/30/2027	4,729,228	802,800	563,200	404,200	6,499,428		6,499,428	
6/30/2028	4,668,878	865,200	560,600	405,200	6,499,878		6,499,878	
6/30/2029	4,666,955	864,400	562,800	405,800	6,499,955		6,499,955	
6/30/2030	4,666,725	867,800	559,600	401,000	6,495,125		6,495,125	
6/30/2031	4,667,500	865,200	561,200	406,000	6,499,900		6,499,900	
6/30/2032	4,669,250	861,800	567,400	400,400	6,498,850		6,498,850	
6/30/2033	4,668,750	862,600	563,000	404,600	6,498,950		6,498,950	
6/30/2034	4,670,750	862,400	563,400	403,200	6,499,750		6,499,750	
6/30/2035	4,669,750	861,200	563,400	401,400	6,495,750		6,495,750	
6/30/2036	4,670,500	864,000	563,000	399,200	6,496,700		6,496,700	
6/30/2037	4,667,500	865,600	562,200	401,600	6,496,900		6,496,900	
6/30/2038	4,665,500	866,000	566,000	398,400	6,495,900		6,495,900	
6/30/2039	4,669,000	865,200	559,200	404,800	6,498,200		6,498,200	
6/30/2040	4,667,250	863,200	567,200	400,400	6,498,050		6,498,050	
6/30/2041			6,094,400	405,600	6,500,000		6,500,000	
6/30/2042								
6/30/2043								
6/30/2044								
6/30/2045								
TOTAL	111,334,703	14,406,264	15,777,758	6,937,327	148,456,052	(2,550,000)	145,906,052	0.01

[1] Existing debt service is based on publically available information and assumes gross debt service only. For these purposes, does not include the use of capitalized interest in any years

[2] For these purposes, assumes a conservative estimate of market conditions as of 11/25/2019. Actual interest rates may vary depending on market conditions at the time of issuance.

[3] One time funds either provided by District reserves or funded by bond proceeds used to help smooth debt service impact

[4] Assumes value of 1 mill is \$4,896,570

Consideration: cost of debt vs. investment return on cash in current/future market conditions

Consideration: Utilizing cash helps defer issuance of debt. \$4 million of cash provides two extra months of sources (per estimated draw schedule)



Series of 2010 Bonds Refunding

- 1) The District's 2010 Bonds have an upcoming call date on **February 15, 2020**
- 2) Savings could partially mitigate any upfront impact from future capital plan
- 3) Pending Bond Counsel approval, the District could issue both Non-BQ current refunding bonds and BQ new money bonds in calendar year 2020
 - a) IRS exceptions related to current refundings

Principal Outstanding: **\$10,430,000**

Average Existing Rate: **5.00%**

Estimated New Yield: **1.31%**

Present Value of 1 bps: **\$1,480**

	1	2	3	4
Fiscal Year	Existing Debt Service	New Debt Service	Net Savings	
6/30/2020	3,770,750	3,671,804	98,946	
6/30/2021	2,546,000	2,443,704	102,297	
6/30/2022	2,556,000	2,457,684	98,317	
6/30/2023	2,520,000	2,421,309	98,691	
TOTAL	11,392,750	10,994,500	398,250	



Final Thoughts

- 1) As a large, highly rated, sophisticated issuer, TESD should be using an Independent Financial Advisor to ensure its financial interests are being represented and its Aaa rating is being leveraged to the highest extent possible
- 2) An independent third party like PFM can provide comfort to internal and external stakeholders, especially with respect to any potential capital plans
- 3) PFM's expertise and experience in the Pennsylvania school district space is unmatched compared to any other financial advisor or underwriter
- 4) Our Malvern office is located within District boundaries on Yellow Springs Road, giving you the local and instant access to PFM's resources



PFM Financial Advisors LLC Overview



FINANCIAL MODELING

powered by Synario

FINANCIAL ADVISORY

transaction management
& bond pricing | credit
strategies | capital
planning

ASSET MANAGEMENT

cash & liquidity
management | short &
intermediate term fixed
income | multi-asset class |
structured products

CONSULTING

fiscal planning & budgeting |
organizational efficiency &
effectiveness | policy & program
analysis | workforce strategy &
negotiation support

ALTERNATIVE FINANCE

public private partnerships &
economic development |
developer selection &
negotiation | asset & real
estate portfolio analysis &
monetization | environmental
finance | tax credit & incentive
policies

SPECIALIZED SERVICES

derivatives advisory | treasury
management consulting | payment
solutions | arbitrage rebate
consulting | retirement finance



PFM Overview †

PFM's #1 Rankings for 2018†

Type

- Overall
- Negotiated
- Tax-exempt
- Revenue
- General Obligation
- Bank Qualified
- New Money
- Refunding

Sector

- Primary/ Secondary Education
- Transportation
- General Purpose
- Public Power
- Utilities
- Economic Development
- Tobacco Settlement

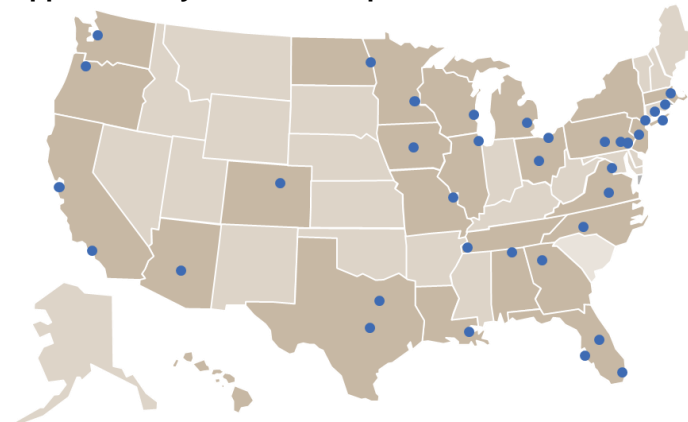
Region

- Pennsylvania

Nation's #1 ranked Independent Financial Advisor ‡

- Leading financial advisor to state and local governments in the nation, and advised on over \$63 billion of bond issuance in 2018. ‡

Approximately 37 PFM Group locations across the U.S.*



*As of December 31, 2018

† Collectively Public Financial Management, Inc. and PFM Financial Advisors LLC

‡ Ranked by Ipreo for calendar year 2018, based on principal amount and number of transactions.

PFM's First Place Ranking Overall Long Term 1998 - 2018

	Par Amount (millions)	# of Transactions
2018	63,501	791
2017	84,137	923
2016	94,580	1,192
2015	81,916	1,040
2014	69,911	852
2013	68,045	824
2012	79,032	957
2011	56,072	804
2010	90,405	1,065
2009	87,986	984
2008	69,791	841
2007	64,968	769
2006	52,832	783
2005	50,546	961
2004	43,353	875
2003	45,752	946
2002	37,840	902
2001	34,630	876
2000	20,896	571
1999	12,070	409
1998	13,947	423

Source: Ipreo



Pennsylvania Experience

- 1) PFM has been the #1 ranked financial advisor in Pennsylvania for over 20 years [1]
- 2) Our clients include a wide spectrum of small and large tax-exempt issuers across the Commonwealth
- 3) PFM advises on more debt issuances annually than any other financial advisor or underwriter

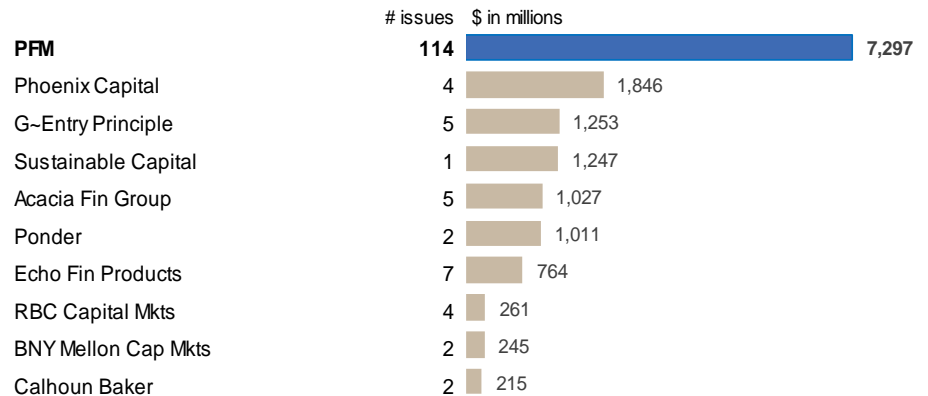
[1] Source: Ipreo rankings as of 12/31/2018.

PFM vs. Financial Advisors (2018 Pennsylvania)

2018 Full Year Pennsylvania Overall Long Term Municipal New Issues

Municipal Financial Advisory Ranking - Full Credit to Each Financial Advisor

Source: Ipreo



PFM vs. Underwriters (2018 Pennsylvania)

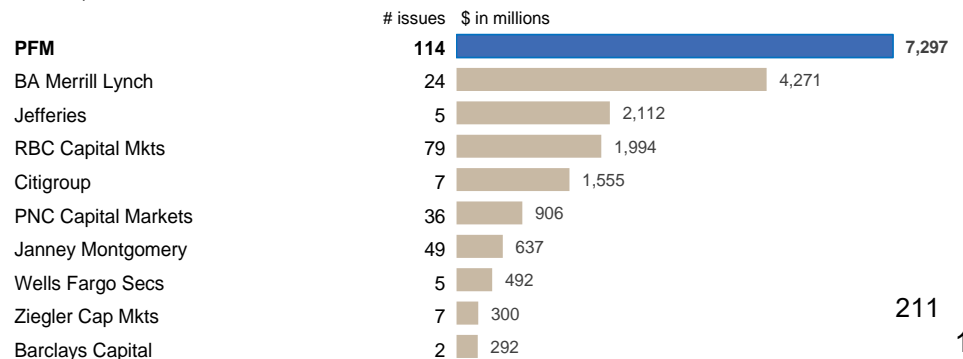
2018 Full Year Pennsylvania Overall Long Term Municipal New Issues

PFM vs. Underwriter

Municipal Financial Advisory vs Underwriter Ranking

Municipal Financial Advisory Ranking - Full Credit to Each Financial Advisor

Source: Ipreo





PFM Pennsylvania Sample Client List

Small sample of local PFM clients listed below – Full client list available upon request

School Districts

1. Downingtown ASD
2. West Chester ASD
3. Unionville-Chadds Ford SD
4. Avon Grove SD
5. Kennett Consolidated SD
6. Owen J Roberts SD
7. Oxford ASD
8. Phoenixville ASD
9. Central Bucks SD
10. Council Rock SD
11. Pennridge SD
12. Pennsbury SD
13. Lower Merion SD
14. North Penn SD
15. Norristown ASD
16. Perkiomen Valley SD
17. Upper Dublin SD
18. Upper Merion ASD
19. Allentown SD
20. Pittsburgh SD

Local Governments

1. Chester County
2. Bucks County
3. Montgomery County
4. East Goshen Township
5. West Goshen Township
6. West Whiteland Township
7. Caln Township
8. Doylestown Township
9. Middletown Township
10. Warminster Township
11. City of Altoona
12. City of Bethlehem
13. City of Coatesville
14. City of Scranton
15. City of Wilkes-Barre
16. City of York
17. Northampton County
18. Luzerne County
19. Cumberland County
20. Butler County

Other Notable PA Clients

1. Tredyffrin Township (P3 only)
2. Commonwealth of Pennsylvania
3. Commonwealth Financing Authority (PlanCon)
4. PHEAA
5. Penn State University
6. Allentown Neighborhood Improvement Zone Development Authority
7. Bucks County Community College
8. Northampton Community College
9. DELCORA
10. Bucknell University

*Client listing as of November 25, 2019 is for informational purposes only and does not constitute an endorsement of services by the Client.



PFM's Presence in the Pennsylvania Market

- 1) As the leading Financial Advisor in Pennsylvania, PFM is in the market advising on debt issuances on average 3-5 times a week
 - **Varying credit ratings**
 - Several different underwriters and trading desks
 - Varying sectors (school districts, authorities, local governments)
- 2) This allows to PFM to see the Pennsylvania bond market from multiple views from multiple underwriters – not just one
- 3) Leveraging this information means that PFM can provide independent price views of the market and an acceptable level of interest rates given current market conditions from all vantage points
- 4) **This becomes vital during a negotiated sale process**



PFM Pennsylvania Pricing Database

- 1) PFM has developed an extensive database of bond pricings for every bond issue that occurs in Pennsylvania
- 2) This allows PFM to leverage its **independent price views** of the bond market to effectively advise its clients during the negotiated sale process on where a client's bond should price given its:
 - a) Credit rating, maturity length, method of sale, principal size, couponing, etc.
- 3) This tool can be used to quickly and precisely identify comparable bond pricings of existing bond issues, regardless of who the underwriter is or what method of sale is used
- 4) Also allows for analysis regarding the appropriateness of the level of an underwriter's discount (or fee) based on maturity length or principal size
- 5) Model allows for sorting or pivoting based on any factor or characteristic of a bond issue



Disclosures

PFM is the marketing name for a group of affiliated companies providing a range of services. All services are provided through separate agreements with each company. This material is for general information purposes only and is not intended to provide or give a specific recommendation. Financial advisory services are provided by PFM Financial Advisors LLC and Public Financial Management Inc. Both are registered municipal advisors with the Securities and Exchange Commission (SEC) and the Municipal Securities Rulemaking Board (MSRB) under the Dodd-Frank Act of 2010. Investment advisory services are provided by PFM Asset Management LLC which is registered with the SEC under the Investment Advisers Act of 1940. Additional applicable regulatory information is available upon request. Swap advisory services are provided by PFM Swap Advisors LLC which is registered as a municipal advisor with both the MSRB and SEC, a commodity trading advisor with the Commodity Futures Trading Commission, and a member of the National Futures Association. Consulting services are provided through PFM Group Consulting LLC. PFM financial modeling platform for strategic forecasting is provided through PFM Solutions LLC. For more information regarding PFM's services or entities, please visit www.pfm.com.

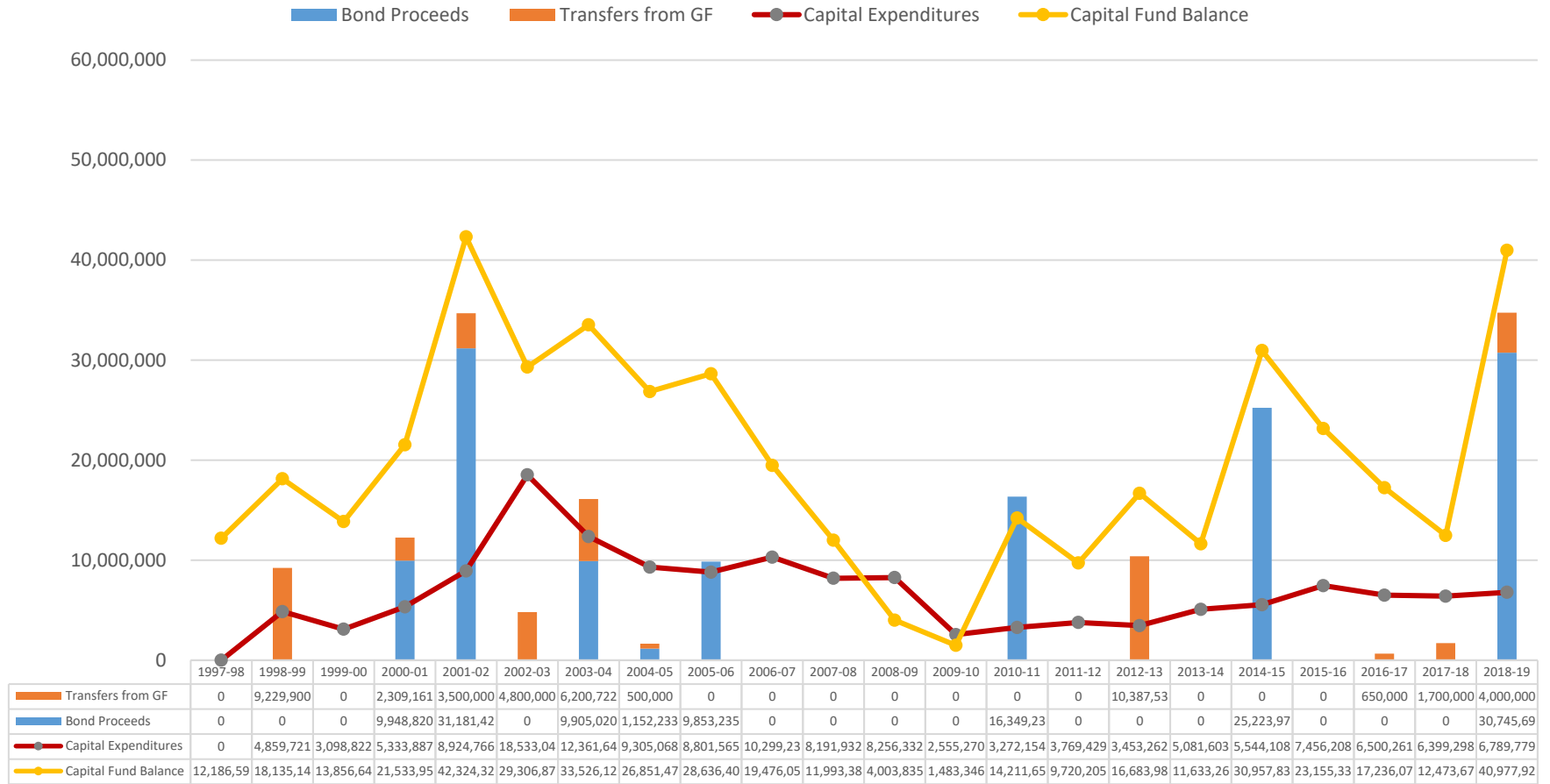
The information and any analyses contained in this presentation are taken from, or based upon, information obtained from the recipient or from publicly available sources, the completeness and accuracy of which has not been independently verified, and cannot be assured by PFM. The information and any analyses in these materials reflect prevailing conditions and PFM's views as of this date, all of which are subject to change. To the extent projections and financial analyses are set forth herein, they may be based on estimated financial performance prepared by or in consultation with the recipient and are intended only to suggest reasonable ranges of results. Opinions, results, and data presented are not indicative of future performance. Actual rates may vary based upon market conditions at the time of pricing. The printed presentation is incomplete without reference to the oral presentation or other written materials that supplement it. To the extent permitted by applicable law, no employee or officer of PFM's financial advisory business, nor any of PFM's affiliated companies, accept any liability whatsoever for any direct or consequential loss arising from negligence or from any use of this presentation or its contents. Any municipal financial product or financial strategy referenced may involve significant risks, including, but not limited to: market, interest rate, or credit risk, and may not be suitable for all clients. The ultimate decision to proceed with any transaction rest solely with the client.

Capital Sources & Uses

	A	B	C	D	E	F	G
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023		Total Projected
	Actual	Projected	Projected	Projected	Projected	Future	Projects
Sources							
1 General Fund Transfer to Capital Project	17,181,440	11,425,162	3,863,324	0	0	0	
2 Proceeds from Bond Issue	30,596,347	30,596,347	30,596,347	6,359,200	(18,250,320)	(24,617,865)	
3 Assigned Athletic Fund Balance	0	0	0	0	0	0	
4 Total Sources	47,777,787	42,021,509	34,459,671	6,359,200	(18,250,320)	(24,617,865)	
Uses							
5 Capital Improvement	79,991	1,673,050	463,560	203,064	2,841,291	816,717	5,997,682
6 Deferred Maintenance	4,874,087	2,096,900	710,862	1,876,668	2,660,949	3,724,510	11,069,889
7 Roofing	577,584	0	0	49,280	20,000	20,000,000	20,069,280
8 Regulatory/Safety	66,111	21,500	27,840	14,338	14,755	609,597	688,030
9 CCTV Security System	0	432,990	363,510	468,234	0	0	1,264,734
10 Elementary Schools Air Conditioning	0	2,389,700	3,376,546	3,795,393	0	0	9,561,639
11 Middle Schools Air Conditioning	0	0	0	0	0	6,451,857	6,451,857
12 CHS Expansion Project	0	0	18,536,955	12,357,970	0	0	30,894,925
13 Hillside Parking Lot	0	0	0	0	0	2,180,000	2,180,000
14 Traffic Feasibility Study	0	0	0	0	0	4,540,823	4,540,823
15 Vehicle Replacement	0	0	0	0	0	1,607,548	1,607,548
16 Prof Fees, District Costs, Contingencies	158,505	947,698	4,621,199	5,844,573	830,549	5,748,526	17,992,545
17 Total Uses	5,756,277	7,561,838	28,100,472	24,609,520	6,367,544	45,679,578	112,318,952
18 Balance of Sources over Uses	42,021,509	34,459,671	6,359,200	(18,250,320)	(24,617,865)	(70,297,442)	

Source: October 11, 2019 Infrastructure Report

Capital Project Funding and Expenditures



2019-20 General Fund Balance Commitments

	A		B
1	2019-20 Budget Commitment and Contingency		\$6,206,629
2	Capital Projects		\$4,006,072
3	Vested Employee Services		\$7,344,669
4	PSERS Contingency		\$8,251,384
5	Healthcare Contingency		\$4,900,000
6	Assigned to: Athletic Fund		\$148,715
7	Total		\$30,857,469

Draft

FY 2020-21 Proposed Budget

(Act 1 Index of 2.6%)

1	Budgeted Anticipated Revenue	\$146,322,842
2	Budgeted Anticipated Expenditures	\$156,232,192
3	Projected Budget Deficit	(\$9,909,350)
4	Estimated Property Tax Revenue from:	
5	Act 1 Index of 2.6%	\$3,184,821
6	ERC Referendum Exception	\$0
7	Special Education Referendum Exception	\$0
8	Projected Budget Deficit	(\$6,724,529)

*Total Estimated Referendum Exceptions for 2020-21
 Employer Retirement Contributions (Does Not Qualify)
 Special Education Expenditures (Does Not Qualify)

<i>Date</i>	<i>2020 – 2021 Budget Calendar Activity</i>	<i>DRAFT Responsibility</i>
December 9, 2019	Finance Committee Meeting – Present DRAFT Preliminary Budget for FY2020-21 prior to release for public inspection. Present estimate of eligible exceptions to Act 1 index.	Finance Committee
December 10, 2019	<u>Deadline</u> – PDE must notify school districts of AFR data to be used in calculating referendum exception	PDE
December 31, 2019	<u>Act 1 Deadline</u> – Notify property owners of the homestead/farmstead exclusion by first class mail (60 days prior to March 1)	Administration
January 6, 2020	School Board Meeting – Review and authorize the Administration to display the FY 2020-21 Preliminary Budget that could include eligible exceptions to the Act 1 index OR adopt a resolution indicating that taxes will not be raised above the index (Act 1 Deadline is January 9, 2020 – 110 days prior to election)	School Board
January 7, 2020	School District will make its FY2020-21 proposed Preliminary Budget available for public inspection unless a resolution indicating that taxes will not be raised above the Act 1 index is adopted (Deadline – At least 20 days prior to preliminary budget adoption on January 27, 2020)	Administration
January 11, 2020	<u>Act 1 Deadline</u> – School District to submit to PDE resolution indicating that taxes will not be raised above the Act 1 index if adopted at January 6, 2020 meeting (5 days after adoption)	Administration
January 13, 2020	Finance Committee Meeting (Tentative)	Finance Committee
January 17, 2020	School District will give public notice of its intent to adopt the FY2020-21 proposed Preliminary Budget unless a resolution indicating that taxes will not be raised above the Act 1 index was adopted (Deadline – 10 days prior to preliminary budget adoption on January 27, 2020)	Administration
January 21, 2020	PDE deadline to notify School District that adopted opt out resolution whether the proposed tax rates are equal to or less than Act 1 index	PDE

<i>Date</i>	<i>2020 – 2021 Budget Calendar Activity</i>	<i>DRAFT Responsibility</i>
January 27, 2020	Regular School Board Meeting – adopt the FY 2020-21 Preliminary Budget that could include eligible exceptions to the Act 1 index unless a resolution indicating that taxes will not be raised above the Act 1 index was adopted	School Board
January 29, 2020	<u>Act 1 Deadline</u> – for School Districts to adopt the FY2020-21 Preliminary Budget unless resolution was adopted indicating that taxes will not be raised above the Act 1 index (90 days prior to election)	School Board
January 31, 2020	School Districts to submit Preliminary Budget Proposal to PDE for review if adopted at January 27, 2020 meeting (Deadline – 5 days after adoption)	Administration
February 3, 2020	<u>Act 1 Deadline</u> – for School District to submit information on tax increase to PDE on PDE form (85 days prior to election)	Administration
February 6, 2020	<u>Act 1 Deadline</u> – If filing for exceptions, School Districts publish notice on District website of intent to file for exceptions with PDE (No later than 7 days prior to filing for exceptions)	Administration
February 10, 2020	Finance Committee Meeting (Tentative)	Finance Committee
February 13, 2020	<u>Act 1 Deadline</u> – for PDE to notify School District whether proposed tax rates are equal to or less than index (75 days prior to election)	
February 13, 2020	<u>Act 1 Deadline</u> – If seeking exceptions, School Districts must seek PDE approval for exceptions	Administration
February 24, 2020	Regular School Board Meeting	School Board
February 28, 2019	<u>Act 1 Deadline</u> – School Districts that have not submitted for exceptions may submit a referendum question to the County Board of Elections seeking to raise taxes above the Act 1 index. If the District wishes to go above the index plus the amount of any exceptions, a referendum question must be submitted for inclusion on April 28, 2020 Primary Election ballot	School Board/Admin
	<u>Act 1 Deadline</u> – School Districts must submit a referendum question regarding EIT to the County Board of Elections for inclusion on April 28, 2020 Primary Election ballot (60 days prior to election)	
March 1, 2020	<u>Act 1 Deadline</u> – for property owner to submit Homestead/Farmstead Application	

<i>Date</i>	2020 – 2021 Budget Calendar Activity	DRAFT Responsibility
March 4, 2020	<u>Act 1 Deadline</u> – Deadline for PDE to rule on School District request for referendum exceptions (55 days prior to election)	PDE
March 9, 2020	<u>Act 1 Deadline</u> – If exceptions are denied by PDE, the School District may submit a referendum question seeking voter approval to increase the rate of taxes by more than the Act 1 index to County Board of Elections for inclusion on April 28, 2020 Primary Election ballot (50 days prior to election)	Administration
March 9, 2020	Finance Committee Meeting/Budget Workshop	Fin Cmte/Sch Board
March 23, 2020	Regular School Board Meeting	School Board
April 13, 2020	Finance Committee Meeting/Budget Workshop	Fin Cmte/Sch Board
April 27, 2020	Regular School Board Meeting– present and adopt Proposed Final Budget for FY2020-21. School Board must certify Proposed Final Budget complies with requirements of Section 687 of School Code (School Code Deadline – 30 days prior to adoption of the final budget)	School Board
April 28, 2020	Primary Election	
May 1, 2020	<u>Act 1 Deadline</u> – for PDE to notify School District of the amount of Property Tax Reduction Allocation.	PDE
May 1, 2020	Deadline for County Assessor to submit certified Homestead/Farmstead report to School District	
May 4, 2020	Deadline for publication of first notice of proposed EIT if EIT referendum is on April 28, 2020 primary election ballot.	Administration
May 11, 2020	Finance Committee Meeting (Tentative)	Finance Committee
May 11, 2020	Deadline for publication of second notice of proposed EIT if EIT referendum on primary election ballot passed.	Administration
May 18, 2020	Deadline for publication of third and final notice of proposed EIT if EIT referendum on primary election ballot passed.	Administration

<i>Date</i>	<i>2020 – 2021 Budget Calendar Activity</i>	<i>DRAFT Responsibility</i>
May 19, 2020	School Code Deadline- The School Board will make its FY2020-21 Final Budget available for public inspection (20 days prior to adoption of final budget)	Administration
May 27, 2020	Regular Board Meeting	School Board
Prior to May 31, 2020	Act 511 Deadline – If EIT Referendum passes, TE Board must adopt resolution levying EIT (Note– Requires advertising in newspaper of general circulation and legal journal one per week for three weeks prior to adoption)	
May 29, 2020	<u>School Code Deadline</u> - The School Board must give public notice of its intent to adopt the FY2020-21 Final Budget (10 days prior to adoption of final budget)	School Board/Admin
May 31, 2020	<u>Act 1 Deadline</u> – Districts may, by resolution, reject the property tax reduction allocation from the PDE (within 30 days of notification from PDE)	School Board
June 1, 2020	Act 511 Deadline – If EIT referendum passes, DCED must receive notice from School Districts via certified mail of new EIT beginning July 1, 2020	School Board/Admin
June 1, 2020	Finance Committee Meeting (Tentative)	Finance Committee
June 5, 2020	<u>Act 1 Deadline</u> – Notify PDE of rejection of property tax reduction allocation (within 5 days of resolution adoption)	School Board/Admin
June 8, 2020	Regular School Board Meeting – adopt Final Budget for FY2020-21, tax levy, and resolution implementing the homestead/farmstead exclusion	School Board
June 23, 2020	<u>School Code Deadline</u> – School District must submit Final Budget to PDE (within 15 days of approval of Final Budget)	Administration
June 30, 2020	<u>School Code Deadline</u> – School Board must adopt FY2020-21 Final Budget by June 30, 2020. School Board must certify that the Final Budget complied with the requirements of Section 687 of the School Code	School Board
June 30, 2020	<u>School Code Deadline</u> - School Board must adopt a resolution implementing the annual tax levy	School Board
June 30, 2020	<u>Act 1 Deadline</u> – School Board must adopt a resolution implementing the homestead/farmstead exclusion for the following tax year	School Board